Ken Bond
Vice President
Investor Relations
Safe Harbor Statement

"Safe Harbor" Statement: Statements in this presentation relating to Oracle's future plans, intentions and prospects are "forward-looking statements" and are subject to material risks and uncertainties. Many factors could affect our current expectations and our actual results, and could cause actual results to differ materially. We presently consider the following to be among the important factors that could cause actual results to differ materially from expectations: (1) Economic, political and market conditions, including the recent global economic and financial crisis, could adversely affect our business, operating results or financial condition, including our revenue growth and profitability, through reductions in customer IT budgets and expenditures and through the general tightening of access to credit. (2) We may fail to achieve our financial forecasts due to such factors as delays or size reductions in transactions, fewer large transactions in a particular quarter, unanticipated fluctuations in currency exchange rates, delays in delivery of new products or releases or a decline in our renewal rates for software license updates and product support. (3) We cannot assure market acceptance of new products or services or new versions of existing or acquired products or services. (4) We have an active acquisition program and our acquisitions may not be successful, may involve unanticipated costs or other integration issues or may disrupt our existing operations. (5) Periodic changes to our pricing model and sales organization could temporarily disrupt operations and cause a decline or delay in sales. (6) Intense competitive forces demand rapid technological advances and frequent new product introductions and could require us to reduce prices or cause us to lose customers. A detailed discussion of these factors and other risks that affect our business is contained in our SEC filings, including our most recent reports on Form 10-K and Form 10-Q, particularly under the heading "Risk Factors." Copies of these filings are available online from the SEC or by contacting Oracle Corporation’s Investor Relations Department at (650) 506-4073 or by clicking on SEC Filings on Oracle’s Investor Relations website at http://www.oracle.com/investor. All information set forth in this release is current as of July 28, 2009. Oracle undertakes no duty to update any statement in light of new information or future events.
Thomas Kurian
Executive Vice President
Oracle Fusion Middleware
Complete
Open
Integrated
Oracle Fusion Middleware
Oracle Fusion Middleware
Customer Advisory Boards

20+ Advisory Groups Consisting of 1,000+ Members

<table>
<thead>
<tr>
<th>Strategic Customer Board</th>
<th>SOA &amp; Application Grid</th>
<th>Identity Management</th>
<th>Business Intelligence</th>
<th>Enterprise 2.0</th>
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[Image of logos]
Partner Input to Fusion Middleware 11
ANNOUNCING TODAY

JDeveloper & ADF 11g: Unified Design Time & RIA Framework

SOA Suite 11g: More Efficient and Agile Applications

WebCenter Suite 11g: Enhanced Enterprise 2.0 Portal

WebLogic Suite 11g: Enhanced Performance and Availability

Identity Management 11g: Industry’s 1st Service-Oriented Security
Developer Tools

- Single, Integrated Development Environment
- Standards-based Declarative Framework
- Multi-Channel, Rich Internet Applications
- Unified Metadata Management & Customization
- Unified & Open Application Lifecycle Management
Service-Oriented Architecture

- Standards-based Event & Service Infrastructure
- High Speed, Multi-Transport Service Bus
- Unified Business Process Management
- Complex Event Processing & Activity Monitoring
- Integrated Governance & Policy Management
Service-Oriented Architecture

Unified SOA & Event-Driven Architecture Infrastructure

- Document Workflow
- Human Workflow
- Process Orchestration
- Enterprise Service Bus
- Data Integration
- SOA Governance & Policy Management
- Business Activity Monitoring
- Complex Event Processing
- B2B Integration
- JMS

If "Date" = <2010 Then set category "New"
Enterprise Portals

• Unify RIA, Web Sites, Enterprise Portal Development
• Content, Application, Business Process Integration
• Social Computing Unified with Business Applications
• Pre-Packaged, Rapidly Customizable Team Web Sites
• Pervasive, Multi-Channel Access to Enterprise Portal
Enterprise Portals

Enterprise Portal, RIA, Web Framework
Portal Framework
Portlet Container
Business Catalog

Mobile & iPhone Integration
Microsoft Office Integration
Application Integration
Content Management & Contribution
Secure Search
Personalization & Analytics
Enterprise Mashups
Team Sites & Communities
Social Computing Services
Secure Search

ORACLE
Application Grid

• High Speed Java VM Optimized for Multi-Core
• Application Server with Unmatched Performance, Scalability and Reliability
• In-Memory Data Grid with Terabyte Scale-Out
• Unified Systems and Application Management
• Integrated Support for Virtualization and Multi-Core
Identity Management

- Highly Scalable & Reliable Directory Infrastructure
- Unified & Integrated Access Management
- Declarative, Fine-Grained Entitlement Management
- Integrated Identity & Role Provisioning & Administration
- Comprehensive Auditing & Identity Analytics
Business Intelligence

• Consistent Analytics across Operational, Transactional, & Management Systems
• Unified Styles of Analysis: Relational, R-OLAP, M-OLAP
• Integrated Analytics: Analysis, Reporting, Scorecarding
• Self-Service Access for Business Users to Analytics
• Pre-Packaged Operational & Financial Applications
Business Intelligence

Unified BI Foundation

- Microsoft Office Integration
- Financial Consolidation
- Planning & Budgeting
- Essbase OLAP
- Data Integration
- Packaged BI Applications
- Real-Time Decisions
- Financial & Operational Reporting
- Answers & Dashboards
- Query & Analysis (OBI EE)

Oracle
Highest Quality & Automated Upgrade
Attractive to Existing Customers

• 13 Million Hours of Automated Testing
• 1.4 Million Hours of Stress & Cluster Testing
• 52,000+ Automated Test Suites
• 220,000 Individual Tests run Nightly
• 376 Beta Customers in 6 Phase Beta
• 3,500+ Oracle Application Developers
• Automated Upgrade from 10$^g$R3 & 10$^g$R2
<table>
<thead>
<tr>
<th>Oracle Fusion Middleware Competitive Differentiators</th>
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<tr>
<td>Integrated, Standards-based Declarative Development Environment</td>
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<td>Completely Skinnable AJAX/RIA Multi-Channel UI Component Library</td>
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<td>Unified Service and Event-Driven based on SCA Standards</td>
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<td>Single, Unified Business Process Management System</td>
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<td>Comprehensive SOA Lifecycle Governance Solution</td>
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<td>Single Framework to Develop Web Sites, RIA, and Portals</td>
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<td>Standards-based Portal with Integrated Social Computing</td>
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<td>In-Memory Data Grid with Support for Terabyte Memory in Scale Out</td>
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<td>High Performance, Real Time Java VM Optimized for Multiple Cores</td>
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<tr>
<td>Integrated Identity Provisioning and Business Roles Management</td>
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<tr>
<td>Integrated Entitlements Management &amp; Risk-based Access Management</td>
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<tr>
<td>Comprehensive Identity Analytics, Fraud Prevention &amp; Controls Mgmt</td>
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</table>
Certified with Oracle’s Applications

Industry Applications

- Oracle E-Business Suite
- Oracle PeopleSoft Enterprise
- Oracle Siebel
- Oracle JD Edwards EnterpriseONE
- Oracle JD Edwards World
- Oracle Fusion Middleware 11g

- Oracle Communications
- Oracle Financial Services
- Oracle Utilities
Oracle Fusion Middleware
The Leader in Middleware

• Leader in Performance
• Leader in Price-Performance
• Largest Partner Ecosystem
• Largest Developer Community
Oracle Fusion Middleware
The Leader in Middleware – Gartner Magic Quadrants

• Enterprise Application Servers
• Application Infrastructure
• Application Infrastructure for Composite-Applications
• Application Infrastructure for New Service-Oriented Business Application Projects
• Application Infrastructure for Back End Application Integration Projects
• User Provisioning
• Web Access Management
• Horizontal Portal Products
• Corporate Performance Management Suites
• Business Intelligence Platforms
Oracle Fusion Middleware
The Leader in Middleware – Forrester Waves

• Application Server Platforms – All
• Application Server Platforms – Web
• Application Server Platforms – SOA
• Application Server Platforms – Java/ J2EE
• Application Server Platforms – Independent SOA Platforms
• Enterprise Content Management Suites
• Identity Management
• Integration-Centric Business Process Management Suites
• Business Performance Solutions
• Enterprise Business Intelligence Tools
• Enterprise Search & Reporting
• Information-As-A-Service
Oracle Fusion Middleware
Customer Satisfaction with Fusion Middleware

Source: SatMetrix       11,200 average respondents per quarter
Oracle Fusion Middleware
Unrivaled Java Developer & Enterprise Architect Community

- 20,000+ Fusion Middleware Downloads Per Week
- 1.2 Million Members of Community!
- 100 million OTN page views in FY09
<table>
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<th>Financial Services</th>
<th>Health Sciences</th>
<th>Manufacturing</th>
<th>Utilities/Energy</th>
<th>Communications</th>
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5,000+ ISVs Support Oracle Fusion Middleware
Oracle Fusion Middleware
Unrivaled Growth in System Integrator Community

40,000+
Oracle Fusion Middleware
Industry Leaders Rely on Oracle Fusion Middleware

Aero & Defense: 12 of Top 12
Automotive: 20 of Top 20
Chemicals: 11 of Top 11
Communications: 20 of Top 20
Consumer Products: 15 of Top 15

Education & Res.: 10 of Top 10 Academic Universities
Eng. & Construction: 8 of Top 10
Financial Services: 93 of Top 100
Healthcare: 25 of Top 25
High Technology: 36 of Top 40

Results based on Global Fortune 500 list
Oracle Fusion Middleware
Industry Leaders Rely on Oracle Fusion Middleware

Results based on Global Fortune 500 list