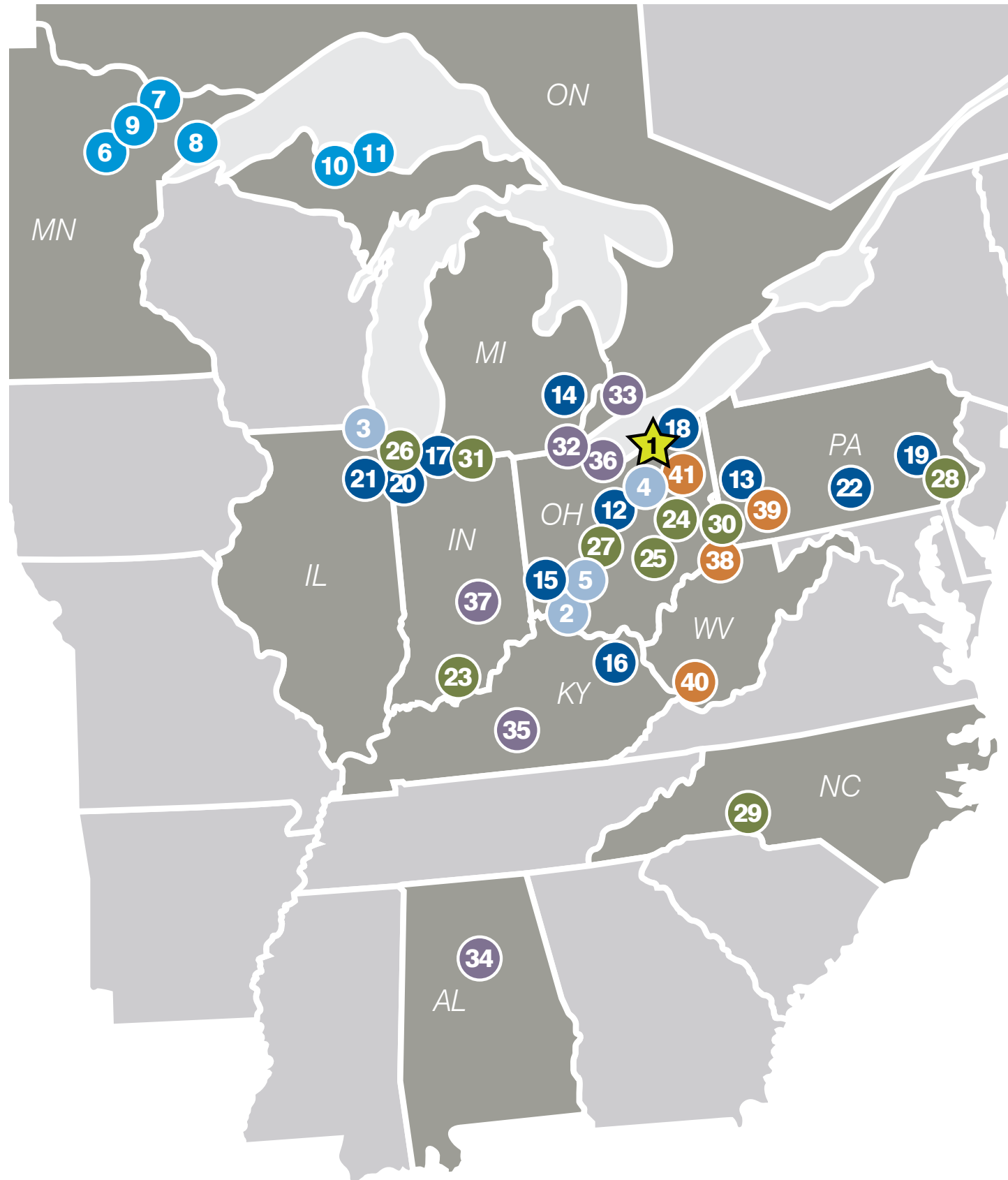




## COMPANY OFFICES AND OPERATIONS



1. Cleveland-Cliffs Headquarters



### Offices

- 2. Regional Office – West Chester
- 3. Regional Office – Chicago
- 4. Regional Office – Richfield
- 5. Research & Innovation Center



### Iron Ore Mines and Pellet Plants

- 6. Hibbing Taconite (JV)
- 7. United Taconite
- 8. Northshore Mining
- 9. Minorca Mine
- 10. Tilden Mine
- 11. Empire Mine (idled)



### Steelmaking

- 12. Mansfield Works
- 13. Butler Works
- 14. Dearborn Works
- 15. Middletown Works
- 16. Ashland Works (idled)
- 17. Burns Harbor
- 18. Cleveland
- 19. Coatesville
- 20. Indiana Harbor
- 21. Riverdale
- 22. Steelton



### Finishing Facilities

- 23. Rockport Works
- 24. Coshocton Works
- 25. Zanesville Works
- 26. Burns Harbor Plate and Gary Plate
- 27. Columbus (idled)
- 28. Conshohocken
- 29. Piedmont
- 30. Weirton
- 31. I/N Tek and I/N Kote



### Value-Added Products

- 32. Toledo – HBI
- 33. Windsor and Ontario – Component Stamping
- 34. Sylacauga – Component Stamping
- 35. Bowling Green – Component Stamping
- 36. Walbridge – ERW Tubing
- 37. Columbus – ERW Tubing



### Cokemaking/Coal Mining

- 38. Mountain State Carbon
- 39. Monessen (idled)
- 40. Princeton
- 41. Warren