



Investor Overview

May 2019



CNO FINANCIAL GROUP



Forward-Looking Statements

Certain statements made in this presentation should be considered forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995. These include statements about future results of operations and capital plans. We caution investors that these forward-looking statements are not guarantees of future performance, and actual results may differ materially. Investors should consider the important risks and uncertainties that may cause actual results to differ, including those included in our Quarterly Reports on Form 10-Q, our Annual Report on Form 10-K and other filings we make with the Securities and Exchange Commission. We assume no obligation to update this presentation, which speaks as of today's date.

Non-GAAP Measures

This presentation contains the following financial measures that differ from the comparable measures under Generally Accepted Accounting Principles (GAAP): operating earnings measures; book value, excluding accumulated other comprehensive income (loss) per share; operating return measures; earnings before net realized investment gains (losses) from sales and impairments, net change in market value of investments recognized in earnings, fair value changes in embedded derivative liabilities, fair value changes related to the agent deferred compensation plan, loss related to reinsurance transaction, other non-operating items, corporate interest expense and taxes; and debt to capital ratios, excluding accumulated other comprehensive income (loss). Reconciliations between those non-GAAP measures and the comparable GAAP measures are included in the Appendix, or on the page such measure is presented.

While management believes these measures are useful to enhance understanding and comparability of our financial results, these non-GAAP measures should not be considered substitutes for the most directly comparable GAAP measures.

Additional information concerning non-GAAP measures is included in our periodic filings with the Securities and Exchange Commission that are available in the “Investors – SEC Filings” section of CNO’s website, www.CNOinc.com.

Investment Highlights

Well-positioned in underserved senior middle-income market

Favorable demographic tailwinds

Highly differentiated business model

Sustainable growth initiatives in place

Strong balance sheet; robust free cash flow generation

Committed to the Middle-Income Market

What is our purpose

Our Purpose

To provide **financial peace of mind** to every customer we serve

What we're building

Our Vision

Become the **leader** in meeting **Middle-Income America's** needs for **financial security** and **readiness** for the **life** of their **retirement**

Why we will succeed

Our Strategic Positioning

Uniquely positioned to reach this underserved demographic

- Know it well; have been serving it longer

Business model designed to **adapt to a changing landscape and customer preferences**

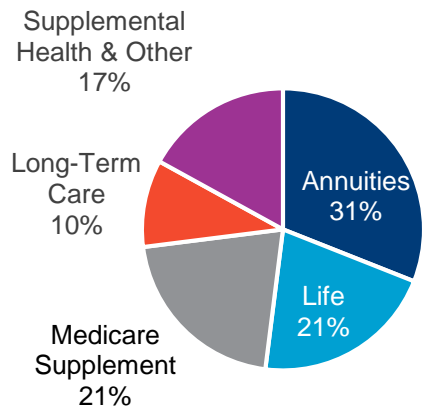
- **Customer** focused, broad portfolio
- **Ability** and **expertise** to reach target market
- Shift to **asset protection** and **longevity** products
- Diversified **distribution**

CNO Financial Group Overview

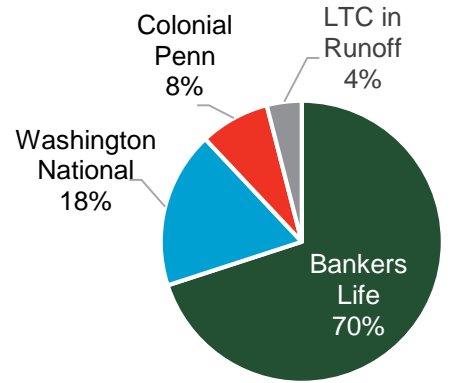
- Focused on serving the protection needs of the fast-growing but underserved market of middle-income Americans at or near retirement
- Products include life, fixed annuities, Medicare supplement, supplemental health and limited benefit duration long-term care (LTC)
 - Bankers Life has over 25 years experience selling annuities
- Sold through efficient, growing, and largely exclusive distribution channels:
 - Bankers Life: strong career agent franchise
 - Washington National: wholly-owned distributor (PMA), independent agents and worksite platform
 - Colonial Penn: direct to consumer distribution platform
- Broker-dealer and RIA offer investment and annuity products and support agent income
- Over 3 million policies in-force (as of December 31, 2018)

Total: \$3.8B in Total Collected Premiums 2018

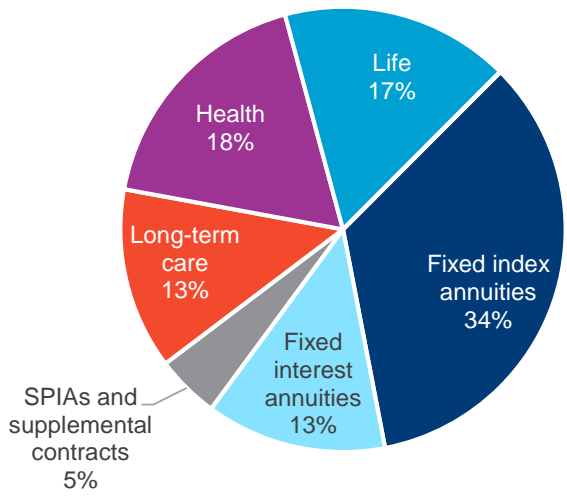
2018 Collected Premium: Product



2018 Collected Premium: Business Brand



Average Liabilities by insurance product 1Q19*



*Net of reinsurance ceded

What Makes CNO Different

Our Focus on Middle-Income America

Our Diverse Distribution

Health and Wealth Solutions

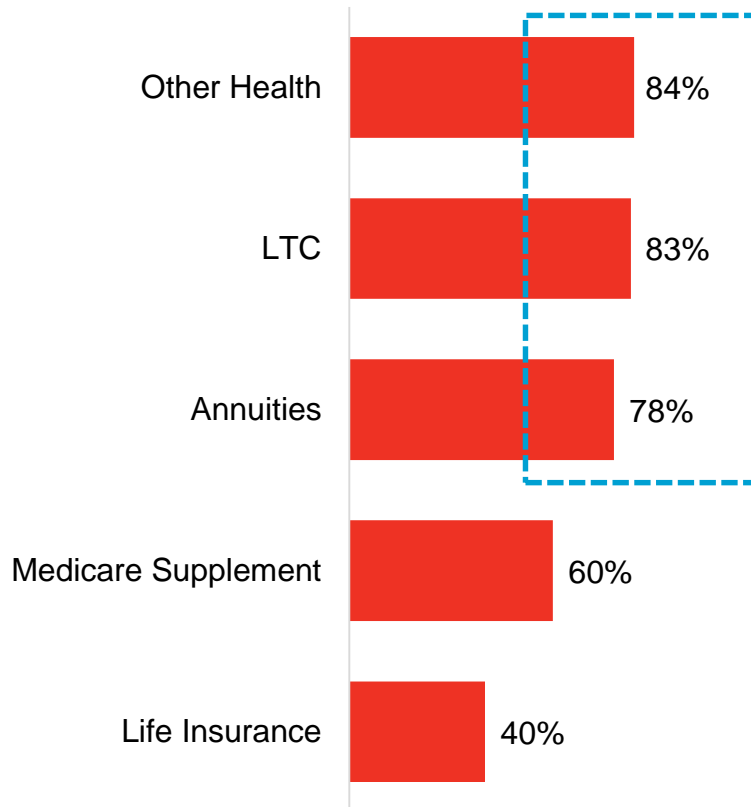
Insurance and Securities Solutions

Strong Cash Flow Generation

CNO Has a Unique Understanding of the Middle Market...

CNO is well positioned in the attractive senior middle market, with 63% of middle-income households being underinsured and nearly 60% of baby boomers lacking financial advisors⁽¹⁾

Percentage of Population Age 65+ without a Financial Product



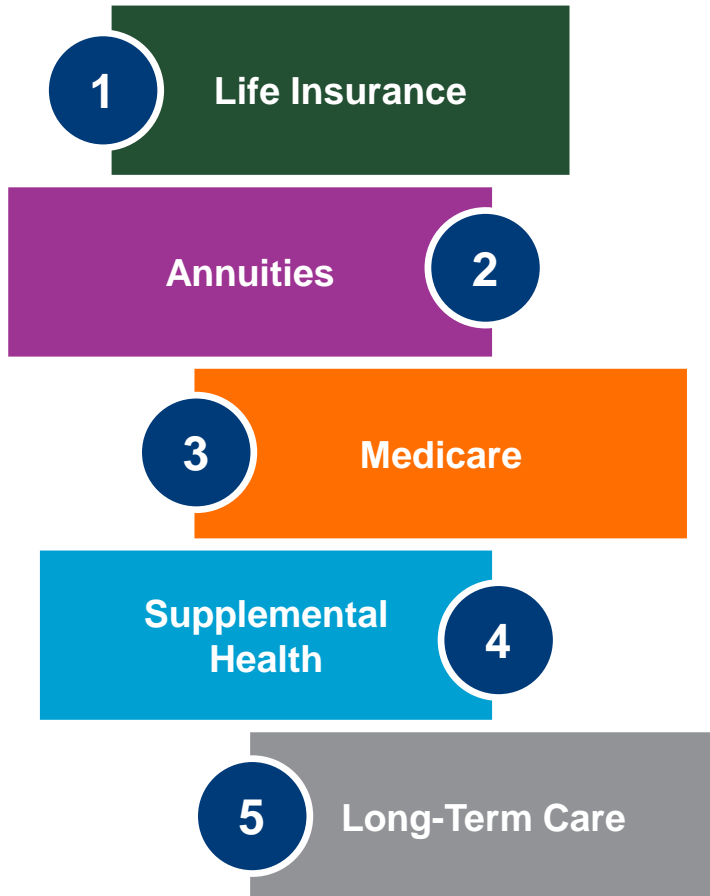
CNO Solutions

- ✓ Extensive experience and understanding of the middle market
- ✓ Differentiated with our market vs. product focus
- ✓ Diversification of products and distribution provides sustainable competitive advantage
- ✓ Positioned to help customers to address main concerns of outliving their assets and dealing with rising healthcare costs as they age

(1) Bankers Life Center for a Secure Retirement 2017

CNO Has a Diversified Product Mix Focused on Protection Needs...

Product Offer



Key Points

- Basic products that meet the insurance needs of the middle-market
- Attractive and predictable return characteristics
- Mix of protection and accumulation products to serve varied customer needs
- Product mix balances interest rate risk with shorter duration pure mortality and morbidity insurance
- Lower risk long-term care products with short-duration benefit period

Supported by a Broad Business Model with an Extensive Distribution Network



| | | | |
|--|--|--|--|
| Market Focus | <ul style="list-style-type: none"> Middle-income senior market with Medicare supplement, life, fixed annuity, and LTC products⁽⁴⁾ | <ul style="list-style-type: none"> Middle-income working Americans with supplemental health and protection products | <ul style="list-style-type: none"> Middle-income retirees with simple, straightforward life insurance products |
| 2018 Collected Premiums⁽¹⁾ | <ul style="list-style-type: none"> \$2.6B 70% of 2018 collected premiums | <ul style="list-style-type: none"> \$693MM 18% of 2018 collected premiums | <ul style="list-style-type: none"> \$298MM 8% of 2018 collected premiums |
| Distribution Model | <ul style="list-style-type: none"> Career distribution “Kitchen-table” sales model through ~4,100 producing agents⁽²⁾⁽³⁾ Over 265 locations nationwide In-house broker-dealer and RIA to support sales of annuity and investment products | <ul style="list-style-type: none"> Largely exclusive distribution Distribution through PMA (a wholly owned subsidiary) and a diverse network of independent marketing organizations and agencies (including worksite marketing) ~700⁽³⁾ producing PMA agents | <ul style="list-style-type: none"> Direct to consumer distribution Direct response model with media and mail-based lead generation with robust telemarketing support |

(1) 2018 collected premiums in the Long-Term Care (LTC) in run-off segment were \$146mm or 4% of total collected premiums.

(2) Active agents (agents + unit field trainers) as of YE18.

(3) Includes agents selling at least one policy in the last month.

(4) Also distribute Medicare Advantage and Medicare Part D prescription drug plans for other insurance companies for a fee.

CNO Has Ongoing Initiatives to Accelerate Profitable Growth...

Initiatives Applicable to All Segments

Broaden core customer demographic / move to the right

Enhance product portfolio

Leverage technology to boost efficiency and drive productivity

Engage in opportunistic M&A to add capabilities as appropriate



- Broaden geographic reach
- Advance worksite capabilities
- Expand independent distribution
- Improve brand awareness
- Augment cross-selling efforts



- Simplified issue underwriting enhancements
- Expand web / digital presence
- Leverage lead-sharing cross-sales opportunities



BANKERS LIFE®

- Continue building broker-dealer and RIA
- Reshape agency with enhanced new agent support / training, and push for more financial advisors
- Improve retention of experienced agents
- Enhanced use of data for improved underwriting

CNO's Comprehensive and Active Risk Management Strategy

- **Business plan supports strong overall risk management strategy**
 - Disciplined pricing and review of actuarial assumptions
 - Consistent application of company-wide stress tests¹
 - Ongoing monitoring of emerging actuarial experience, asset exposures and operational risks
- **Series of transactions have led to a reduction of complex policies**
 - Ceded approximately \$2.7bn of legacy LTC statutory reserves in 2018
 - Sale of Conseco Life Insurance Company (CLIC) in 2014
 - Separation of closed block LTC company in 2008
 - Ceded \$3bn annuity block in 2007
- **Healthy consolidated RBC ratio of 416% at March 31, 2019**
 - Target RBC ratio of 400-425% over time
 - Maintain minimum \$150 million of liquidity at the holding company

¹ Financial implications remain limited in stressed scenarios.

Divestiture of Legacy LTC Exposure Significantly Improves Risk Profile

LTC Reinsurance transaction - a transformative risk reduction transaction

- In September 2018, Bankers Life entered into an agreement with Wilton Re to **cede 100% of Bankers Life legacy (prior to 2003) comprehensive and nursing home long-term care reserves** through indemnity coinsurance
 - Culmination of multi-year exploration of strategic alternatives
 - Comprising 52% of CNO's statutory long-term care reserves
 - \$825mm ceding commission paid to Wilton Re, financed from existing capital resources
- **Significant risk reduction**, especially in severe stress scenarios; business ceded is the most volatile from an earnings and capital perspective
- **Domestic comfort trust established** to hold assets backing 100% of the statutory liabilities plus an additional \$500mm of over-collateralization
- Wilton Re is a **highly-rated** and **well-capitalized** counterparty
- Step forward in achieving **investment grade ratings**
- **Results in increased cash flow generation**

Reserve Composition*



* Reserve net of reinsurance

Holistic Approach to Managing Bankers Retained LTC Business

- **Focus on senior middle-market drives reduced tail risk**
- **Significant claims data on older ages drives reliable studies and estimates**
 - No mortality or morbidity improvements assumed
 - Minimal future rate increases projected
 - Ultimate new money rate lowered to 6.0% from 6.5% at year end 2018
- **Manage new business risk through focus on short duration of policies, use of reinsurance, and control over distribution**
 - Average benefit period for new sales is ~10 months; no longer sell LTC with benefit periods longer than 3 years
 - Continue to reinsure 25% of new business
- **Company's proactive in-force management**
 - Comprehensive claim persistency studies conducted and refreshed regularly
 - 2018 LRT margin of \$235 million or ~13% of Net GAAP Liabilities
 - Stat reserves ~\$40MM higher than GAAP; Total LTC is just 13% of overall CNO reserves
 - 55% of retained policies have benefit periods of one year or less; an additional 39% having benefit periods of one to four years

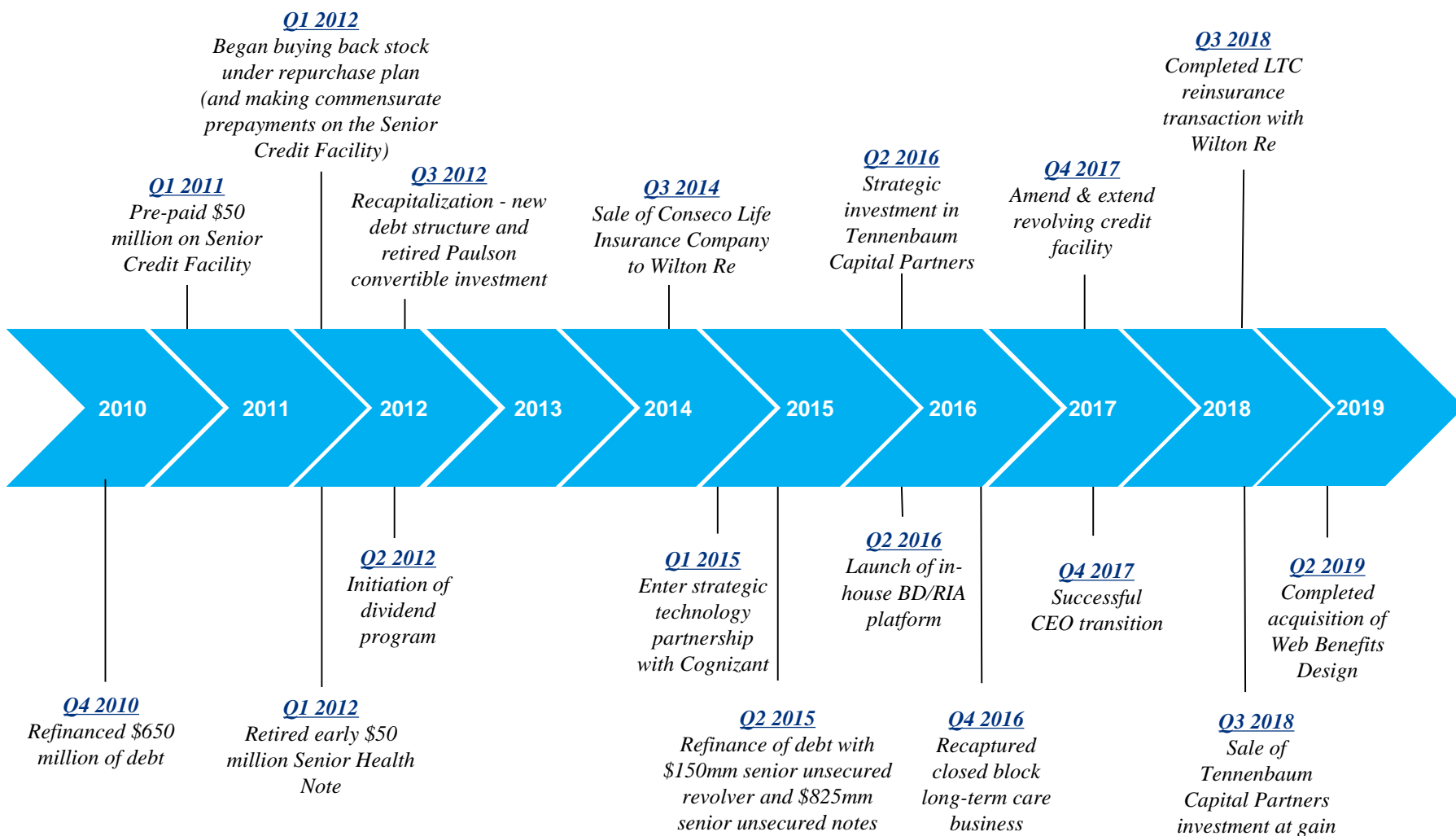
Experienced Management With a Proven Track Record

Experienced management team with an average tenure of 10 years and average service in the insurance sector of 21 years

| Name | Title | Years with CNO | Years in Insurance Sector | Age |
|--------------------------|---|----------------|---------------------------|-----|
| Gary C. Bhojwani | Chief Executive Officer | 3 | 29 | 51 |
| Paul H. McDonough | Chief Financial Officer | <1* | 17 | 54 |
| Eric Johnson | Chief Investment Officer | 22 | 22 | 58 |
| Bruce Baude | Chief Operations and Technology Officer | 6 | 14 | 54 |
| Matt Zimpfer | General Counsel | 21 | 26 | 51 |
| Yvonne Franzese | Chief Human Resources Officer | 1 | 29 | 60 |
| John Kline | Chief Accounting Officer | 28 | 39 | 61 |
| Rocco F. Tarasi | Chief Marketing Officer | 2 | 2 | 47 |
| Scott Goldberg | President, Bankers Life | 14 | 18 | 48 |
| Mike Heard | President, Washington National | 5 | 21 | 53 |
| Joel Schwartz | President, Colonial Penn | 5 | 13 | 56 |

*Mr. McDonough was appointed Chief Financial Officer effective April 1, 2019.

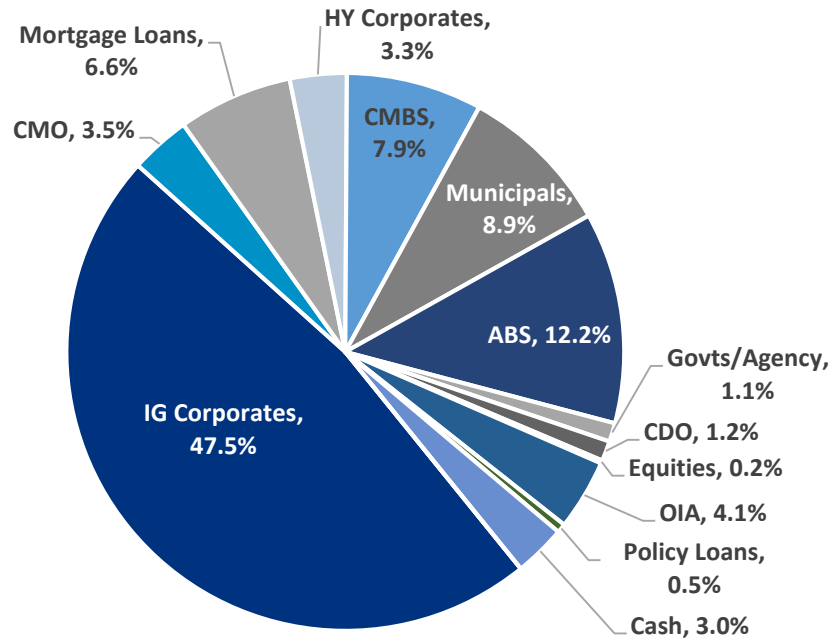
Track Record of Strong Execution



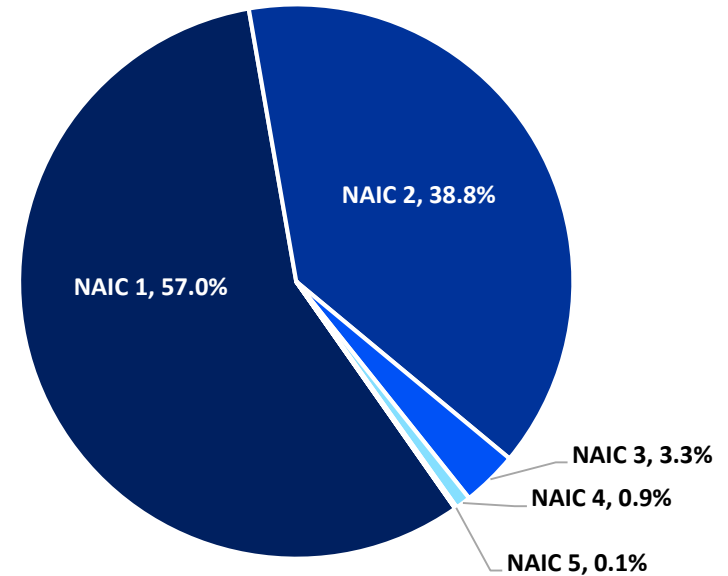
Portfolio Composition

(Fair Value as of 3/31/2019)

\$23 billion of Invested Assets



Fixed Maturity Securities by Ratings

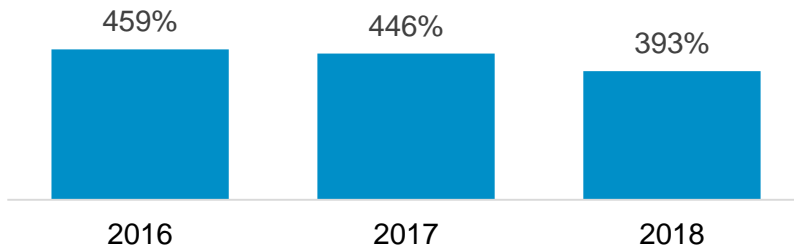


General Approach

- Positioned for stable performance across credit cycle
- Emphasizing move up in quality
- Keen focus on performance management and positive selection
- Low impairments through multiple cycles
- Lower than average allocation to most higher risk categories – all carefully calibrated
- Recession stress test scenarios continually updated and results manageable

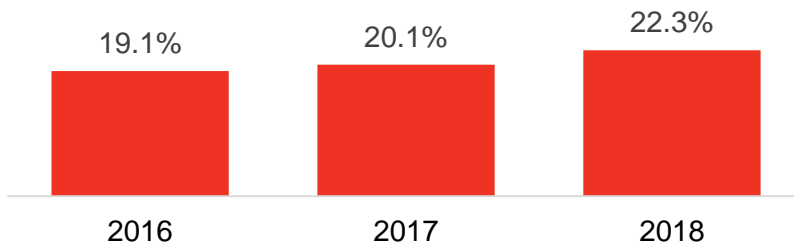
Robust and Stable Financial Position...

Risk Based Capital (“RBC”) Ratio¹



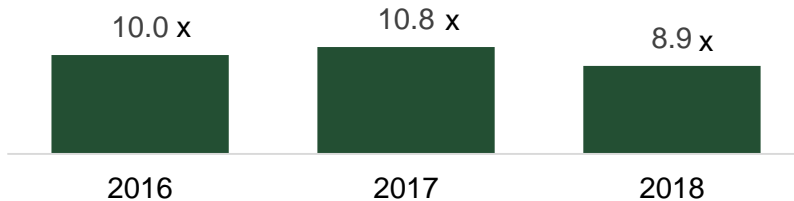
- Robust capitalization with \$1.7bn statutory capital
- Target consolidated RBC of ~400-425%
- 24 points decrease in RBC from Q3 to Q4 2018 from market volatility
- **RBC increased to 416% as of 1Q19**

Debt to Capital²



- Conservative approach to capital structure with targeted holding company liquidity of > \$150mm
- Target leverage of 22.5 – 25.0%

Interest Coverage³



- Stable earnings profile drives consistently high interest coverage metrics

(1) The ratio of the combined capital of the insurance companies to the minimum amount of capital appropriate to support the overall business operations, as determined based on the methodology developed by the National Association of Insurance Commissioners.

(2) Excluding accumulated other comprehensive income (a non-GAAP measure). See the Appendix for a reconciliation to the corresponding GAAP measure.

(3) Calculated as Adjusted EBIT divided by interest expense (a non-GAAP measure). See the Appendix for a reconciliation to the corresponding GAAP measure.

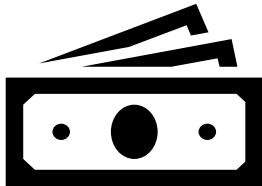
Excess Capital Allocation Strategy

Disciplined and opportunistic

100% deployment to highest and best use over time



Organic investments to sustain and grow the core businesses



Opportunistic Deployment

- Highly selective M&A to expand product offerings or enhance distribution
- Share repurchases



Dividend payout ratio targeted at 20-25%

Web Benefits Design (“WBD”)Transaction

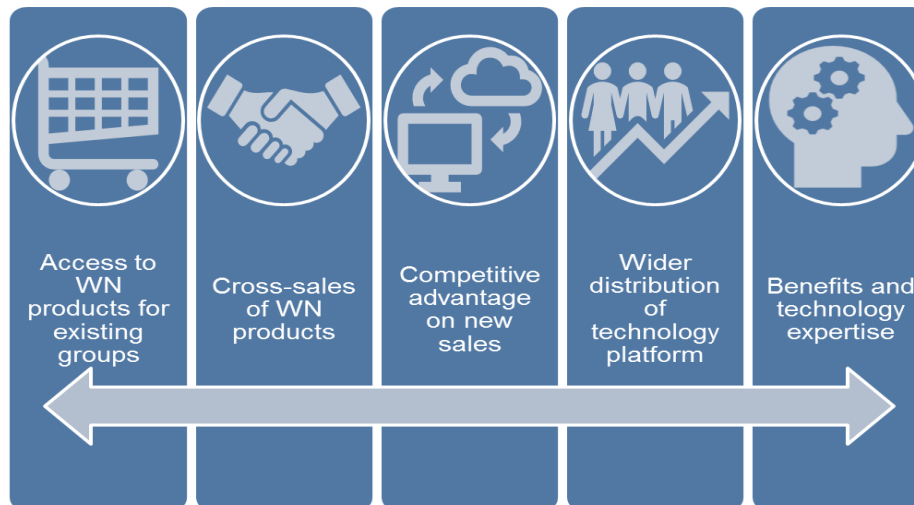
Strategic acquisition to accelerate worksite growth

Transaction Summary

- Adds leading online benefits administration with best-in-class proprietary technology platform for employer benefits programs
- Invests in key growth area within CNO
- \$66 million purchase price paid with HoldCo cash; represents less than one quarter of FCF
- Marginally accretive to earnings by 2020 before inclusion of revenue synergies
- Allows use of non-life NOLs

Strategic Rationale

- Accelerates Worksite technology capabilities
- High margin business
- Significant source of fee income
- Boosts ROE
- Enhances Washington National’s technology capabilities with proven tested platform in area outside core IT capabilities
- Expands WN’s market reach; opens door to tech-savvy clients
- Creates significant cross-sell opportunities
- Limited execution risk as WBD’s management team will remain
- Consistent with acquisition playbook



Quarter in Review



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Strong Operational Performance

- Operating EPS, excluding significant items,¹ (adjusted for LTC transaction) up 8%
- Growth initiatives progressing; all growth scorecard metrics up
- All health benefit ratios within or better than provided guidance
- First year collected premiums up 18%
- Annuity collected premiums up 25%
- Life and health sales up 2%
- Worksite sales up 24%

Building on Track Record of Execution

- Returned \$63 million to shareholders including \$47 million in share repurchases
- Accelerated up in quality investment strategy; BBB allocation reduced to 39%, lower equity and CLO exposure
- Strategic bolt-on acquisition in 2nd quarter
- Launched Living Insurance™ product
- BV per diluted share (ex. AOCI)¹ of \$19.76; Operating ROE¹, excluding significant items, of 10.5%

Growth Scorecard (\$ millions)

All Growth Scorecard metrics positive compared to same quarter of 2018

Drive Growth

| | 2018 | | | | | 2019 | % Change Q/Q |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------------|
| | 1Q | 2Q | 3Q | 4Q | TY | 1Q | |
| New Annualized Premium¹ | | | | | | | |
| Life Insurance | \$36.9 | \$36.9 | \$37.4 | \$36.3 | \$147.5 | \$39.7 | 7.6% |
| Health Insurance | 41.2 | 44.9 | 44.3 | 53.3 | 183.7 | 40.1 | -2.7% |
| Total Life & Health Insurance | \$78.1 | \$81.8 | \$81.7 | \$89.6 | \$331.2 | \$79.8 | 2.2% |
| Collected Premiums | | | | | | | |
| Bankers Life | \$627.0 | \$653.4 | \$635.7 | \$732.1 | \$2,648.2 | \$683.9 | 9.1% |
| Washington National | 176.2 | 172.8 | 167.5 | 176.3 | 692.8 | 176.8 | 0.3% |
| Colonial Penn | 75.3 | 73.8 | 74.0 | 75.2 | 298.3 | 77.2 | 2.5% |
| Sub-total | 878.5 | 900.0 | 877.2 | 983.6 | 3,639.3 | 937.9 | 6.8% |
| LTC in run-off | 49.6 | 47.6 | 44.9 | 3.7 | 145.8 | 3.6 | -92.7% |
| Total CNO | \$928.1 | \$947.6 | \$922.1 | \$987.3 | \$3,785.1 | \$941.5 | 1.4% |
| Annuity Collected Premiums | | | | | | | |
| Bankers Life | \$251.4 | \$287.0 | \$270.5 | \$354.3 | \$1,163.2 | \$315.3 | 25.4% |
| Client Assets in Brokerage and Advisory² | | | | | | | |
| Bankers Life | \$1,025.8 | \$1,081.7 | \$1,178.2 | \$1,104.9 | \$1,104.9 | \$1,234.4 | 20.3% |
| Fee Revenue | | | | | | | |
| Bankers Life | \$19.0 | \$10.0 | \$10.2 | \$10.4 | \$49.6 | \$25.2 | 32.6% |

¹ Measured as 100% of new term life and health annualized premiums and 10% of single premium whole life deposits.

² Client assets include cash and securities in brokerage and managed advisory accounts.

Segment Update



Key Initiatives

Reinvigorate Growth

- First year collected premium up 20%
- Total collected premium up 9%
- Health NAP up 1%; Life NAP down 15%
- Med Advantage issued policies up 96%; third party fee revenue up 36%

Expand to the Right

- \$1.2 billion of total client assets at BD/RIA
- Financial Advisor count up 21%; 14% of agent force dually licensed
- Annuity sales up 25%
- Average annuity face value up 5%

Reshape the agent force and optimize productivity

- Quarterly average producing agent count up 3%
- Positive impact from agent force initiatives
- Agent productivity continued encouraging trend

Segment Update



Key Initiatives

First Quarter Highlights

Maintain growth momentum

- Life sales up 78% and life collected premium up 16%
- Quarterly average producing agents up 2%
- Restructuring plan underway in Individual business

Expand geographically

- Entered six underpenetrated territories
- \$1.2 million in sales from geographic expansion

Enhance product portfolio

- Life products now 13% of overall sales
- Short-term care pilot expanding
- Continued sales growth of Hospital Indemnity product

Advance worksite capabilities

- Worksite sales up 24%
- Worksite comprised roughly 50% of Washington National sales

Segment Update



Key Initiatives

Continue sales growth

- NAP up 20%
- Total collected premium up 3%
- First year collected premium up 8%

Improve sales productivity and expand web/digital capabilities

- Delivered cost effective marketing spend
- Technology enhancements driving productivity gains
- Strong results from investments in lead generation expansion

Enhance product portfolio

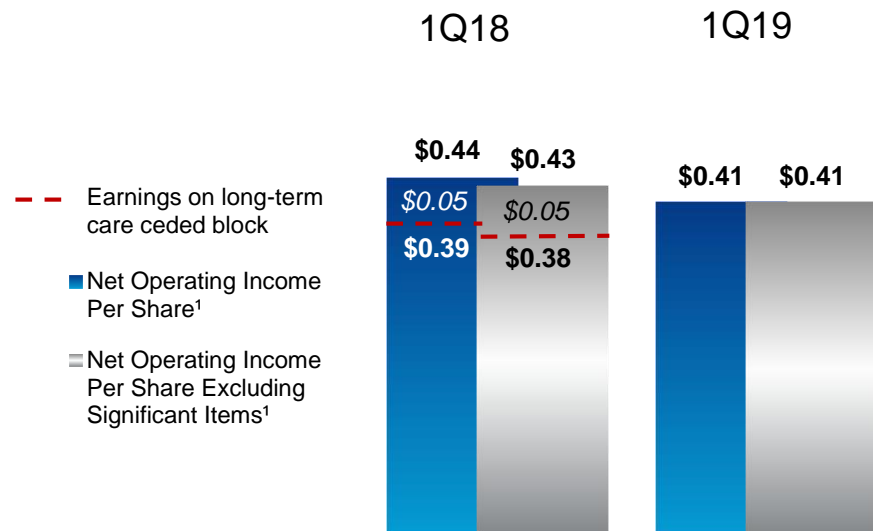
- Living Insurance™ product combination launched

Financial Highlights (\$ millions, except where noted)

First Quarter 2019

- Net income per diluted share of \$0.32
- Net operating income per diluted share¹ of \$0.41
 - Adjusted to remove the earnings from the LTC business that was ceded in 3Q18, 1Q18 net operating income per share, excluding significant items¹, was \$0.38
- Non-operating loss per diluted share of \$0.09
- Operating ROE¹ excluding significant items of 10.5%
- Holding company cash and investments of \$230 million
 - Opportunistically repurchased \$47 million of common stock
- Estimated consolidated RBC ratio of 416%

Financial Results



| | 1Q18 | 1Q19 |
|---|--------|--------|
| Net Operating Income ¹ | \$73.9 | \$65.8 |
| Net Operating Income Excl. Significant Items ¹ | \$73.0 | \$65.8 |
| Weighted Average Shares Outstanding (in millions) | 169.7 | 162.2 |

Segment Results¹ (\$ millions)

Segment Adjusted EBIT Excluding Significant Items²

| | 1Q18 | 2Q18 | 3Q18 | 4Q18 | 1Q19 |
|----------------------------|----------------|----------------|----------------|----------------|---------------|
| Bankers Life | \$76.7 | \$90.7 | \$94.4 | \$81.1 | \$63.1 |
| Washington National | \$34.3 | \$25.4 | \$30.3 | \$29.7 | \$30.5 |
| Colonial Penn | (\$0.4) | \$5.4 | \$6.1 | \$4.8 | (\$1.4) |
| Segments Sub-total | \$110.6 | \$121.5 | \$130.8 | \$115.6 | \$92.2 |
| LTC in run-off | \$10.5 | \$8.5 | \$2.1 | \$0.3 | \$2.5 |
| Corporate | (\$15.5) | (\$14.0) | (\$11.8) | (\$15.3) | \$0.8 |
| Total CNO | \$105.6 | \$116.0 | \$121.1 | \$100.6 | \$95.5 |

Segment Highlights

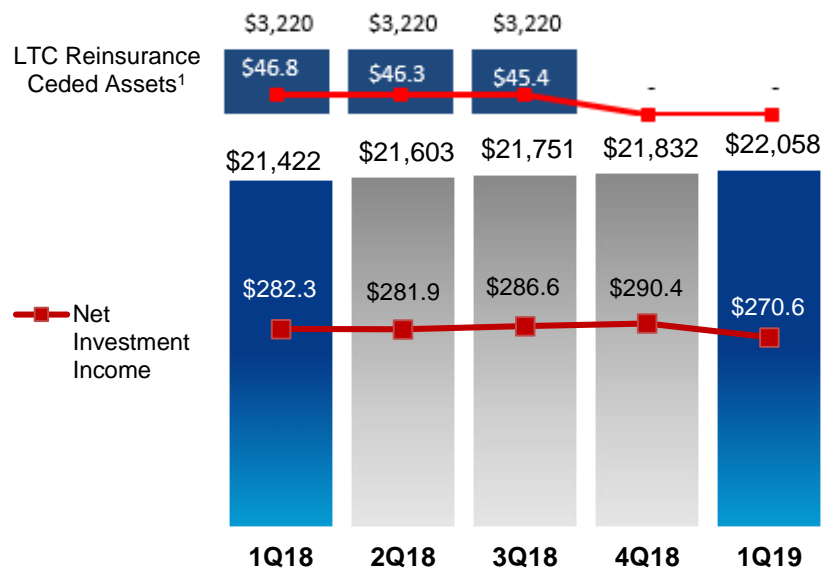
- Bankers Life results reflect lower investment earnings from alternatives and higher spend on growth initiatives
- Washington National benefited from stronger underwriting performance offset by lower investment income from alternatives
- Colonial Penn in-force EBIT up 16%, offset by increased cost-effective marketing spend
 - Expect \$12-\$20 million of EBIT for full-year 2019
- LTC in run-off nearing breakeven; prior period included earnings from ceded LTC business
- Corporate benefited from reversal in 4Q18 market impact on COLI results

¹ Results reflect changes we made to our segment reporting in 3Q18. All prior period segment disclosures have been revised to move the long-term care block ceded in 3Q18 from Bankers Life segment to Long-term care in run-off segment.

² A non-GAAP measure. See the Appendix for a reconciliation to the corresponding GAAP measure.

Investment Results (\$ millions)

Average Invested Assets and Cash



| | | | | | |
|--------------------------------|--------|--------|--------|--------|-------|
| New Money Rate | 5.36% | 4.80% | 4.82% | 5.08% | 4.45% |
| Earned Yield ² : | 5.44% | 5.40% | 5.44% | 5.40% | 5.02% |
| Pre-Pay/Call/Make-whole Income | \$4.4 | \$3.8 | \$5.4 | \$10.9 | \$2.5 |
| Alternative Investment Income | \$19.9 | \$12.4 | \$16.8 | \$13.0 | \$5.5 |
| Impairments | - | - | \$2.1 | \$0.5 | \$2.2 |

Quarter Highlights

- Decline in invested assets reflects impact of 3Q18 LTC reinsurance transaction
- Income impacted by reduction in asset base, Y/Y decline in income from alternatives (reported with one quarter lag), and lower prepayment income
- New money rates reflect lower market rates and generally tighter spreads reflected in new money rate progression
- Significant up in quality strategy reduced BBB, equity, and CLO equity allocations
 - Reduced BBB exposure from 45% to 39% of fixed maturity holdings
 - Drove 9 point increase in 1Q RBC
- Expect ~20-25 bps improvement in earned yield in 2Q

¹ Assets ceded in conjunction with reinsurance transaction completed in 3Q18.

² Earned Yield excludes assets held in our FHLB matchbook program.

Committed to Long-term Shareholder Value Creation

Continued progress on strategic initiatives

Effectively deploy excess capital

Extend depth and breadth of product offerings

Leverage diverse distribution channels and unique product combination

Expand to the right

Enhance customer experience

Growth in sales, earnings, FCF, and ROE



Appendix



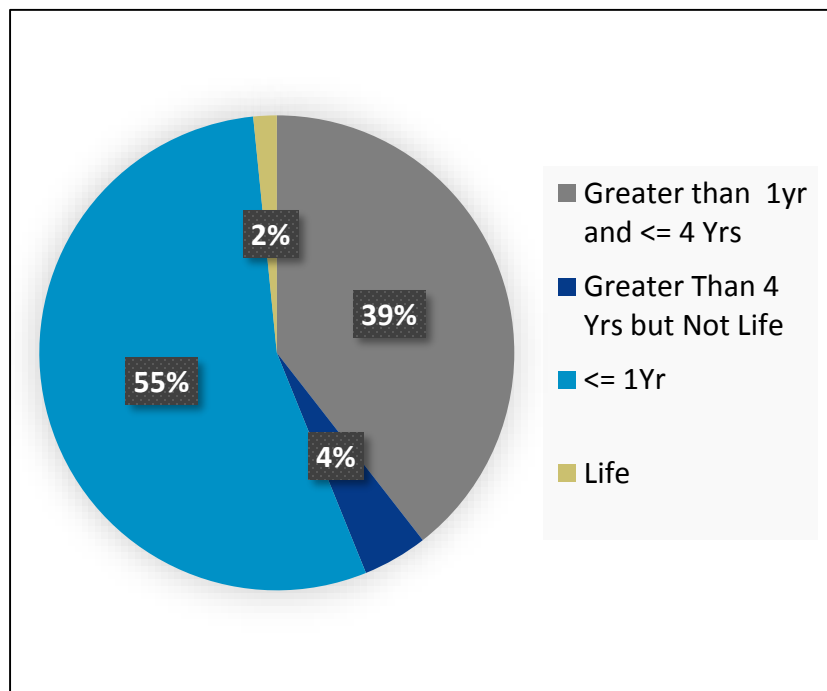
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Bankers Life Retained Long-term Care Insurance

(As of 3/31/2019)

% of Policies by Benefit Period



Key LTC Data

| | |
|-------------------------------------|-----------|
| GAAP Reserves | \$1.84B |
| Statutory Reserves | \$1.89B |
| Policies In-Force | 185,468 |
| Average Attained Age | 67 years |
| Avg. Daily Benefit | \$174 |
| % Policies w/Inflation Rider | 27.2% |
| Average Benefit Period ¹ | 1.6 years |

Broker-Dealer and Registered Investment Advisor Disclosures

(\$ millions)

| | | 2018 | | | | 2019 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|
| | | 1Q | 2Q | 3Q | 4Q | 1Q |
| Net New Client Assets in Brokerage and Advisory¹ | Brokerage | \$12.2 | \$3.1 | \$26.3 | -\$1.1 | -\$3.0 |
| | Advisory | 50.5 | 49.1 | 44.2 | 13.2 | 35.7 |
| | Total | \$62.7 | \$52.2 | \$70.5 | \$12.1 | \$32.7 |
| Client Assets in Brokerage and Advisory¹ at end of period | Brokerage | \$806.7 | \$813.6 | \$860.4 | \$794.1 | \$861.6 |
| | Advisory | 219.1 | 268.1 | 317.8 | 310.8 | 372.8 |
| | Total | \$1,025.8 | \$1,081.7 | \$1,178.2 | \$1,104.9 | \$1,234.4 |

¹ Client assets include cash and securities in brokerage and managed advisory accounts. Net new client assets includes total inflows of cash and securities into brokerage and managed advisory accounts less outflows. Inflows include interest and dividends and exclude changes due to market fluctuations.

Bankers Life is the marketing brand of various affiliated companies of CNO Financial Group including, Bankers Life and Casualty Company, Bankers Life Securities, Inc., and Bankers Life Advisory Services, Inc. Non-affiliated insurance products are offered through Bankers Life General Agency, Inc. (dba BL General Insurance Agency, Inc., AK, AL, CA, NV, PA). Agents who are financial advisors are registered with Bankers Life Securities, Inc.

Securities and variable annuity products and services are offered by Bankers Life Securities, Inc. Member FINRA/SIPC, (dba BL Securities, Inc., AL, GA, IA, IL, MI, NV, PA). Advisory products and services are offered by Bankers Life Advisory Services, Inc. SEC Registered Investment Adviser (dba BL Advisory Services, Inc., AL, GA, IA, MT, NV, PA). Home Office: 111 East Wacker Drive, Suite 1900, Chicago, IL 60601

Agent Counts

Producing agent count returns to growth; 1 out of every 7 Bankers Life agents is a financial advisor

| | 2018 | | | | 2019 | % Change |
|--|-------|-------|-------|-------|-------|----------|
| | 1Q | 2Q | 3Q | 4Q | 1Q | Q/Q |
| Bankers Life | | | | | | |
| Total Quarterly Average Producing Agents | 3,999 | 4,167 | 4,168 | 4,177 | 4,125 | 3.2% |
| Quarterly Average Financial Advisors | 483 | 499 | 534 | 560 | 583 | 20.7% |
| Washington National | | | | | | |
| Total Quarterly Average Producing Agents | 668 | 676 | 710 | 729 | 682 | 2.1% |

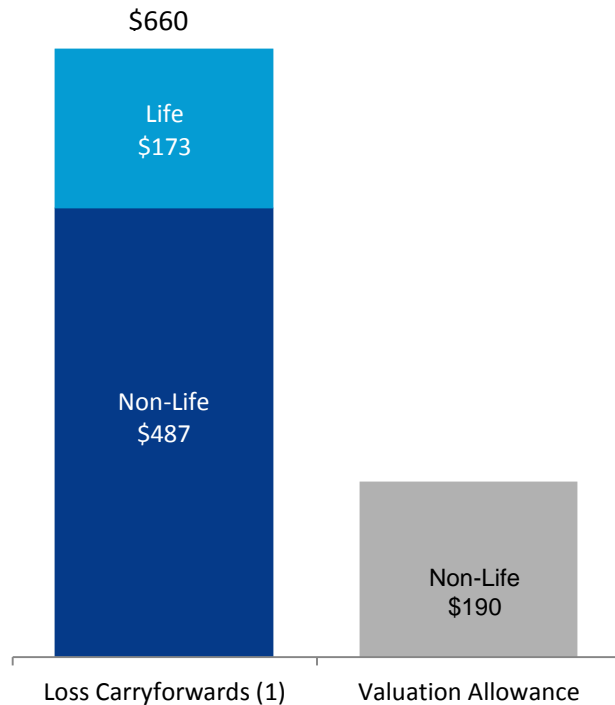
Producing Agents are agents that have submitted at least one policy in the month
 Financial advisors are agents who are licensed to sell certain securities brokerage products and services
 Quarterly average agent and advisor counts represent the average of the last 3 months.

2019 Holding Company Liquidity (\$ millions)

| | <u>1Q19</u> |
|--|---------------------|
| Cash and Investments Balance - Beginning | \$220.4 |
| Sources | |
| Dividends from Insurance Subsidiaries | 41.0 |
| Dividends from Non-insurance Subsidiaries | 8.0 |
| Management Fees | 29.2 |
| Surplus Debenture Interest | 12.6 |
| Earnings on Corporate Investments | 4.9 |
| Tax Refund | 5.8 |
| Total Sources | <u>101.5</u> |
| Uses | |
| Contributions to Non-Insurance Subsidiaries | 1.0 |
| Share Repurchases | 41.0 |
| Interest Expense | 1.0 |
| Common Stock Dividends | 16.4 |
| Net Intercompany Settlements and Other | 17.7 |
| General Expenses & Other | 15.2 |
| Total Uses | <u>92.3</u> |
| Mark-to-market Changes in Investment Balances | 0.2 |
| Cash and Investments Balance - March 31, 2019 | \$229.8 |

Tax Asset Summary (\$ millions)

Loss Carryforwards



Details

- Total estimated economic value of NOLs of \$339 million @ 10% discount rate (~\$2.10 on per share basis)
- Life NOLs are expected to offset 80% of life taxable income until fully utilized. Non-life NOLs are expected to offset 100% of non-life taxable income and 35% of the remaining life taxable income not offset by life NOLs through 2023.

1Q18 Significant Items

The table below summarizes the financial impact of significant items on our 1Q18 net operating income. Management believes that identifying the impact of these items enhances the understanding of our operating results (dollars in millions).

| | Three months ended March 31, 2018 | | |
|--|--------------------------------------|-------------------|-----------------------------|
| | Actual results | Significant items | Excluding significant items |
| Net Operating Income: | | | |
| Bankers Life | \$ 77.5 | \$ (0.8) (1) | \$ 76.7 |
| Washington National | 34.3 | - | 34.3 |
| Colonial Penn | (1.5) | 1.1 (2) | (0.4) |
| Long-term care in run-off | 12.0 | (1.5) (3) | 10.5 |
| Adjusted EBIT from business segments | 122.3 | (1.2) | 121.1 |
| Corporate Operations, excluding corporate interest expense | (15.5) | - | (15.5) |
| Adjusted EBIT | 106.8 | (1.2) | 105.6 |
| Corporate interest expense | (11.9) | - | (11.9) |
| Operating earnings before tax | 94.9 | (1.2) | 93.7 |
| Tax expense on operating income | 21.0 | (0.3) | 20.7 |
| Net operating income * | <u>\$ 73.9</u> | <u>\$ (0.9)</u> | <u>\$ 73.0</u> |
| Net operating income per diluted share* | <u>\$ 0.44</u> | <u>\$ (0.01)</u> | <u>\$ 0.43</u> |

(1) Pre-tax earnings in the Bankers Life segment included the \$0.8 million release of long-term care reserves (net of the reduction in insurance intangibles) due to the impact of policyholder actions following rate increases.

(2) Pre-tax earnings in the Colonial Penn segment included a \$1.1 million out-of-period adjustment which increased reserves on closed block payout annuities.

(3) Pre-tax earnings in the Long-term care in run-off segment included the \$1.5 million release of long-term care reserves (net of the reduction in insurance intangibles) due to the impact of policyholder actions following rate increases.

* A non-GAAP measure. See pages 38 and 40 for a reconciliation to the corresponding GAAP measure.

4Q18 Significant Items

The table below summarizes the financial impact of significant items on our 4Q18 net operating income. Management believes that identifying the impact of these items enhances the understanding of our operating results (dollars in millions).

| | Three months ended December 31, 2018 | | |
|--|---|-------------------|-----------------------------------|
| | Actual results | Significant items | Excluding significant items |
| Net Operating Income: | | | |
| Bankers Life | \$ 78.0 | \$ 3.1 (1) | \$ 81.1 |
| Washington National | 31.9 | (2.2) (1) | 29.7 |
| Colonial Penn | 4.8 | - | 4.8 |
| Long-term care in run-off | 0.3 | - | 0.3 |
| Adjusted EBIT from business segments | 115.0 | 0.9 | 115.9 |
| Corporate Operations, excluding corporate interest expense | (29.7) | 14.4 (2) | (15.3) |
| Adjusted EBIT | 85.3 | 15.3 | 100.6 |
| Corporate interest expense | (12.1) | - | (12.1) |
| Operating earnings before tax | 73.2 | 15.3 | 88.5 |
| Tax expense on operating income | 13.4 | 0.2 | 13.6 |
| Net operating income * | <u>\$ 59.8</u> | <u>\$ 15.1</u> | <u>\$ 74.9</u> |
| Net operating income per diluted share* | <u>\$ 0.36</u> | <u>\$ 0.09</u> | <u>\$ 0.45</u> |

(1) Adjustments arising from our comprehensive annual actuarial review of assumptions including \$3.1 million of unfavorable impacts in the Bankers Life segment and \$2.2 million of favorable impacts in the Washington National segment.

(2) \$14.4 million unfavorable impact of current market conditions on the value of investments backing our Company-owned life insurance (COLI) used as a vehicle to fund Bankers Life's agent deferred compensation plan. Changes in the value of COLI investments are not subject to income taxes.

* A non-GAAP measure. See pages 38 and 40 for a reconciliation to the corresponding GAAP measure.

Quarterly Earnings (\$ millions)

| | 1Q18 | 2Q18 | 3Q18 | 4Q18 | 1Q19 |
|--|----------------|-----------------|-------------------|----------------|----------------|
| Bankers Life | \$ 77.5 | \$ 90.7 | \$ 94.4 | \$ 78.0 | \$ 63.1 |
| Washington National | 34.3 | 25.4 | 30.3 | 31.9 | 30.5 |
| Colonial Penn | (1.5) | 5.4 | 6.1 | 4.8 | (1.4) |
| Long-term care in run-off | 12.0 | 8.5 | 2.1 | 0.3 | 2.5 |
| Adjusted EBIT from business segments | 122.3 | 130.0 | 132.9 | 115.0 | 94.7 |
| Corporate operations, excluding interest expense | (15.5) | (14.0) | (11.8) | (29.7) | 0.8 |
| Adjusted EBIT* | 106.8 | 116.0 | 121.1 | 85.3 | 95.5 |
| Corporate interest expense | (11.9) | (11.9) | (12.1) | (12.1) | (12.1) |
| Operating earnings before taxes | 94.9 | 104.1 | 109.0 | 73.2 | 83.4 |
| Tax expense on period income | 21.0 | 22.2 | 21.5 | 13.4 | 17.6 |
| Net operating income | 73.9 | 81.9 | 87.5 | 59.8 | 65.8 |
| Net realized investment gains (losses) from sales and impairments, net of related amortization | 0.5 | 10.9 | 37.0 | (10.5) | (0.7) |
| Net change in market value of investments recognized in earnings | (15.7) | (0.3) | (5.3) | (27.5) | 16.6 |
| Fair value changes in embedded derivative liabilities, net of related amortization | 25.1 | 8.3 | 22.9 | (0.8) | (29.6) |
| Fair value changes related to the agent deferred compensation plan | - | 11.0 | - | 0.9 | (5.3) |
| Loss related to reinsurance transaction | - | - | (704.2) | - | - |
| Other | 3.3 | (4.2) | 0.8 | 1.8 | 1.2 |
| Non-operating income (loss) before taxes | 13.2 | 25.7 | (648.8) | (36.1) | (17.8) |
| Income tax expense (benefit): | | | | | |
| On non-operating income (loss) | 2.8 | 5.4 | (136.3) | (7.6) | (3.8) |
| Valuation allowance for deferred tax assets and other tax items | - | - | 104.8 | 3.0 | - |
| Net non-operating income (loss) | 10.4 | 20.3 | (617.3) | (31.5) | (14.0) |
| Net income (loss) | <u>\$ 84.3</u> | <u>\$ 102.2</u> | <u>\$ (529.8)</u> | <u>\$ 28.3</u> | <u>\$ 51.8</u> |

*Management believes that an analysis of earnings before net realized investment gains (losses) from sales and impairments, net change in market value of investments recognized in earnings, fair value changes in embedded derivative liabilities, fair value changes related to the agent deferred compensation plan, loss related to reinsurance transaction, other non-operating items, corporate interest expense and taxes ("Adjusted EBIT," a non-GAAP financial measure) provides a clearer comparison of the operating results of the company quarter-over-quarter because it excludes: (1) net realized investment gains (losses) from sales and impairments; (2) net change in market value of investments recognized in earnings; (3) fair value changes due to fluctuations in the interest rates used to discount embedded derivative liabilities related to our fixed index annuities that are unrelated to the company's underlying fundamentals; (4) fair value changes related to the agent deferred compensation plan; (5) loss related to reinsurance transaction; (6) charges in the valuation allowance for deferred tax assets and other tax items; and (7) other non-operating items consisting primarily of earnings attributable to variable interest entities. The table above provides a reconciliation of Adjusted EBIT to net income.

Information Related to Certain Non-GAAP Financial Measures

The following provides additional information regarding certain non-GAAP measures used in this presentation. A non-GAAP measure is a numerical measure of a company's performance, financial position, or cash flows that excludes or includes amounts that are normally excluded or included in the most directly comparable measure calculated and presented in accordance with GAAP. While management believes these measures are useful to enhance understanding and comparability of our financial results, these non-GAAP measures should not be considered as substitutes for the most directly comparable GAAP measures. Additional information concerning non-GAAP measures is included in our periodic filings with the Securities and Exchange Commission that are available in the "Investors – SEC Filings" section of CNO's website, www.CNOinc.com.

Operating earnings measures

Management believes that an analysis of net income applicable to common stock before net realized investment gains or losses from sales and impairments, net change in market value of investments recognized in earnings, fair value changes due to fluctuations in the interest rates used to discount embedded derivative liabilities related to our fixed index annuities, fair value changes related to the agent deferred compensation plan, loss related to reinsurance transaction, changes in the valuation allowance for deferred tax assets and other tax items and other non-operating items consisting primarily of earnings attributable to variable interest entities ("net operating income," a non-GAAP financial measure) is important to evaluate the financial performance of the Company and is a key measure commonly used in the life insurance industry. Management uses this measure to evaluate performance because the items excluded from net operating income can be affected by events that are unrelated to the Company's underlying fundamentals.

Information Related to Certain Non-GAAP Financial Measures

A reconciliation of net income(loss) applicable to common stock to net operating income (and related per-share amounts) is as follows (dollars in millions, except per-share amounts):

| | <u>1Q18</u> | <u>2Q18</u> | <u>3Q18</u> | <u>4Q18</u> | <u>1Q19</u> |
|---|----------------|-----------------|-------------------|----------------|----------------|
| Net income(loss) applicable to common stock | \$ 84.3 | \$ 102.2 | \$ (529.8) | \$ 28.3 | \$ 51.8 |
| Non-operating items: | | | | | |
| Net realized investment (gains) losses from sales and impairments, net of related amortization | (0.5) | (10.9) | (37.0) | 10.5 | 0.7 |
| Net change in market value of investments recognized in earnings | 15.7 | 0.3 | 5.3 | 27.5 | (16.6) |
| Fair value changes in embedded derivative liabilities, net of related amortization | (25.1) | (8.3) | (22.9) | 0.8 | 29.6 |
| Fair value changes related to the agent deferred compensation plan | - | (11.0) | - | (0.9) | 5.3 |
| Loss related to reinsurance transaction | - | - | 704.2 | - | - |
| Other | (3.3) | 4.2 | (0.8) | (1.8) | (1.2) |
| Non-operating (income) loss before taxes | (13.2) | (25.7) | 648.8 | 36.1 | 17.8 |
| Income tax (expense) benefit: | | | | | |
| On non-operating (income) loss | (2.8) | (5.4) | 136.3 | 7.6 | 3.8 |
| Valuation allowance for deferred tax assets and other tax items | - | - | (104.8) | (3.0) | - |
| Net non-operating (income) loss | (10.4) | (20.3) | 617.3 | 31.5 | 14.0 |
| Net operating income (a non-GAAP financial measure) | \$ 73.9 | \$ 81.9 | \$ 87.5 | \$ 59.8 | \$ 65.8 |
| Per diluted share: | | | | | |
| Net income(loss) | \$ 0.50 | \$ 0.61 | \$ (3.22) | \$ 0.17 | \$ 0.32 |
| Net realized investment (gains) losses from sales and impairments (net of related amortization and taxes) | - | (0.05) | (0.18) | 0.05 | - |
| Net change in market value of investments recognized in earnings (net of taxes) | 0.07 | - | 0.03 | 0.13 | (0.08) |
| Fair value changes in embedded derivative liabilities (net of related amortization and taxes) | (0.12) | (0.04) | (0.11) | - | 0.15 |
| Fair value changes related to the agent deferred compensation plan (net of taxes) | - | (0.05) | - | - | 0.03 |
| Loss related to reinsurance transaction (net of taxes) | - | - | 4.01 | - | - |
| Valuation allowance for deferred tax assets and other tax items | - | - | - | 0.02 | - |
| Other | (0.01) | 0.02 | - | (0.01) | (0.01) |
| Net operating income (a non-GAAP financial measure) | \$ 0.44 | \$ 0.49 | \$ 0.53 | \$ 0.36 | \$ 0.41 |

Information Related to Certain Non-GAAP Financial Measures

A reconciliation of operating income and shares used to calculate basic and diluted operating earnings per share is as follows (dollars in millions, except per-share amounts, and shares in thousands):

| | <u>1Q18</u> | <u>2Q18</u> | <u>3Q18 (a)</u> | <u>4Q18</u> | <u>1Q19</u> |
|--|----------------|----------------|-----------------|----------------|----------------|
| Operating income | \$ <u>73.9</u> | \$ <u>81.9</u> | \$ <u>87.5</u> | \$ <u>59.8</u> | \$ <u>65.8</u> |
| Weighted average shares outstanding for basic earnings per share | 167,060 | 166,098 | 164,551 | 164,118 | 160,948 |
| Effect of dilutive securities on weighted average shares: | | | | | |
| Stock options, restricted stock and performance units | <u>2,617</u> | <u>1,880</u> | <u>-</u> | <u>1,772</u> | <u>1,241</u> |
| Weighted average shares outstanding for diluted earnings per share | <u>169,677</u> | <u>167,978</u> | <u>164,551</u> | <u>165,890</u> | <u>162,189</u> |
| Net operating income per diluted share | \$ <u>0.44</u> | \$ <u>0.49</u> | \$ <u>0.53</u> | \$ <u>0.36</u> | \$ <u>0.41</u> |

(a) Equivalent common shares of 2,146 were not included in the diluted weighted average shares outstanding due to the net loss recognized in 3Q18.

Information Related to Certain Non-GAAP Financial Measures

Book value per diluted share

Book value per diluted share reflects the potential dilution that could occur if outstanding stock options were exercised, restricted stock and performance units were vested and convertible securities were converted. The dilution from options, restricted shares and performance units is calculated using the treasury stock method. Under this method, we assume the proceeds from the exercise of the options (or the unrecognized compensation expense with respect to restricted stock and performance units) will be used to purchase shares of our common stock at the closing market price on the last day of the period. In addition, the calculation of this non-GAAP measure differs from the corresponding GAAP measure because accumulated other comprehensive income (loss) has been excluded from the value of capital used to determine this measure. Management believes this non-GAAP measure is useful because it removes the volatility that arises from changes in the unrealized appreciation (depreciation) of our investments. Management believes this adjustment to the December 31, 2017 non-GAAP measure is useful because it removes the tax effects stranded in accumulated other comprehensive income as a result of accounting rules which require the effects of the Tax Reform Act on deferred tax balances to be recorded in earnings, even if the balance was originally recorded in accumulated other comprehensive income.

A reconciliation from book value per share to book value per diluted share, excluding accumulated other comprehensive income (loss) is as follows (dollars in millions, except per share amounts):

| | 1Q18 | 2Q18 | 3Q18 | 4Q18 | 1Q19 |
|---|-------------|-------------|-------------|-------------|-------------|
| Total shareholders' equity | \$ 4,617.2 | \$ 4,454.9 | \$ 3,619.9 | \$ 3,370.9 | \$ 3,837.9 |
| Shares outstanding for the period | 167,354,255 | 164,433,085 | 164,634,365 | 162,201,692 | 159,955,172 |
| Book value per share | \$ 27.59 | \$ 27.09 | \$ 21.99 | \$ 20.78 | \$ 23.99 |
| <hr/> | | | | | |
| Total shareholders' equity | \$ 4,617.2 | \$ 4,454.9 | \$ 3,619.9 | \$ 3,370.9 | \$ 3,837.9 |
| Less accumulated other comprehensive income | (894.3) | (700.2) | (403.5) | (177.7) | (654.9) |
| Adjusted shareholders' equity excluding AOCI | \$ 3,722.9 | \$ 3,754.7 | \$ 3,216.4 | \$ 3,193.2 | \$ 3,183.0 |
| Shares outstanding for the period | 167,354,255 | 164,433,085 | 164,634,365 | 162,201,692 | 159,955,172 |
| Dilutive common stock equivalents related to: | | | | | |
| Stock options, restricted stock and performance units | 2,351,172 | 1,537,947 | 2,189,022 | 1,391,458 | 1,168,027 |
| Diluted shares outstanding | 169,705,427 | 165,971,032 | 166,823,387 | 163,593,150 | 161,123,199 |
| Book value per diluted share (a non-GAAP financial measure) | \$ 21.94 | \$ 22.62 | \$ 19.28 | \$ 19.52 | \$ 19.76 |

Information Related to Certain Non-GAAP Financial Measures

Operating return measures

Management believes that an analysis of net income applicable to common stock before net realized investment gains or losses from sales and impairments, net change in market value of investments recognized in earnings, fair value changes due to fluctuations in the interest rates used to discount embedded derivative liabilities related to our fixed index annuities, fair value changes related to the agent deferred compensation plan, loss on reinsurance transaction, changes in the valuation allowance for deferred tax assets and other tax items, loss on extinguishment of debt and other non-operating items consisting primarily of earnings attributable to variable interest entities (“net operating income,” a non-GAAP financial measure) is important to evaluate the financial performance of the Company and is a key measure commonly used in the life insurance industry. Management uses this measure to evaluate performance because the items excluded from net operating income can be affected by events that are unrelated to the Company’s underlying fundamentals.

Management also believes that an operating return, excluding significant items, is important as the impact of these items enhances the understanding of our operating results.

This non-GAAP financial measure also differs from return on equity because accumulated other comprehensive income (loss) has been excluded from the value of equity used to determine this ratio. Management believes this non-GAAP financial measure is useful because it removes the volatility that arises from changes in accumulated other comprehensive income (loss). Such volatility is often caused by changes in the estimated fair value of our investment portfolio resulting from changes in general market interest rates rather than the business decisions made by management.

In addition, our equity includes the value of significant net operating loss carryforwards (included in income tax assets). In accordance with GAAP, these assets are not discounted, and accordingly will not provide a return to shareholders (until after it is realized as a reduction to taxes that would otherwise be paid). Management believes that excluding this value from the equity component of this measure enhances the understanding of the effect these non-discounted assets have on operating returns and the comparability of these measures from period-to-period. Operating return measures are used in measuring the performance of our business units and are used as a basis for incentive compensation.

Information Related to Certain Non-GAAP Financial Measures

The calculations of: (i) operating return on equity, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure); (ii) operating return, excluding significant items, on equity, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure); and (iii) return on equity are as follows (dollars in millions):

| | Trailing Twelve Months Ended | | | | |
|---|------------------------------|-------------------|-------------------|-------------------|-------------------|
| | <u>1Q18</u> | <u>2Q18</u> | <u>3Q18</u> | <u>4Q18</u> | <u>1Q19</u> |
| Operating income | <u>\$ 315.0</u> | <u>\$ 318.3</u> | <u>\$ 329.1</u> | <u>\$ 303.1</u> | <u>\$ 295.0</u> |
| Operating income, excluding significant items | <u>\$ 299.6</u> | <u>\$ 309.0</u> | <u>\$ 321.8</u> | <u>\$ 317.3</u> | <u>\$ 310.1</u> |
| Net Income (loss) | <u>\$ 197.6</u> | <u>\$ 216.4</u> | <u>\$ (414.2)</u> | <u>\$ (315.0)</u> | <u>\$ (347.5)</u> |
| Average common equity, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure) | <u>\$ 3,275.4</u> | <u>\$ 3,298.5</u> | <u>\$ 3,232.7</u> | <u>\$ 3,086.7</u> | <u>\$ 2,942.5</u> |
| Average common shareholders' equity | <u>\$ 4,780.1</u> | <u>\$ 4,740.9</u> | <u>\$ 4,542.6</u> | <u>\$ 4,200.3</u> | <u>\$ 3,918.3</u> |
| Operating return on equity, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure) | 9.6% | 9.6% | 10.2% | 9.8% | 10.0% |
| Operating return, excluding significant items, on equity, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure) | 9.1% | 9.4% | 10.0% | 10.3% | 10.5% |
| Return on equity | 4.1% | 4.6% | -9.1% | -7.5% | -8.9% |

(Continued on next page)

Information Related to Certain Non-GAAP Financial Measures

The following summarizes: (i) operating earnings; (ii) significant items; (iii) operating earnings, excluding significant items; and (iv) net income(loss) (dollars in millions):

| | Net Operating <u>income</u> | Significant <u>items (a)</u> | Net Operating income, excluding significant <u>items</u> | Net Operating Income, excluding significant items - trailing <u>four quarters</u> | Net <u>income (loss)</u> | Net income (loss) - trailing <u>four quarters</u> |
|------|--------------------------------|---------------------------------|--|--|-----------------------------|--|
| 2Q17 | \$ 78.6 | \$ (6.1) | \$ 72.5 | \$ 255.9 | \$ 83.4 | \$ 398.5 |
| 3Q17 | 76.7 | (2.0) | 74.7 | 269.7 | 100.8 | 480.7 |
| 4Q17 | 85.8 | (6.4) | 79.4 | 288.3 | (70.9) | 175.6 |
| 1Q18 | 73.9 | (0.9) | 73.0 | 299.6 | 84.3 | 197.6 |
| 2Q18 | 81.9 | - | 81.9 | 309.0 | 102.2 | 216.4 |
| 3Q18 | 87.5 | - | 87.5 | 321.8 | (529.8) | (414.2) |
| 4Q18 | 59.8 | 15.1 | 74.9 | 317.3 | 28.3 | (315.0) |
| 1Q19 | 65.8 | - | 65.8 | 310.1 | 51.8 | (347.5) |

(a) The significant items have been discussed in prior press releases.

(Continued on next page)

Information Related to Certain Non-GAAP Financial Measures

A reconciliation of pretax operating earnings (a non-GAAP financial measure) to net income (loss) is as follows (dollars in millions):

| | Twelve Months Ended | | | | |
|--|---------------------|-----------------|-------------------|-------------------|-------------------|
| | <u>1Q18</u> | <u>2Q18</u> | <u>3Q18</u> | <u>4Q18</u> | <u>1Q19</u> |
| Pretax operating earnings (a non-GAAP financial measure) | \$ 456.7 | \$ 439.7 | \$ 432.9 | \$ 381.2 | \$ 369.7 |
| Income tax (expense) benefit | <u>(141.7)</u> | <u>(121.4)</u> | <u>(103.8)</u> | <u>(78.1)</u> | <u>(74.7)</u> |
| Operating return | <u>315.0</u> | <u>318.3</u> | <u>329.1</u> | <u>303.1</u> | <u>295.0</u> |
| Non-operating items: | | | | | |
| Net realized investment gains (losses) from sales and impairments, net of related amortization | 30.7 | 34.7 | 46.3 | 37.9 | 36.7 |
| Net change in market value of investments recognized in earnings | (4.5) | (12.8) | (21.2) | (48.8) | (16.5) |
| Fair value changes in embedded derivative liabilities, net of related amortization | 27.0 | 41.2 | 61.8 | 55.5 | 0.8 |
| Fair value changes and amendment related to the agent deferred compensation plan | (12.2) | (1.2) | 12.2 | 11.9 | 6.6 |
| Loss on reinsurance transaction | - | - | (704.2) | (704.2) | (704.2) |
| Other | <u>(5.8)</u> | <u>(8.4)</u> | <u>(4.3)</u> | <u>1.7</u> | <u>(0.4)</u> |
| Non-operating income (loss) before taxes | 35.2 | 53.5 | (609.4) | (646.0) | (677.0) |
| Income tax expense (benefit): | | | | | |
| On non-operating income (loss) | 10.5 | 13.3 | (128.0) | (135.7) | (142.3) |
| Valuation allowance for deferred tax assets and other tax items | <u>142.1</u> | <u>142.1</u> | <u>261.9</u> | <u>107.8</u> | <u>107.8</u> |
| Net non-operating income (loss) | <u>(117.4)</u> | <u>(101.9)</u> | <u>(743.3)</u> | <u>(618.1)</u> | <u>(642.5)</u> |
| Net income (loss) | <u>\$ 197.6</u> | <u>\$ 216.4</u> | <u>\$ (414.2)</u> | <u>\$ (315.0)</u> | <u>\$ (347.5)</u> |

(Continued on next page)

Information Related to Certain Non-GAAP Financial Measures

A reconciliation of consolidated capital, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure) to common shareholders' equity, is as follows (dollars in millions):

| | <u>1Q17</u> | <u>2Q17</u> | <u>3Q17</u> | <u>4Q17</u> |
|---|-------------------|-------------------|-------------------|-------------------|
| Consolidated capital, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure) | \$ 3,236.6 | \$ 3,263.2 | \$ 3,335.0 | \$ 3,225.6 |
| Net operating loss carryforwards | 640.6 | 621.6 | 613.1 | 409.8 |
| Accumulated other comprehensive income | <u>729.6</u> | <u>894.5</u> | <u>933.6</u> | <u>1,212.1</u> |
| Common shareholders' equity | <u>\$ 4,606.8</u> | <u>\$ 4,779.3</u> | <u>\$ 4,881.7</u> | <u>\$ 4,847.5</u> |

| | <u>1Q18</u> | <u>2Q18</u> | <u>3Q18</u> | <u>4Q18</u> |
|---|-------------------|-------------------|-------------------|-------------------|
| Consolidated capital, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure) | \$ 3,318.7 | \$ 3,366.0 | \$ 2,705.8 | \$ 2,687.3 |
| Net operating loss carryforwards | 404.2 | 388.7 | 510.6 | 505.9 |
| Accumulated other comprehensive income | <u>894.3</u> | <u>700.2</u> | <u>403.5</u> | <u>177.7</u> |
| Common shareholders' equity | <u>\$ 4,617.2</u> | <u>\$ 4,454.9</u> | <u>\$ 3,619.9</u> | <u>\$ 3,370.9</u> |

| | <u>1Q19</u> |
|---|-------------------|
| Consolidated capital, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure) | \$ 2,703.4 |
| Net operating loss carryforwards | 479.6 |
| Accumulated other comprehensive income | <u>654.9</u> |
| Common shareholders' equity | <u>\$ 3,837.9</u> |

Information Related to Certain Non-GAAP Financial Measures

A reconciliation of consolidated capital, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure) to common shareholders' equity, is as follows (dollars in millions):

| | Trailing Four Quarter Average | | | | |
|---|-------------------------------|-------------------|-------------------|-------------------|-------------------|
| | <u>1Q18</u> | <u>2Q18</u> | <u>3Q18</u> | <u>4Q18</u> | <u>1Q19</u> |
| Consolidated capital, excluding accumulated other comprehensive income (loss) and net operating loss carryforwards (a non-GAAP financial measure) | \$ 3,275.4 | \$ 3,298.5 | \$ 3,232.7 | \$ 3,086.7 | \$ 2,942.5 |
| Net operating loss carryforwards | 541.7 | 483.1 | 441.1 | 440.4 | 461.8 |
| Accumulated other comprehensive income | <u>963.0</u> | <u>959.3</u> | <u>868.8</u> | <u>673.2</u> | <u>514.0</u> |
| Common shareholders' equity | <u>\$ 4,780.1</u> | <u>\$ 4,740.9</u> | <u>\$ 4,542.6</u> | <u>\$ 4,200.3</u> | <u>\$ 3,918.3</u> |

Information Related to Certain Non-GAAP Financial Measures

Debt to capital ratio, excluding accumulated other comprehensive income (loss)

The debt to capital ratio, excluding accumulated other comprehensive income (loss), differs from the debt to capital ratio because accumulated other comprehensive income (loss) has been excluded from the value of capital used to determine this measure. Management believes this non-GAAP financial measure is useful because it removes the volatility that arises from changes in accumulated other comprehensive income (loss). Such volatility is often caused by changes in the estimated fair value of our investment portfolio resulting from changes in general market interest rates rather than the business decisions made by management. A reconciliation of these ratios is as follows (dollars in millions):

| | <u>1Q18</u> | <u>2Q18</u> | <u>3Q18</u> | <u>4Q18</u> | <u>1Q19</u> |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| Corporate notes payable | \$ 915.1 | \$ 915.7 | \$ 916.2 | \$ 916.8 | \$ 917.3 |
| Total shareholders' equity | <u>4,617.2</u> | <u>4,454.9</u> | <u>3,619.9</u> | <u>3,370.9</u> | <u>3,837.9</u> |
| Total capital | <u>\$ 5,532.3</u> | <u>\$ 5,370.6</u> | <u>\$ 4,536.1</u> | <u>\$ 4,287.7</u> | <u>\$ 4,755.2</u> |
| Corporate debt to capital | <u>16.5%</u> | <u>17.1%</u> | <u>20.2%</u> | <u>21.4%</u> | <u>19.3%</u> |
| <hr/> | | | | | |
| Corporate notes payable | \$ 915.1 | \$ 915.7 | \$ 916.2 | \$ 916.8 | \$ 917.3 |
| Total shareholders' equity | 4,617.2 | 4,454.9 | 3,619.9 | 3,370.9 | 3,837.9 |
| Less accumulated other comprehensive income | <u>(894.3)</u> | <u>(700.2)</u> | <u>(403.5)</u> | <u>(177.7)</u> | <u>(654.9)</u> |
| Total capital | <u>\$ 4,638.0</u> | <u>\$ 4,670.4</u> | <u>\$ 4,132.6</u> | <u>\$ 4,110.0</u> | <u>\$ 4,100.3</u> |
| Debt to total capital ratio, excluding AOCI (a non-GAAP financial measure) | <u>19.7%</u> | <u>19.6%</u> | <u>22.2%</u> | <u>22.3%</u> | <u>22.4%</u> |

Debt to Capital Ratio (Ex. AOCI)

(\$ millions)

| | 4Q16 | 4Q17 | 4Q18 |
|---|------------------|------------------|------------------|
| Corporate notes payable | \$912.9 | \$914.6 | \$916.8 |
| Total shareholders' equity | 4,486.9 | 4,847.5 | 3,370.9 |
| Total capital | \$5,399.8 | \$5,762.1 | \$4,287.7 |
| Corporate debt to capital | 16.9% | 15.9% | 21.4% |
| Corporate notes payable | \$912.9 | \$914.6 | \$916.8 |
| Total shareholders' equity | 4,486.9 | 4,847.5 | 3,370.9 |
| Less accumulated other comprehensive income | (622.4) | (1,212.1) | (177.7) |
| Total capital | \$4,777.4 | \$4,550.0 | \$4,110.0 |
| Debt to capital ratio, excluding AOCI (a non-GAAP financial measure) | 19.1% | 20.1% | 22.3% |

The debt to capital ratio, excluding accumulated other comprehensive income (loss), differs from the debt to capital ratio because accumulated other comprehensive income (loss) has been excluded from the value of capital used to determine this measure. Management believes this non-GAAP financial measure is useful because it removes the volatility that arises from changes in accumulated other comprehensive income (loss). Such volatility is often caused by changes in the estimated fair value of our investment portfolio resulting from changes in general market interest rates rather than the business decisions made by management.

Interest Coverage (\$ millions)

| | 2016 | 2017 | 2018 |
|---|-----------------|-----------------|-------------------|
| Net income (loss) | \$ 358.2 | \$ 175.6 | \$ (315.0) |
| Add income tax expense (benefit) | (5.0) | 304.9 | 50.2 |
| Income (loss) before income tax expense (benefit) | 353.2 | 480.5 | (264.8) |
| Interest expense on corporate debt | 45.8 | 46.5 | 48.0 |
| Interest expense on investment borrowings and borrowings related to variable interest entities | 70.6 | 77.2 | 101.8 |
| Total interest expense | 116.4 | 123.7 | 149.8 |
| Income (loss) before interest and taxes | \$ 469.6 | \$ 604.2 | \$ (115.0) |
| Interest coverage ratio | 4.0 | 4.9 | (a) |
| Adjusted EBIT (b) | \$ 456.1 | \$ 501.2 | \$ 429.2 |
| Interest expense on corporate debt | \$ 45.8 | \$ 46.5 | \$ 48.0 |
| Adjusted EBIT divided by interest expense on corporate debt (a non-GAAP financial measure) | 10.0 | 10.8 | 8.9 |

(a) For such ratio, earnings were \$264.8 million less than interest expense primarily due to the loss related to the long-term care reinsurance transaction completed in September 2018.

(b) See page 52 for a reconciliation of Adjusted EBIT to net income.

Earnings Measures (\$ millions)

| | 2016 | 2017 | 2018 |
|--|-----------------|-----------------|------------------|
| Bankers Life | \$ 375.6 | \$ 367.5 | \$ 340.6 |
| Washington National | 102.9 | 98.3 | 121.9 |
| Colonial Penn | 1.7 | 22.6 | 14.8 |
| Long-term care in run-off | 18.4 | 53.1 | 22.9 |
| Adjusted EBIT from business segments | 498.6 | 541.5 | 500.2 |
| Corporate operations, excluding interest expense | (42.5) | (40.3) | (71.0) |
| Adjusted EBIT* | 456.1 | 501.2 | 429.2 |
| Corporate interest expense | (45.8) | (46.5) | (48.0) |
| Operating earnings before taxes | 410.3 | 454.7 | 381.2 |
| Tax expense on period income | 147.8 | 153.8 | 78.1 |
| Net operating income | 262.5 | 300.9 | 303.1 |
| Net realized investment gains (losses), net of related amortization | 7.6 | 49.3 | 37.9 |
| Net change in market value of investments recognized in earnings | - | - | (48.8) |
| Fair value changes in embedded derivative liabilities, net of related amortization | 9.6 | (2.5) | 55.5 |
| Fair value changes related to the agent deferred compensation plan | 3.1 | (12.2) | 11.9 |
| Loss related to reinsurance transactions | (75.4) | - | (704.2) |
| Loss on extinguishment of debt | - | - | - |
| Other | (2.0) | (8.8) | 1.7 |
| Non-operating income (loss) before taxes | (57.1) | 25.8 | (646.0) |
| Income tax expense (benefit): | | | |
| On non-operating income (loss) | (20.0) | 9.0 | (135.7) |
| Valuation allowance for deferred tax assets and other tax items | (132.8) | 142.1 | 107.8 |
| Net non-operating income (loss) | 95.7 | (125.3) | (618.1) |
| Net income (loss) | \$ 358.2 | \$ 175.6 | \$(315.0) |

*Management believes that an analysis of earnings before net realized investment gains (losses) from sales and impairments, net change in market value of investments recognized in earnings, fair value changes in embedded derivative liabilities, fair value changes and amendment related to the agent deferred compensation plan, loss related to reinsurance transactions, loss on extinguishment of debt, other non-operating items, corporate interest expense and taxes ("Adjusted EBIT," a non-GAAP financial measure) provides a clearer comparison of the operating results of the company quarter-over-quarter because it excludes: (1) net realized investment gains (losses) from sales and impairments; (2) net change in market value of investments recognized in earnings; (3) fair value changes due to fluctuations in the interest rates used to discount embedded derivative liabilities related to our fixed index annuities that are unrelated to the company's underlying fundamentals; (4) fair value changes related to the agent deferred compensation plan; (5) loss related to reinsurance transactions; (6) changes in the valuation allowance for deferred tax assets and other tax items; and (7) other non-operating items consisting primarily of earnings attributable to variable interest entities. The table above provides a reconciliation of Adjusted EBIT to net income.