

STARWOOD HOTELS & RESORTS WORLDWIDE, INC.
Divisional Hotel Inventory Summary by Ownership by Brand
As of June 30, 2016

	Americas		North America		Latin America		Asia Pacific		Greater China		Rest of Asia		Europe, Africa & Middle East		Europe		Africa & Middle East		TOTAL	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Owned																				
Sheraton	7	5,136	3	2,671	4	2,465	1	297	-	-	1	297	2	358	2	358	-	-	10	5,791
Westin	2	1,832	2	1,832	-	-	1	246	-	-	1	246	-	-	-	-	-	-	3	2,078
Four Points	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
W	1	509	1	509	-	-	-	-	-	-	-	-	2	665	2	665	-	-	3	1,174
Luxury Collection	1	180	-	-	1	180	-	-	-	-	-	-	3	357	3	357	-	-	4	537
St. Regis	2	498	2	498	-	-	1	160	-	-	1	160	-	-	-	-	-	-	3	658
Le Meridien	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Aloft	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Element	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tribute Portfolio	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	1	135	1	135	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	135
Total Owned	14	8,290	9	5,645	5	2,645	3	703	-	-	3	703	7	1,380	7	1,380	-	-	24	10,373
Managed & UJV																				
Sheraton	48	27,297	30	23,368	18	3,929	102	38,806	71	30,316	31	8,490	66	18,879	39	11,373	27	7,506	216	84,982
Westin	55	27,408	49	25,620	6	1,788	39	12,863	21	7,250	18	5,613	18	5,522	11	3,654	7	1,868	112	45,793
Four Points	6	858	1	134	5	724	39	10,614	24	7,140	15	3,474	13	2,568	4	509	9	2,059	58	14,040
W	29	8,320	24	7,443	5	877	10	2,741	4	1,464	6	1,277	7	1,532	5	667	2	865	46	12,593
Luxury Collection	11	2,514	5	2,294	6	220	13	2,703	7	1,531	6	1,172	26	5,014	20	3,276	6	1,738	50	10,231
St. Regis	11	1,912	8	1,464	3	448	13	3,393	7	2,059	6	1,334	10	2,114	5	713	5	1,401	34	7,419
Le Meridien	5	879	4	719	1	160	34	8,820	9	3,130	25	5,690	37	11,486	11	3,798	26	7,688	76	21,185
Aloft	2	450	1	330	1	120	15	3,912	12	2,942	3	970	6	1,292	5	884	1	408	23	5,654
Element	1	180	1	180	-	-	1	188	1	188	-	-	-	-	-	-	-	-	2	368
Tribute Portfolio	-	-	-	-	-	-	2	372	-	-	2	372	-	-	-	-	-	-	2	372
Other	-	-	-	-	-	-	-	-	-	-	-	-	1	-	-	-	1	-	1	-
Total Managed & UJV	168	69,818	123	61,552	45	8,266	268	84,412	156	56,020	112	28,392	184	48,407	100	24,874	84	23,533	620	202,637
Franchised																				
Sheraton	178	51,833	162	47,942	16	3,891	13	6,049	3	1,836	10	4,213	27	6,800	23	5,883	4	917	218	64,682
Westin	80	26,065	73	23,796	7	2,269	8	2,531	1	288	7	2,243	8	2,439	8	2,439	-	-	96	31,035
Four Points	140	21,108	126	19,248	14	1,860	10	1,682	2	457	8	1,225	10	1,629	10	1,629	-	-	160	24,419
W	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Luxury Collection	14	2,495	10	2,009	4	486	12	3,211	-	-	12	3,211	17	2,651	17	2,651	-	-	43	8,357
St. Regis	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Le Meridien	17	3,864	16	3,753	1	111	5	1,209	1	160	4	1,049	5	1,250	5	1,250	-	-	27	6,323
Aloft	83	12,537	78	11,624	5	913	6	1,001	-	-	6	1,001	1	116	1	116	-	-	90	13,654
Element	18	2,706	18	2,706	-	-	-	-	-	-	-	-	2	293	2	293	-	-	20	2,999
Tribute Portfolio	4	2,650	4	2,650	-	-	-	-	-	-	-	-	3	184	3	184	-	-	7	2,834
Other	4	900	4	900	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4	900
Total Franchised	538	124,158	491	114,628	47	9,530	54	15,683	7	2,741	47	12,942	73	15,362	69	14,445	4	917	665	155,203
Systemwide																				
Sheraton	233	84,266	195	73,981	38	10,285	116	45,152	74	32,152	42	13,000	95	26,037	64	17,614	31	8,423	444	155,455
Westin	137	55,305	124	51,248	13	4,057	48	15,640	22	7,538	26	8,102	26	7,961	19	6,093	7	1,868	211	78,906
Four Points	146	21,966	127	19,382	19	2,584	49	12,296	26	7,597	23	4,699	23	4,197	14	2,138	9	2,059	218	38,459
W	30	8,829	25	7,952	5	877	10	2,741	4	1,464	6	1,277	9	2,197	7	1,332	2	865	49	13,767
Luxury Collection	26	5,189	15	4,303	11	886	25	5,914	7	1,531	18	4,383	46	8,022	40	6,284	6	1,738	97	19,125
St. Regis	13	2,410	10	1,962	3	448	14	3,553	7	2,059	7	1,494	10	2,114	5	713	5	1,401	37	8,077
Le Meridien	22	4,743	20	4,472	2	271	39	10,029	10	3,290	29	6,739	42	12,736	16	5,048	26	7,688	103	27,508
Aloft	85	12,987	79	11,954	6	1,033	21	4,913	12	2,942	9	1,971	7	1,408	6	1,000	1	408	113	19,308
Element	19	2,886	19	2,886	-	-	1	188	1	188	-	-	2	293	2	293	-	-	22	3,367
Tribute Portfolio	4	2,650	4	2,650	-	-	2	372	-	-	2	372	3	184	3	184	-	-	9	3,206
Other	5	1,035	5	1,035	-	-	-	-	-	-	-	-	1	-	-	-	1	-	6	1,035
Vacation Ownership	15	7,638	14	7,058	1	580	-	-	-	-	-	-	-	-	-	-	-	-	15	7,638
Total Systemwide	735	209,904	637	188,883	98	21,021	325	100,798	163	58,761	162	42,037	264	65,149	176	40,699	88	24,450	1,324	375,851