

Corporate Communications Department NEWS Release

Textron Reports Third Quarter 2022 Results; Narrows Full Year EPS Range and Raises Cash Flow Guidance

- EPS from continuing operations of \$1.06, up \$0.24 from the third guarter of 2021
- Net cash from operating activities of \$356 million in the third guarter of 2022
- Aviation backlog \$6.4 billion, up \$524 million from the second quarter of 2022
- Full-year EPS outlook narrowed to a range of \$3.90 to \$4.00
- Full-year cash flow guidance raised to a range of \$1.1 billion to \$1.2 billion

Providence, Rhode Island – October 27, 2022 – Textron Inc. (NYSE: TXT) today reported third quarter 2022 income from continuing operations of \$1.06 per share, compared with \$0.82 per share, or \$0.85 per share of adjusted income from continuing operations, a non-GAAP measure that is defined and reconciled to GAAP in an attachment to this release, in the third quarter of 2021.

"In the quarter, we saw higher segment profit margin and strong cash generation," said Textron Chairman and CEO Scott C. Donnelly. "The operating results demonstrate the resiliency of our business segments while navigating ongoing supply chain and labor challenges."

Cash Flow

Net cash provided by operating activities of the manufacturing group for the third quarter was \$356 million, compared to \$333 million last year. Manufacturing cash flow before pension contributions, a non-GAAP measure that is defined and reconciled to GAAP in an attachment to this release, totaled \$292 million for the third quarter, compared to \$271 million last year. Year to date, manufacturing cash flow before pension contributions totaled \$810 million.

In the quarter, Textron returned \$200 million to shareholders through share repurchases. Year to date, share repurchases totaled \$639 million.

Outlook

Textron now expects 2022 earnings per share from continuing operations to be in a range of \$3.90 to \$4.00. Textron also expects 2022 manufacturing cash flow before pension contributions to be in a range of \$1.1 billion to \$1.2 billion, up \$300 million from the previous outlook, with planned pension contributions of \$50 million.

Third Quarter Segment Results

Textron Aviation

Revenues at Textron Aviation of \$1.2 billion were down \$14 million from the third quarter of 2021, largely due to lower Citation jet and pre-owned volume, partially offset by favorable pricing and higher aftermarket volume.

Textron Aviation delivered 39 jets in the quarter, down from 49 last year, and 33 commercial turboprops, down from 35 in last year's third quarter.

Segment profit was \$139 million in the third quarter, up \$41 million from a year ago, largely due to favorable pricing, net of inflation of \$31 million.

Textron Aviation backlog at the end of the third quarter was \$6.4 billion.

Bell

Bell revenues in the quarter were \$754 million, down \$15 million from last year, due to lower military revenues of \$112 million, primarily in the H-1 program due to lower aircraft and spares volume, offset by higher commercial revenues of \$97 million.

Bell delivered 49 commercial helicopters in the guarter, up from 33 last year.

Segment profit of \$85 million was down \$20 million from last year's third quarter, primarily reflecting lower volume and mix, partially offset by favorable pricing, net of inflation.

Bell backlog at the end of the third quarter was \$4.9 billion.

Textron Systems

Revenues at Textron Systems were \$292 million, down \$7 million from last year's third quarter, largely due to lower volume.

Segment profit of \$37 million was down \$8 million, compared with the third quarter of 2021, primarily due to lower volume and mix.

Textron Systems' backlog at the end of the third quarter was \$2.0 billion.

Industrial

Industrial revenues were \$849 million, up \$119 million from last year's third quarter, primarily due to higher volume and mix of \$95 million and a \$58 million favorable impact from pricing, principally in the Specialized Vehicles product line, partially offset by an unfavorable impact of \$34 million from foreign exchange rate fluctuations.

Segment profit of \$39 million was up \$16 million from the third quarter of 2021, primarily due to higher volume and mix.

Textron eAviation

Textron eAviation segment revenues were \$5 million and segment loss was \$8 million in the third quarter of 2022, which reflected the operating results of Pipistrel along with research and development costs for initiatives related to the development of sustainable aviation solutions.

Finance

Finance segment revenues were \$11 million, and profit was \$7 million.

Conference Call Information

Textron will host its conference call today, October 27, 2022 at 8:00 a.m. (Eastern) to discuss its results and outlook. The call will be available via webcast at www.textron.com or by direct dial at (844) 867-6169 in the U.S. or (409) 207-6975 outside of the U.S.; Access Code: 6069432.

In addition, the call will be recorded and available for playback beginning at 11:00 a.m. (Eastern) on Thursday, October 27, 2022 by dialing (409) 970-0847; Access Code: 2659646.

A package containing key data that will be covered on today's call can be found in the Investor Relations section of the company's website at www.textron.com.

About Textron Inc.

Textron Inc. is a multi-industry company that leverages its global network of aircraft, defense, industrial and finance businesses to provide customers with innovative solutions and services. Textron is known around the world for its powerful brands such as Bell, Cessna, Beechcraft, Hawker, Pipistrel, Jacobsen, Kautex, Lycoming, E-Z-GO, Arctic Cat, and Textron Systems. For more information visit: www.textron.com.

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Forward-looking Information

Certain statements in this release and other oral and written statements made by us from time to time are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements, which may describe strategies, goals, outlook or other non-historical matters, or project revenues, income, returns or other financial measures, often include words such as "believe," "expect," "anticipate," "intend," "plan," "estimate," "guidance," "project," "target," "potential," "will," "should," "could," "likely" or "may" and similar expressions intended to identify forward-looking statements. These statements are only predictions and involve known and unknown risks, uncertainties, and other factors that may cause our actual results to differ materially from those expressed or implied by such forward-looking statements. Given these uncertainties, you should not place undue reliance on these forward-looking statements. Forward-looking statements speak only as of the date on which they are made, and we undertake no obligation to update or revise any forward-looking statements. In addition to those factors described in our Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q under "Risk Factors", among the factors that could cause actual results to differ materially from past and projected future results are the following: Interruptions in the U.S. Government's ability to fund its activities and/or pay its obligations; changing priorities or reductions in the U.S. Government defense budget, including those related to military operations in foreign countries; our ability to perform as anticipated and to control costs under contracts with the U.S. Government; the U.S. Government's ability to unilaterally modify or terminate its contracts with us for the U.S. Government's convenience or for our failure to perform, to change applicable procurement and accounting policies, or, under certain circumstances, to withhold payment or suspend or debar us as a contractor eligible to receive future contract awards; changes in foreign military funding priorities or budget constraints and determinations, or changes in government regulations or policies on the export and import of military and commercial products; volatility in the global economy or changes in worldwide political conditions that adversely impact demand for our products; volatility in interest rates or foreign exchange rates and inflationary pressures; risks related to our international business, including establishing and maintaining facilities in locations

around the world and relying on joint venture partners, subcontractors, suppliers, representatives, consultants and other business partners in connection with international business, including in emerging market countries; our Finance segment's ability to maintain portfolio credit quality or to realize full value of receivables; performance issues with key suppliers or subcontractors; legislative or regulatory actions, both domestic and foreign, impacting our operations or demand for our products; our ability to control costs and successfully implement various cost-reduction activities; the efficacy of research and development investments to develop new products or unanticipated expenses in connection with the launching of significant new products or programs; the timing of our new product launches or certifications of our new aircraft products; our ability to keep pace with our competitors in the introduction of new products and upgrades with features and technologies desired by our customers; pension plan assumptions and future contributions; demand softness or volatility in the markets in which we do business; cybersecurity threats, including the potential misappropriation of assets or sensitive information, corruption of data or, operational disruption; difficulty or unanticipated expenses in connection with integrating acquired businesses; the risk that acquisitions do not perform as planned, including, for example, the risk that acquired businesses will not achieve revenue and profit projections; the impact of changes in tax legislation; risks and uncertainties related to the ongoing impacts of the COVID-19 pandemic and the war between Russia and Ukraine on our business and operations; and the ability of our businesses to hire and retain the highly skilled personnel necessary for our businesses to succeed.

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TEXTRON INC.

Revenues by Segment and Reconciliation of Segment Profit to Net Income (Dollars in millions, except per share amounts)

(Unaudited)

		Three Months Ended				Nine Months Ended			
	October 1, 2022		October 2, 2021		October 1, 2022			tober 2, 2021	
REVENUES									
MANUFACTURING:									
Textron Aviation	\$	1,167	\$	1,181	\$	3,491	\$	3,207	
Bell		754		769		2,275		2,506	
Textron Systems		292		299		858		960	
Industrial		849		730		2,558		2,349	
Textron eAviation (a)		5				10			
		3,067		2,979		9,192		9,022	
FINANCE		11		11		41		38	
Total revenues	\$	3,078	\$	2,990	\$	9,233	\$	9,060	
SEGMENT PROFIT									
MANUFACTURING:									
Textron Aviation	\$	139	\$	98	\$	415	\$	241	
Bell		85		105		246		320	
Textron Systems		37		45		112		144	
Industrial		39	_	23		123		102	
Textron eAviation (a)		(8)				(16)			
		292		271		880		807	
FINANCE		7		8		26		17	
Segment profit		299		279		906		824	
Corporate expenses and other, net		(14)		(23)		(70)		(100)	
Interest expense, net for Manufacturing group		(21)		(28)		(77)		(95)	
Special charges (b)		_		(10)		_		(20)	
Gain on business disposition (c)								17	
Income from continuing operations before income taxes		264		218		759		626	
Income tax expense		(39)		(33)		(123)		(86)	
Income from continuing operations	\$	225	\$	185	\$	636	\$	540	
Discontinued operations, net of income taxes						(1)		(1)	
Net income	\$	225	\$	185	\$	635	\$	539	
Earnings Per Share:									
Income from continuing operations	\$	1.06	\$	0.82	\$	2.94	\$	2.37	
Discontinued operations, net of income taxes		_	'	_		_	l '	_	
Earnings per share	\$	1.06	\$	0.82	\$	2.94	\$	2.37	
Diluted average shares outstanding	213	3,140,000	226	5,490,000	216	,468,000	227	,795,000	
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Income from continuing operations and Diluted earnings per share (EPS) GAAP to Non-GAAP reconciliation for the three and nine months ended October 2, 2021:

	October 2021		
Income from continuing operations - GAAP	\$	185	
Add: Special charges, net of tax (b)		8	
Less: Gain on business disposition, net of tax (c)			
Adjusted income from continuing operations - Non-GAAP	\$	193	
Earnings Per Share:			
Income from continuing operations - GAAP	\$	0.82	
Add: Special charges, net of tax (b)		0.03	
Less: Gain on business disposition, net of tax (c)		_	
Adjusted income from continuing operations - Non-GAAP (d)	\$	0.85	

October 2, 2021
540
15
(17)
538
2.37
0.07
(80.0)
2.36

- (a) On April 15, 2022, we acquired Pipistrel, a manufacturer of electrically powered aircraft. Beginning in the second quarter of 2022, we formed a new reporting segment, Textron eAviation, which combines the operating results of Pipistrel along with other research and development initiatives related to sustainable aviation solutions.
- (b) In connection with a restructuring plan initiated in the second quarter of 2020, we incurred special charges of \$10 million and \$20 million for the three and nine months ended October 2, 2021.
- (c) In January 2021, we completed the sale of TRU Simulation + Training Canada Inc. which resulted in an after-tax gain of \$17 million.
- (d) Adjusted income from continuing operations and adjusted diluted earnings per share are non-GAAP financial measures as defined in "Non-GAAP Financial Measures" attached to this release.

TEXTRON INC. Condensed Consolidated Balance Sheets

(In millions) (Unaudited)

	00	tober 1, 2022	Ja	nuary 1, 2022
Assets				
Cash and equivalents	\$	1,817	\$	1,922
Accounts receivable, net		836		838
Inventories		3,817		3,468
Other current assets		943		1,018
Net property, plant and equipment		2,443		2,538
Goodwill		2,262		2,149
Other assets		3,173		3,027
Finance group assets		665		867
Total Assets	\$	15,956	\$	15,827
Liabilities and Shareholders' Equity		7	.	
Current portion of long-term debt	\$		\$	6
Accounts payable		887		786
Other current liabilities		2,733		2,344
Other liabilities		1,930		2,005
Long-term debt		3,176		3,179
Finance group liabilities		461		692
Total Liabilities		9,194		9,012
Total Shareholders' Equity Total Liabilities and Shareholders' Equity	\$	6,762 15,956	¢	6,815 15,827
rotal Elabilities alla Silarellolaers Equity	₽	15,550	₽	15,027

TEXTRON INC. MANUFACTURING GROUP Condensed Schedule of Cash Flows

(In millions) (Unaudited)

Three Months Ended

	October 1, 2022		October 2, 2021		October 1, 2022		October 2, 2021	
Cash Flows from Operating Activities:								
Income from continuing operations	\$	220	\$	179	\$	615	\$	537
Depreciation and amortization		96		94		287		277
Deferred income taxes and income taxes receivable/payable		(48)		7		(126)		25
Pension, net		(40)		(20)		(123)		(62)
Gain on business disposition		_		_		_		(17)
Changes in assets and liabilities:								
Accounts receivable, net		25		46		(23)		8
Inventories		(107)		(2)		(353)		(164)
Accounts payable		92		(187)		116		1
Other, net		118		216		552		407
Net cash from operating activities		356		333		945		1,012
Cash Flows from Investing Activities:								
Capital expenditures		(78)		(76)		(192)		(204)
Net cash used in business acquisitions		(3)		_		(201)		_
Net (payments)/proceeds from corporate-owned life insurance policies		(2)		_		23		_
Proceeds from sale of property, plant and equipment		3		3		21		3
Net proceeds from business disposition		_		_		_		38
Net cash from investing activities		(80)		(73)		(349)		(163)
Cash Flows from Financing Activities:								
Decrease in short-term debt		_		_		(15)		_
Principal payments on long-term debt and nonrecourse debt		(2)		(3)		(16)		(522)
Purchases of Textron common stock		(200)		(299)		(639)		(586)
Dividends paid		(4)		(5)		(13)		(14)
Other financing activities, net		5		28		33		103
Net cash from financing activities		(201)		(279)		(650)		(1,019)
Total cash flows from continuing operations		75		(19)		(54)		(170)
Total cash flows from discontinued operations		_		_		(2)		(1)
Effect of exchange rate changes on cash and equivalents		(22)		(7)		(49)		(6)
Net change in cash and equivalents		53		(26)		(105)		(177)
Cash and equivalents at beginning of period		1,764		1,995		1,922		2,146
Cash and equivalents at end of period	\$	1,817	\$	1,969	\$	1,817	\$	1,969

Manufacturing cash flow GAAP to Non-GAAP reconciliation:

Net cash from operating activities - GAAP
Less: Capital expenditures
Add: Total pension contributions
Proceeds from sale of property, plant and equipment
Manufacturing cash flow before pension contributions - Non-GAAP (a) $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$

Т	Three Months Ended			Nine Months Ende			Ended
	ober 1, 2022	October 2, 2021		October 1, 2022		00	tober 2, 2021
\$	356	\$	333	\$	945	\$	1,012
	(78)		(76)		(192)		(204)
	11		11		36		40
	3		3		21		3
\$	292	\$	271	\$	810	\$	851

Nine Months Ended

⁽a) Manufacturing cash flow before pension contributions is a non-GAAP financial measure as defined in "Non-GAAP Financial Measures" attached to this release.

TEXTRON INC. Condensed Consolidated Schedule of Cash Flows (In millions) (Unaudited)

Three Months Ended

Nine Months Ended

	tober 1, 2022	October 2, 2021		October 1, 2022		October 2, 2021	
Cash Flows from Operating Activities:							
Income from continuing operations	\$ 225	\$	185	\$ 636	5	\$ 54	Ю
Depreciation and amortization	97		97	288	3	28	}5
Deferred income taxes and income taxes receivable/payable	(53)		9	(139))	3	33
Pension, net	(40)		(20)	(123	3)	(6	52)
Gain on business disposition	_		_	_	-	(1	17)
Changes in assets and liabilities:							
Accounts receivable, net	25		46	(23	3)		8
Inventories	(107)		(2)	(353	3)	(16	54)
Accounts payable	92		(187)	116	5		1
Captive finance receivables, net	(6)		63	29)	15	52
Other, net	115		210	532	2	39	8
Net cash from operating activities	348		401	963	3	1,17	4
Cash Flows from Investing Activities:							
Capital expenditures	(78)		(76)	(192	2)	(20)4)
Net cash used in business acquisitions	(3)		_	(201	1)		-
Net (payments)/proceeds from corporate-owned life insurance policies	(2)		_	23	3		_
Proceeds from sale of property, plant and equipment	3		3	21	L		3
Net proceeds from business disposition	_		_	_	-	3	38
Finance receivables repaid	_		_	21	L	1	L9
Other investing activities, net	_		11	44	ļ	1	17
Net cash from investing activities	(80)		(62)	(284	ŀ)	(12	7)
Cash Flows from Financing Activities:							
Decrease in short-term debt	_		_	(15	5)		-
Principal payments on long-term debt and nonrecourse debt	(4)		(62)	(227	7)	(61	.5)
Purchases of Textron common stock	(200)		(299)	(639))	(58	36)
Dividends paid	(4)		(5)	(13	3)	(1	4)
Other financing activities, net	5		28	33	3	10)3
Net cash from financing activities	(203)		(338)	(861	.)	(1,11	2)
Total cash flows from continuing operations	65		1	(182	2)	(6	55)
Total cash flows from discontinued operations	_		_	(2	2)	((1)
Effect of exchange rate changes on cash and equivalents	(22)		(7)	(49))	((6)
Net change in cash and equivalents	43		(6)	(233	3)	(7	'2)
Cash and equivalents at beginning of period	1,841		2,188	2,117	7	2,25	i4
Cash and equivalents at end of period	\$ 1,884	\$	2,182	\$ 1,884	ŀ	\$ 2,18	2

TEXTRON INC. Non-GAAP Financial Measures

(Dollars in millions, except per share amounts)

We supplement the reporting of our financial information determined under U.S. generally accepted accounting principles (GAAP) with certain non-GAAP financial measures. These non-GAAP financial measures exclude certain significant items that may not be indicative of, or are unrelated to, results from our ongoing business operations. We believe that these non-GAAP measures may be useful for period-over-period comparisons of underlying business trends and our ongoing business performance, however, they should be used in conjunction with GAAP measures. Our non-GAAP measures should not be considered in isolation or as a substitute for the related GAAP measures, and other companies may define similarly named measures differently. We encourage investors to review our financial statements and publicly-filed reports in their entirety and not to rely on any single financial measure. We utilize the following definitions for the non-GAAP financial measures included in this release and have provided a reconciliation of the GAAP to non-GAAP amounts for each measure:

Adjusted Income from Continuing Operations and Adjusted Diluted Earnings Per Share

Adjusted income from continuing operations and adjusted diluted earnings per share exclude special charges, net of tax. We consider items recorded in special charges, such as enterprise-wide restructuring, certain asset impairment charges, and acquisition-related restructuring, integration and transaction costs, to be of a non-recurring nature that is not indicative of ongoing operations. The gain on disposition, net of tax is also excluded as it relates to a disposition in connection with our enterprise-wide restructuring plan, which resulted in the sale of the TRU Simulation + Training Canada Inc. business.

Adjusted income from continuing operations - GAAP

Add: Special charges, net of tax

Less: Gain on business disposition, net of tax

Adjusted income from continuing operations - Non-GAAP

Three Months Ended October 2, 2021			Nine Months Ended October 2, 2021				
		Dilu	ted EPS			Diluted EPS	
\$	185	\$	0.82	\$	540	\$	2.37
	8		0.03		15		0.07
	_		_		(17)		(0.08)
\$	193	\$	0.85	\$	538	\$	2.36

Manufacturing Cash Flow Before Pension Contributions

Manufacturing cash flow before pension contributions adjusts net cash from operating activities (GAAP) for the following:

- Deducts capital expenditures and includes proceeds from insurance recoveries and the sale of property, plant and equipment to arrive at the net capital investment required to support ongoing manufacturing operations;
- Excludes dividends received from Textron Financial Corporation (TFC) and capital contributions to TFC provided under the Support Agreement and debt agreements as these cash flows are not representative of manufacturing operations;
- Adds back pension contributions as we consider our pension obligations to be debt-like liabilities. Additionally, these
 contributions can fluctuate significantly from period to period and we believe that they are not representative of cash used by
 our manufacturing operations during the period.

While we believe this measure provides a focus on cash generated from manufacturing operations, before pension contributions, and may be used as an additional relevant measure of liquidity, it does not necessarily provide the amount available for discretionary expenditures since we have certain non-discretionary obligations that are not deducted from the measure.

Net cash from operating activities - GAAP

Less: Capital expenditures

Plus: Total pension contributions

Proceeds from sale of property, plant and equipment

Manufacturing cash flow before pension contributions - Non-GAAP

Т	Three Months Ended				Nine Months Ended				
	ober 1, 2022	October 2, 2021		October 1, 2022			tober 2, 2021		
\$	356	\$	333	\$	945	\$	1,012		
	(78)		(76)		(192)		(204)		
	11		11		36		40		
	3		3		21		3		
\$	292	\$	271	\$	810	\$	851		

Net cash from operating activities - GAAP

Less: Capital expenditures

Add: Total pension contributions

Proceeds from sale of property, plant and equipment

Manufacturing cash flow before pension contributions - Non-GAAP

2022 Outlook								
\$	1,404	_	\$	1,504				
		(375)						
		50						
		21						
\$	1,100	_	\$	1,200				