UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2025

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from ______ to ______

Commission File Number: 001-10994

VIRTUS INVESTMENT PARTNERS, INC.

(Exact name of registrant as specified in its charter)

Delaware	**26-3962811**
(State or other jurisdiction of incorporation or organization)	**(I.R.S. Employer Identification No.)**

One Financial Plaza, Hartford, CT 06103
(Address of principal executive offices, including Zip Code)

(800) 248-7971
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, $0.01 par value	VRTS	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☒	Accelerated filer	☐
Non-accelerated filer	☐	Smaller reporting company	☐
		Emerging growth company	☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares outstanding of the registrant’s common stock was 6,748,088 as of August 1, 2025.

VIRTUS INVESTMENT PARTNERS, INC.
INDEX

"We," "us," "our," the "Company," and "Virtus" as used in this Quarterly Report on Form 10-Q refer to Virtus Investment Partners, Inc., a Delaware corporation, and its subsidiaries.

PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

Virtus Investment Partners, Inc.
Condensed Consolidated Balance Sheets
(Unaudited)

(in thousands, except share data)	June 30, 2025	December 31, 2024
Assets:		
Cash and cash equivalents	$ 172,204	$ 265,888
Investments	120,627	119,216
Accounts receivable, net	108,627	117,207
Assets of consolidated investment products ("CIP")		
Cash and cash equivalents of CIP	70,506	133,694
Cash pledged or on deposit of CIP	626	727
Investments of CIP	2,247,680	2,270,717
Other assets of CIP	64,569	174,371
Furniture, equipment and leasehold improvements, net	23,204	22,718
Operating lease right-of-use assets	78,835	57,131
Intangible assets, net	352,341	378,229
Goodwill	397,098	397,098
Deferred taxes, net	19,667	23,206
Other assets	40,235	34,292
Total assets	$ 3,696,219	$ 3,994,494
Liabilities and Equity		
Liabilities:		
Accrued compensation and benefits	$ 120,204	$ 224,501
Accounts payable and accrued liabilities	49,428	49,492
Contingent consideration	37,351	63,505
Debt	231,279	232,130
Operating lease liabilities	95,379	70,037
Other liabilities	19,589	15,932
Liabilities of CIP		
Notes payable of CIP	2,021,538	2,171,946
Securities purchased payable and other liabilities of CIP	100,025	158,033
Total liabilities	2,674,793	2,985,576
Commitments and Contingencies (Note 12)		
Redeemable noncontrolling interests	123,097	107,282
Equity:		
Equity attributable to Virtus Investment Partners, Inc.:		
Common stock, $0.01 par value, 1,000,000,000 shares authorized; 12,311,893 shares issued and 6,748,088 shares outstanding at June 30, 2025; and 12,243,880 shares issued and 6,967,147 shares outstanding at December 31, 2024	123	122
Additional paid-in capital	1,327,872	1,319,108
Retained earnings (accumulated deficit)	307,409	268,221
Accumulated other comprehensive income (loss)	586	(364)
Treasury stock, at cost, 5,563,805 and 5,276,733 shares at June 30, 2025 and December 31, 2024, respectively	(739,594)	(689,594)
Total equity attributable to Virtus Investment Partners, Inc.	896,396	897,493
Noncontrolling interests	1,933	4,143
Total equity	898,329	901,636
Total liabilities and equity	$ 3,696,219	$ 3,994,494

The accompanying notes are an integral part of these condensed consolidated financial statements.

Virtus Investment Partners, Inc.
Condensed Consolidated Statements of Operations
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
(in thousands, except per share data)	2025	2024	2025	2024
Revenues				
Investment management fees	$ 179,476	$ 191,652	$ 365,567	$ 380,012
Distribution and service fees	11,968	13,410	24,721	27,440
Administration and shareholder service fees	18,048	18,308	36,055	36,986
Other income and fees	1,033	1,014	2,114	1,988
Total revenues	210,525	224,384	428,457	446,426
Operating Expenses				
Employment expenses	98,030	105,667	207,123	220,830
Distribution and other asset-based expenses	21,975	23,695	44,871	48,043
Other operating expenses	32,564	33,050	65,623	64,425
Other operating expenses of consolidated investment products ("CIP")	810	2,909	1,810	3,599
Change in fair value of contingent consideration	(3,014)	(3,300)	(3,014)	(3,300)
Restructuring expense	—	690	—	1,487
Depreciation expense	2,006	2,270	4,351	4,298
Amortization expense	12,944	15,198	25,888	30,533
Total operating expenses	165,315	180,179	346,652	369,915
Operating Income (Loss)	45,210	44,205	81,805	76,511
Other Income (Expense)				
Realized and unrealized gain (loss) on investments, net	3,971	(1,553)	2,980	1,863
Realized and unrealized gain (loss) of CIP, net	(5,204)	(12,936)	(12,853)	(11,401)
Other income (expense), net	1,137	597	2,135	1,147
Total other income (expense), net	(96)	(13,892)	(7,738)	(8,391)
Interest Income (Expense)				
Interest expense	(4,582)	(5,611)	(9,143)	(11,292)
Interest and dividend income	2,054	2,643	5,070	6,112
Interest and dividend income of investments of CIP	46,037	52,385	93,590	103,500
Interest expense of CIP	(33,477)	(41,960)	(68,036)	(81,972)
Total interest income (expense), net	10,032	7,457	21,481	16,348
Income (Loss) Before Income Taxes	55,146	37,770	95,548	84,468
Income tax expense (benefit)	12,403	11,748	24,753	20,579
Net Income (Loss)	42,743	26,022	70,795	63,889
Noncontrolling interests	(370)	(8,408)	225	(16,417)
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	$ 42,373	$ 17,614	$ 71,020	$ 47,472
Earnings (Loss) per Share—Basic	$ 6.18	$ 2.47	$ 10.29	$ 6.66
Earnings (Loss) per Share—Diluted	$ 6.12	$ 2.43	$ 10.15	$ 6.54
Weighted Average Shares Outstanding—Basic	6,855	7,127	6,905	7,123
Weighted Average Shares Outstanding—Diluted	6,922	7,242	6,997	7,264

The accompanying notes are an integral part of these condensed consolidated financial statements.

Virtus Investment Partners, Inc.
Condensed Consolidated Statements of Comprehensive Income
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
(in thousands)	2025	2024	2025	2024
Net Income (Loss)	$ 42,743	$ 26,022	$ 70,795	$ 63,889
Other comprehensive income (loss), net of tax:				
Foreign currency translation adjustment, net of tax of $(231) and $2 for the three months ended June 30, 2025 and 2024, respectively and $(331) and $38 for the six months ended June 30, 2025 and 2024, respectively	658	(13)	950	(113)
Other comprehensive income (loss)	658	(13)	950	(113)
Comprehensive income (loss)	43,401	26,009	71,745	63,776
Comprehensive (income) loss attributable to noncontrolling interests	(370)	(8,408)	225	(16,417)
Comprehensive Income (Loss) Attributable to Virtus Investment Partners, Inc.	$ 43,031	$ 17,601	$ 71,970	$ 47,359

The accompanying notes are an integral part of these condensed consolidated financial statements.

Virtus Investment Partners, Inc.
Condensed Consolidated Statements of Cash Flows
(Unaudited)

(in thousands)	Six Months Ended June 30, 2025	Six Months Ended June 30, 2024
Cash Flows from Operating Activities:		
Net income (loss)	$ 70,795	$ 63,889
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Depreciation expense, intangible asset and other amortization	31,896	36,533
Stock-based compensation	13,543	16,020
Equity in earnings of equity method investments	(2,127)	(1,436)
Distributions from equity method investments	3,492	2,341
Realized and unrealized (gains) losses on investments, net	(2,987)	(1,838)
Change in fair value of contingent consideration	(3,014)	(3,300)
Lease termination	—	(1,334)
Deferred taxes, net	3,434	653
Changes in operating assets and liabilities:		
Sales (purchases) of investments, net	3,834	6,851
Accounts receivable, net and other assets	9,460	10,255
Accrued compensation and benefits, accounts payable, accrued liabilities and other liabilities	(103,610)	(101,798)
Operating activities of consolidated investment products ("CIP"):		
Realized and unrealized (gains) losses on investments of CIP, net	6,903	7,231
Purchases of investments by CIP	(538,448)	(629,549)
Sales of investments by CIP	581,278	635,658
Net proceeds (purchases) of short-term investments and securities sold short by CIP	(120)	207
Change in other assets and liabilities of CIP	(2,359)	(6,843)
Amortization of discount on notes payable of CIP	—	1,887
Net cash provided by (used in) operating activities	71,970	35,427
Cash Flows from Investing Activities:		
Capital expenditures	(4,534)	(3,251)
Change in cash and cash equivalents of CIP due to consolidation (deconsolidation), net	522	(549)
Net cash provided by (used in) investing activities	(4,012)	(3,800)
Cash Flows from Financing Activities:		
Repayments on credit agreement	(1,375)	(6,375)
Common stock dividends paid	(32,967)	(28,597)
Repurchase of common shares	(50,000)	(17,499)
Payment of contingent consideration	(23,140)	(24,234)
Taxes paid related to net share settlement of restricted stock units	(6,965)	(10,444)
Investment management subsidiary equity sales (purchases)	(1,053)	(419)
Net contributions from (distributions to) noncontrolling interests	15,300	18,156
Payments on borrowings by CIP	(126,325)	(690,496)
Borrowings by CIP	—	738,064
Net cash provided by (used in) financing activities	(226,525)	(21,844)
Effect of exchange rate changes on cash, cash equivalents and restricted cash	1,594	(100)
Net increase (decrease) in cash, cash equivalents and restricted cash	(156,973)	9,683
Cash, cash equivalents and restricted cash, beginning of period	400,309	341,014
Cash, cash equivalents and restricted cash, end of period	$ 243,336	$ 350,697
Non-Cash Financing Activities:		
Increase (decrease) to noncontrolling interests due to consolidation (deconsolidation) of CIP, net	$ (166)	$ (10,199)
Common stock dividends payable	$ 15,183	$ 13,561

(in thousands)	June 30, 2025	December 31, 2024
Reconciliation of cash, cash equivalents and restricted cash		
Cash and cash equivalents	$ 172,204	$ 265,888
Cash and cash equivalents of CIP	70,506	133,694
Cash pledged or on deposit of CIP	626	727
Cash, cash equivalents and restricted cash at end of period	$ 243,336	$ 400,309

The accompanying notes are an integral part of these condensed consolidated financial statements.

Virtus Investment Partners, Inc.
Condensed Consolidated Statements of Changes in Stockholders' Equity
(Unaudited)

	Permanent Equity										Temporary Equity
	Common Stock		Additional Paid-in Capital	Retained Earnings (Accumulated Deficit)	Accumulated Other Comprehensive Income (Loss)	Treasury Stock		Total Attributed To Virtus Investment Partners, Inc.	Non-controlling Interests	Total Equity	Redeemable Non-controlling Interests
(in thousands, except per share data)	Shares	Par Value				Shares	Amount				
Balances at March 31, 2024	7,127,881	$ 122	$ 1,298,157	$ 223,023	$ (187)	5,096,608	$ (649,463)	$ 871,652	$ 4,351	$ 876,003	$ 115,185
Net income (loss)	—	—	—	17,614	—	—	—	17,614	(673)	16,941	9,081
Foreign currency translation adjustments	—	—	—	—	(13)	—	—	(13)	—	(13)	—
Net subscriptions (redemptions) and other	—	—	62	—	—	—	—	62	(235)	(173)	5,184
Cash dividends declared ($1.90 per common share)	—	—	—	(14,097)	—	—	—	(14,097)	—	(14,097)	—
Repurchases of common shares	(55,099)	—	—	—	—	55,099	(12,500)	(12,500)	—	(12,500)	—
Issuance of common shares related to employee stock transactions	9,289	—	—	—	—	—	—	—	—	—	—
Taxes paid on stock-based compensation	—	—	(592)	—	—	—	—	(592)	—	(592)	—
Stock-based compensation	—	—	6,549	—	—	—	—	6,549	—	6,549	—
Balances at June 30, 2024	7,082,071	$ 122	$ 1,304,176	$ 226,540	$ (200)	5,151,707	$ (661,963)	$ 868,675	$ 3,443	$ 872,118	$ 129,450
Balances at March 31, 2025	6,911,016	$ 123	$ 1,322,280	$ 280,979	$ (72)	5,387,933	$ (709,594)	$ 893,716	$ 2,532	$ 896,248	$ 120,579
Net income (loss)	—	—	—	42,373	—	—	—	42,373	(274)	42,099	644
Foreign currency translation adjustments	—	—	—	—	658	—	—	658	—	658	—
Net subscriptions (redemptions) and other	—	—	—	—	—	—	—	—	(325)	(325)	1,874
Cash dividends declared ($2.25 per common share)	—	—	—	(15,943)	—	—	—	(15,943)	—	(15,943)	—
Repurchases of common shares	(175,872)	—	—	—	—	175,872	(30,000)	(30,000)	—	(30,000)	—
Issuance of common shares related to employee stock transactions	12,944	—	—	—	—	—	—	—	—	—	—
Taxes paid on stock-based compensation	—	—	(857)	—	—	—	—	(857)	—	(857)	—
Stock-based compensation	—	—	6,449	—	—	—	—	6,449	—	6,449	—
Balances at June 30, 2025	6,748,088	$ 123	$ 1,327,872	$ 307,409	$ 586	5,563,805	$ (739,594)	$ 896,396	$ 1,933	$ 898,329	$ 123,097

	Permanent Equity										Temporary Equity
	Common Stock		Additional Paid-in Capital	Retained Earnings (Accumulated Deficit)	Accumulated Other Comprehensive Income (Loss)	Treasury Stock		Total Attributed To Virtus Investment Partners, Inc.	Non-controlling Interests	Total Equity	Redeemable Non-controlling Interests
(in thousands, except per share data)	Shares	Par Value				Shares	Amount				
Balances at December 31, 2023	7,087,728	$ 122	$ 1,300,999	$ 207,356	$ (87)	5,075,500	$ (644,464)	$ 863,926	$ 4,363	$ 868,289	$ 104,869
Net income (loss)	—	—	—	47,472	—	—	—	47,472	(282)	47,190	16,699
Foreign currency translation adjustments	—	—	—	—	(113)	—	—	(113)	—	(113)	—
Net subscriptions (redemptions) and other	—	—	62	—	—	—	—	62	(638)	(576)	7,882
Cash dividends declared ($3.80 per common share)	—	—	—	(28,288)	—	—	—	(28,288)	—	(28,288)	—
Repurchases of common shares	(76,207)	—	—	—	—	76,207	(17,499)	(17,499)	—	(17,499)	—
Issuance of common shares related to employee stock transactions	70,550	—	—	—	—	—	—	—	—	—	—
Taxes paid on stock-based compensation	—	—	(10,444)	—	—	—	—	(10,444)	—	(10,444)	—
Stock-based compensation	—	—	13,559	—	—	—	—	13,559	—	13,559	—
Balances at June 30, 2024	7,082,071	$ 122	$ 1,304,176	$ 226,540	$ (200)	5,151,707	$ (661,963)	$ 868,675	$ 3,443	$ 872,118	$ 129,450
Balances at December 31, 2024	6,967,147	$ 122	$ 1,319,108	$ 268,221	$ (364)	5,276,733	$ (689,594)	$ 897,493	$ 4,143	$ 901,636	$ 107,282
Net income (loss)	—	—	—	71,020	—	—	—	71,020	(326)	70,694	101
Foreign currency translation adjustments	—	—	—	—	950	—	—	950	—	950	—
Net subscriptions (redemptions) and other	—	—	195	—	—	—	—	195	(1,884)	(1,689)	15,714
Cash dividends declared ($4.50 per common share)	—	—	—	(31,832)	—	—	—	(31,832)	—	(31,832)	—
Repurchases of common shares	(287,072)	—	—	—	—	287,072	(50,000)	(50,000)	—	(50,000)	—
Issuance of common shares related to employee stock transactions	68,013	1	(1)	—	—	—	—	—	—	—	—
Taxes paid on stock-based compensation	—	—	(6,966)	—	—	—	—	(6,966)	—	(6,966)	—
Stock-based compensation	—	—	15,536	—	—	—	—	15,536	—	15,536	—
Balances at June 30, 2025	6,748,088	$ 123	$ 1,327,872	$ 307,409	$ 586	5,563,805	$ (739,594)	$ 896,396	$ 1,933	$ 898,329	$ 123,097

The accompanying notes are an integral part of these condensed consolidated financial statements.

Virtus Investment Partners, Inc.
Notes to Condensed Consolidated Financial Statements
(Unaudited)

1. Organization and Business

Virtus Investment Partners, Inc. (the "Company," "we," "us," "our" or "Virtus"), a Delaware corporation, operates in the investment management industry through its subsidiaries.

The Company provides investment management and related services to institutions and individuals. The Company's investment strategies are offered to institutional clients through institutional separate and commingled accounts, including subadvisory services to other investment advisers as well as collateral management of structured products. The Company's retail investment management services are provided to individuals through products consisting of: mutual funds registered pursuant to the Investment Company Act of 1940, as amended that include U.S. retail funds, exchange-traded funds ("ETFs"), Undertaking for Collective Investment in Transferable Securities and Qualifying Investor Funds ("global funds" and collectively with U.S. retail funds and ETFs the "open-end funds"); closed-end funds (collectively with open-end funds, the "funds"); retail separate accounts sold through intermediaries and wealth advisory services provided to high net worth clients through our wealth management business.

2. Basis of Presentation and Significant Accounting Policies

Basis of Presentation

The unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. In the opinion of management, these financial statements contain all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of the Company's financial condition and results of operations. Operating results for the six months ended June 30, 2025 are not necessarily indicative of the results that may be expected for the year ending December 31, 2025.

These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2024 (the "2024 Annual Report on Form 10-K") filed with the Securities and Exchange Commission (the "SEC"). The Company's significant accounting policies, which have been consistently applied, are summarized in its 2024 Annual Report on Form 10-K.

Recent Accounting Pronouncements

New Accounting Standards Implemented

In December 2023, the FASB issued ASU 2023-09, *Income Taxes (Topic 740).* This standard updates income tax disclosure requirements by requiring disaggregated information about a reporting entity's effective tax rate reconciliation as well as information on income taxes paid. The Company adopted this standard on January 1, 2025. The adoption of this standard did not have a material impact on the Company's condensed consolidated financial statements.

New Accounting Standards Not Yet Implemented

In November 2024, the FASB issued ASU 2024-03, *Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40)*. The standard requires enhanced disclosures of certain expense captions presented on the face of the Consolidated Income Statement. In January 2025, the FASB issued ASU 2025-01 *Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40) - Clarifying the Effective Date* which clarifies that the standard is effective for fiscal years beginning after December 15, 2026 and interim periods within fiscal years beginning after December 15, 2027. Early adoption is permitted with amendments to be applied either prospectively or retrospectively to any or all prior periods presented in the financial statements. The Company is in the process of evaluating the impact of adopting this standard and, at this time, does not anticipate it will have a material impact on its consolidated financial statements.

3. Revenues

The Company's revenues are recognized when a performance obligation is satisfied, which occurs when control of the services is transferred to clients. Investment management fees, distribution and service fees, and administration and shareholder service fees are generally calculated as a percentage of average net assets of the investment portfolios managed. The net asset values from which these fees are calculated are variable in nature and subject to factors outside of the

Company's control, such as additional investments, withdrawals and market performance. Because of this, these fees are considered constrained until the end of the contractual measurement period (monthly or quarterly), which is when asset values are generally determinable.

Investment Management Fees by Source

The following table summarizes investment management fees by source:

	Three Months Ended June 30,		Six Months Ended June 30,	
(in thousands)	2025	2024	2025	2024
Investment management fees				
Open-end funds	$ 70,379	$ 79,883	$ 144,416	$ 158,563
Closed-end funds	14,881	14,405	29,734	28,799
Retail separate accounts	51,818	52,216	106,090	101,197
Institutional accounts	42,398	45,148	85,327	91,453
Total investment management fees	**$ 179,476**	**$ 191,652**	**$ 365,567**	**$ 380,012**

4. Intangible Assets, Net

Below is a summary of intangible assets, net:

	Definite-Lived			Indefinite-Lived	Total
(in thousands)	Gross Book Value	Accumulated Amortization	Net Book Value	Net Book Value	Net Book Value
Balances at December 31, 2024	$ 809,064	$ (473,133)	$ 335,931	$ 42,298	$ 378,229
Intangible amortization	—	(25,888)	(25,888)	—	(25,888)
Balances at June 30, 2025	**$ 809,064**	**$ (499,021)**	**$ 310,043**	**$ 42,298**	**$ 352,341**

Definite-lived intangible asset amortization for the remainder of fiscal year 2025 and succeeding fiscal years is estimated as follows:

Fiscal Year	Amount *(in thousands)*
Remainder of 2025	$ 25,889
2026	50,797
2027	47,695
2028	42,033
2029	36,440
2030 and thereafter	107,189
Total	**$ 310,043**

5. Investments

Investments consist primarily of investments in the Company's sponsored products. The Company's investments, excluding the assets of consolidated investment products ("CIP") discussed in Note 14, at June 30, 2025 and December 31, 2024 were as follows:

(in thousands)	June 30, 2025	December 31, 2024
Investment securities - fair value	$ 82,894	$ 83,771
Equity method investments (1)	18,921	20,286
Nonqualified retirement plan assets	18,812	15,159
Total investments	**$ 120,627**	**$ 119,216**

(1) The Company's equity method investments are valued on a three-month lag based upon the availability of financial information.

Investment Securities - fair value

Investment securities - fair value consist of investments in the Company's sponsored funds and in separate accounts. The composition of the Company's investment securities - fair value was as follows:

	June 30, 2025		December 31, 2024	
(in thousands)	Cost	Fair Value	Cost	Fair Value
Investment Securities - fair value				
Sponsored funds	$ 57,757	$ 59,489	$ 63,220	$ 63,296
Equity securities	18,193	21,059	17,406	19,019
Debt securities	2,363	2,346	1,457	1,456
Total investment securities - fair value	**$ 78,313**	**$ 82,894**	**$ 82,083**	**$ 83,771**

For the three and six months ended June 30, 2025, the Company recognized net realized losses of $0.2 million and $21.5 thousand, respectively, related to its investment securities - fair value. For the three and six months ended June 30, 2024, the Company recognized net realized gains of $1.0 million and $0.7 million, respectively, related to its investment securities - fair value.

6. Fair Value Measurements

The Company's assets and liabilities measured at fair value on a recurring basis, excluding the assets and liabilities of CIP discussed in Note 14, as of June 30, 2025 and December 31, 2024 by fair value hierarchy level were as follows:

June 30, 2025

(in thousands)	Level 1	Level 2	Level 3	Total
Assets				
Cash equivalents	$ 137,523	$ —	$ —	$ 137,523
Investment securities - fair value				
Sponsored funds	59,489	—	—	59,489
Equity securities	21,059	—	—	21,059
Debt securities	—	2,346	—	2,346
Nonqualified retirement plan assets	18,812	—	—	18,812
Total assets measured at fair value	**$ 236,883**	**$ 2,346**	**$ —**	**$ 239,229**
Liabilities				
Contingent consideration	$ —	$ —	$ 20,000	$ 20,000
Total liabilities measured at fair value	**$ —**	**$ —**	**$ 20,000**	**$ 20,000**

December 31, 2024

(in thousands)	Level 1	Level 2	Level 3	Total
Assets				
Cash equivalents	$ 225,736	$ —	$ —	$ 225,736
Investment securities - fair value				
Sponsored funds	63,296	—	—	63,296
Equity securities	19,019	—	—	19,019
Debt securities	—	1,456	—	1,456
Nonqualified retirement plan assets	15,159	—	—	15,159
Total assets measured at fair value	**$ 323,210**	**$ 1,456**	**$ —**	**$ 324,666**
Liabilities				
Contingent consideration	$ —	$ —	$ 36,100	$ 36,100
Total liabilities measured at fair value	**$ —**	**$ —**	**$ 36,100**	**$ 36,100**

The following is a discussion of the valuation methodologies used for the Company’s assets measured at fair value:

Cash equivalents represent investments in money market funds. Cash investments in money market funds are valued using published net asset values and are classified as Level 1.

Sponsored funds represent investments in funds for which the Company acts as the investment manager. The fair values of U.S. retail funds and global funds are determined based on their published net asset values and are categorized as Level 1. The fair value of closed-end funds and ETFs is determined based on the official closing price on the exchange on which they are traded and are categorized as Level 1.

Equity securities represent securities traded on active markets, are valued at the official closing price (typically the last sale or bid) on the exchange on which the securities are primarily traded and are categorized as Level 1.

Debt securities represent investments in corporate and government bonds. The fair values of corporate and government bonds traded on active markets are valued at the official closing price on the exchange on which the securities are primarily traded and are categorized as Level 1. Debt securities for which closing prices are not readily available or are deemed to not reflect readily available market prices, and are valued using an independent pricing service, are categorized as Level 2.

Nonqualified retirement plan assets represent U.S. retail funds within the Company's nonqualified retirement plan whose fair value is determined based on their published net asset value and are categorized as Level 1.

Contingent consideration represents liabilities associated with contingent payment arrangements made in connection with the Company's business combinations. In these contingent payment arrangements, the Company agrees to pay additional transaction consideration to the seller based on future performance. Contingent consideration is remeasured at fair value each reporting date using a simulation model with the assistance of an independent valuation firm and approved by management and are categorized as Level 3.

The following table presents a reconciliation of beginning and ending balances of the Company's contingent consideration liabilities:

	Three Months Ended June 30,		Six Months Ended June 30,	
(in thousands)	2025	2024	2025	2024
Contingent consideration, beginning of period	$ 23,014	$ 41,708	$ 36,100	$ 56,200
Reduction for payments made	—	—	(13,086)	(14,492)
Increase (reduction) of liability related to re-measurement of fair value	(3,014)	(3,300)	(3,014)	(3,300)
Contingent consideration, end of period	**$ 20,000**	**$ 38,408**	**$ 20,000**	**$ 38,408**

The contingent consideration liability at June 30, 2025 of $20.0 million is related to the NFJ Group transaction. This liability is measured using an options pricing model valuation technique. The most significant unobservable inputs used relate to the revenue growth rates, discount rates (range of 6.06% - 6.12%) and the market price of risk adjustment (6.00%).

Cash, accounts receivable, accounts payable and accrued liabilities equal or approximate fair value based on the short-term nature of these instruments.

7. Equity Transactions

Dividends Declared

On May 14, 2025, the Company declared a quarterly cash dividend of $2.25 per common share to be paid on August 15, 2025 to shareholders of record at the close of business on July 31, 2025.

Common Stock Repurchases

During the three and six months ended June 30, 2025, the Company repurchased 175,872 and 287,072 common shares, respectively, under its share repurchase program at a weighted average price of $170.55 and $174.14 per share, respectively, for a total cost, including fees and expenses, of $30.0 million and $50.0 million, respectively. On May 14, 2025 the Board of Directors authorized an additional 750,000 shares to be repurchased under the program. As of June 30, 2025, 866,240 shares remained available for repurchase. Under the terms of the program, the Company may repurchase shares of its common stock from time to time at its discretion through open market repurchases, privately negotiated transactions and/or other mechanisms, depending on price and prevailing market and business conditions. The program, which has no specified term, may be suspended or terminated at any time.

8. Stock-Based Compensation

Equity-based awards, including restricted stock units ("RSUs"), performance stock units ("PSUs"), stock options and unrestricted shares of common stock, may be granted to officers, employees and directors of the Company pursuant to the Company's Amended and Restated Omnibus Incentive and Equity Plan (the "Omnibus Plan"). At June 30, 2025, 688,682 shares of common stock remained available for issuance of the 3,825,000 shares that are authorized for issuance under the Omnibus Plan.

Stock-based compensation expense is summarized as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
(in thousands)	**2025**	**2024**	**2025**	**2024**
Stock-based compensation expense	$ 6,809	$ 9,189	$ 13,543	$ 16,020

Restricted Stock Units

Each RSU entitles the holder to one share of common stock when the restriction expires. RSUs may be time-vested or performance-contingent PSUs that convert into RSUs after performance measurement is complete and generally vest in one to three years. Shares that are issued upon vesting are newly issued shares from the Omnibus Plan and are not issued from treasury stock.

RSU activity, inclusive of PSUs, for the six months ended June 30, 2025 is summarized as follows:

	Number of Shares	**Weighted Average Grant Date Fair Value**
Outstanding at December 31, 2024	317,489	$ 205.86
Granted	165,928	$ 173.71
Forfeited	(30,574)	$ 220.07
Settled	(103,231)	$ 201.96
Outstanding at June 30, 2025	**349,612**	**$ 190.51**

For the six months ended June 30, 2025 and 2024, a total of 40,064 and 45,117 RSUs, respectively, were withheld by the Company as a result of net share settlements to settle minimum employee tax withholding obligations and for which the Company paid $7.0 million and $10.4 million, respectively, in minimum employee tax withholding obligations. These net share settlements had the effect of share repurchases by the Company as they reduced the number of shares that would have otherwise been issued as a result of the vesting.

During the six months ended June 30, 2025 and 2024, the Company granted 37,777 and 26,757 PSUs, respectively, that contain performance-based metrics in addition to a service condition. Compensation expense for PSUs is generally recognized over a three-year service period based upon the value determined using a combination of (i) the intrinsic value method for awards that contain a performance metric that represents a "performance condition" in accordance with ASC 718, *Stock Compensation* ("ASC 718") and (ii) the Monte Carlo simulation valuation model for awards that contain a "market condition" performance metric under ASC 718. Compensation expense for PSU awards that contain a market condition is fixed at the date of grant and will not be adjusted in future periods based upon the achievement of the market condition. Compensation expense for PSU awards with a performance condition is recorded each period based upon a probability assessment of the expected outcome of the performance metric with a final adjustment upon measurement at the end of the performance period.

As of June 30, 2025, unamortized stock-based compensation expense for unvested RSUs and PSUs was $39.8 million with a weighted-average remaining contractual life of 1.5 years.

9. Earnings (Loss) Per Share

Earnings (loss) per share ("EPS") is calculated in accordance with ASC 260, *Earnings per Share*. Basic EPS is computed by dividing net income (loss) attributable to Virtus Investment Partners, Inc. by the weighted-average number of common shares outstanding for the period, excluding dilution for potential common stock issuances. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock, including shares issuable upon the vesting of RSUs and stock option exercises using the treasury stock method, as determined under the if-converted method.

The computation of basic and diluted EPS is as follows:

	Three Months Ended June 30,		**Six Months Ended June 30,**	
(in thousands, except per share amounts)	**2025**	**2024**	**2025**	**2024**
Net Income (Loss)	$ 42,743	$ 26,022	$ 70,795	$ 63,889
Noncontrolling interests	(370)	(8,408)	225	(16,417)
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	$ 42,373	$ 17,614	$ 71,020	$ 47,472
Shares:				
Basic: Weighted-average number of shares outstanding	6,855	7,127	6,905	7,123
Plus: Incremental shares from assumed conversion of dilutive instruments	67	115	92	141
Diluted: Weighted-average number of shares outstanding	6,922	7,242	6,997	7,264
Earnings (Loss) per Share—Basic	**$ 6.18**	**$ 2.47**	**$ 10.29**	**$ 6.66**
Earnings (Loss) per Share—Diluted	**$ 6.12**	**$ 2.43**	**$ 10.15**	**$ 6.54**

The following table details the securities that have been excluded from the above computation of weighted-average number of shares for diluted EPS, because the effect would be anti-dilutive.

	Three Months Ended June 30,		**Six Months Ended June 30,**	
(in thousands)	**2025**	**2024**	**2025**	**2024**
Restricted stock units	32	13	24	4
Total anti-dilutive securities	**32**	**13**	**24**	**4**

10. Income Taxes

In calculating the provision for income taxes, the Company uses an estimate of the annual effective tax rate based upon the facts and circumstances at each interim period. On a quarterly basis, the estimated annual effective tax rate is adjusted, as appropriate, based upon changes in facts and circumstances, if any, compared to those forecasted at the beginning of the fiscal year and at each interim period thereafter.

The provision for income taxes reflected U.S. federal, state and local taxes at an estimated effective tax rate of 25.9% and 24.4% for the six months ended June 30, 2025 and 2024, respectively. The higher estimated effective tax rate for the six months ended June 30, 2025 was primarily due to a change in valuation allowances in the current year related to the tax effects of lower realized and unrealized gains on Company investments compared to the prior year.

On July 4, 2025, H.R. 1, the One Big Beautiful Bill Act ("OBBBA") was enacted in the U.S. The OBBBA includes significant provisions, such as the permanent extension of certain expiring provisions of the Tax Cuts and Jobs Act, modifications to the international tax framework and the restoration of favorable tax treatment for certain business provisions. The legislation has multiple effective dates, with certain provisions effective in 2025 and others implemented through 2027. The Company is currently assessing impacts of the OBBBA; however, the Company does not anticipate it will have a material impact on the Company's consolidated financial statements.

11. Debt

Credit Agreement

The Company's credit agreement, as amended (the "Credit Agreement"), comprises (i) a $275.0 million term loan with a seven-year term (the "Term Loan") expiring in September 2028, and (ii) a $175.0 million revolving credit facility with a five-year term expiring in September 2026. The Company repaid $1.4 million outstanding under the Term Loan during the six months ended June 30, 2025 and had $234.7 million outstanding under the Term Loan at June 30, 2025. In accordance with ASC 835, *Interest*, the amounts outstanding under the Company's Term Loan are presented on the Condensed Consolidated Balance Sheets net of related debt issuance costs, which were $3.4 million as of June 30, 2025.

12. Commitments and Contingencies

Legal Matters

The Company is involved from time to time in litigation and arbitration, as well as examinations, inquiries and investigations by various regulatory bodies, involving its compliance with, among other things, securities laws, client investment guidelines, laws governing the activities of broker-dealers and other laws and regulations affecting its products and other activities.

The Company records a liability when it believes that it is both probable that a liability has been incurred and the amount of the liability can be reasonably estimated. Significant judgment is required in both the determination of probability and the determination as to whether a loss is reasonably estimable. Based on information currently available, available insurance coverage, indemnities and established reserves, the Company believes that the outcomes of its legal and regulatory proceedings are not likely, either individually or in the aggregate, to have a material adverse effect on the Company's results of operations, cash flows or consolidated financial condition. However, in the event of unexpected subsequent developments, and given the inherent unpredictability of these legal and regulatory matters, the Company can provide no assurance that its assessment of any legal matter will reflect the ultimate outcome, and an adverse outcome in certain matters could have a material adverse effect on the Company's results of operations or cash flows in particular quarterly or annual periods.

13. Redeemable Noncontrolling Interests

Redeemable noncontrolling interests

Minority interests held in a majority-owned investment management subsidiary are subject to holder put rights and Company call rights at pre-established multiples of earnings before interest, taxes, depreciation and amortization and, as such, are considered redeemable at other than fair value. The rights are exercisable at pre-established intervals or upon certain conditions, such as retirement. The put and call rights are not legally detachable or separately exercisable and are deemed to be embedded in the related noncontrolling interests. The Company, in purchasing equity of the investment management subsidiary, has the option to settle in cash or shares of the Company's common stock and is entitled to the cash flow associated with any purchased equity. The minority interests are recorded at estimated redemption value within redeemable noncontrolling interests on the Company's Condensed Consolidated Balance Sheets, and any changes in the estimated redemption value are recorded on the Condensed Consolidated Statements of Operations within noncontrolling interests.

Redeemable noncontrolling interests for the six months ended June 30, 2025 included the following amounts:

(in thousands)	CIP	Noncontrolling Interests Investment Manager	Total
Balances at December 31, 2024	$ 45,667	$ 61,615	$ 107,282
Net income (loss) attributable to noncontrolling interests	2,152	3,139	5,291
Changes in redemption value (1)	—	(5,190)	(5,190)
Total net income (loss) attributable to noncontrolling interests	2,152	(2,051)	101
Investment management subsidiary equity sales (purchases)	—	(1,053)	(1,053)
Net subscriptions (redemptions) and other	19,008	(2,241)	16,767
Balances at June 30, 2025	**$ 66,827**	**$ 56,270**	**$ 123,097**

(1) Relates to noncontrolling interests redeemable at other than fair value.

Equity awards of majority owned investment management subsidiary

The Company also issues equity-based profit-interest awards of a majority owned investment manager to certain of its employees, with certain awards having up to a three-year vesting period when issued. These profit-interest awards are subject to holder put rights and Company call rights at established multiples of earnings before interest, taxes, depreciation and amortization, with certain awards also subject to pre-established thresholds. The awards are accounted for as cash-settled liability awards under ASC 718, with changes in value at each reporting date recognized as compensation expense over the requisite service period, if any, in the Company’s Consolidated Statements of Operations. The awards are classified as a liability within accrued compensation and benefits on the Consolidated Balance Sheets until the awards are settled. Additionally, these awards have a right to participate in distributions of the investment manager which are recorded as employment expense in the Company’s Condensed Consolidated Statements of Operations.

Accrued compensation associated with these awards was $18.0 million and $19.4 million at June 30, 2025 and December 31, 2024, respectively. Compensation expense related to these awards totaled $(0.8) million and $3.5 million for the six months ended June 30, 2025 and 2024, respectively.

14. Consolidation

The condensed consolidated financial statements include the accounts of the Company, its subsidiaries and investment products that are consolidated. A voting interest entity ("VOE") is consolidated when the Company is considered to have a controlling financial interest, which is typically present when the Company owns a majority of the voting interest in an entity or otherwise has the power to govern the financial and operating policies of the entity.

The Company evaluates any variable interest entity ("VIE") in which the Company has a variable interest for consolidation. A VIE is an entity in which either (i) the equity investment at risk is not sufficient to permit the entity to finance its own activities without additional financial support, or (ii) where, as a group, the holders of the equity investment at risk do not possess any one of the following: (a) the power through voting or similar rights to direct the activities that most significantly impact the entity's economic performance, (b) the obligation to absorb expected losses or the right to receive expected residual returns of the entity, or (c) proportionate voting and economic interests and where substantially all of the entity's activities either involve or are conducted on behalf of an investor with disproportionately fewer voting rights. If an entity has any of these characteristics, it is considered a VIE and is required to be consolidated by its primary beneficiary. The primary beneficiary is the entity that has both the power to direct the activities that most significantly impact the VIE's economic performance and has the obligation to absorb losses of, or the right to receive benefits from, the VIE that could potentially be significant to the VIE.

In the normal course of its business, the Company sponsors various investment products, some of which are consolidated by the Company. CIP includes both VOEs, made up primarily of U.S. retail funds and ETFs in which the Company holds a controlling financial interest, and VIEs, which consist of collateralized loan obligations ("CLO") and certain global and private funds ("GF") of which the Company is considered the primary beneficiary. The consolidation and deconsolidation of these investment products have no impact on the Company's net income (loss). The Company's risk with respect to these investment products is limited to its beneficial interests in these products. The Company has no right to the benefits from, and does not bear the risks associated with, these investment products beyond the Company's investments in, and fees generated from, these products.

The following table presents the balances of CIP that, after intercompany eliminations, were reflected on the Condensed Consolidated Balance Sheets as of June 30, 2025 and December 31, 2024:

	As of					
	June 30, 2025			December 31, 2024		
	VOEs	VIEs		VOEs	VIEs	
(in thousands)		CLOs	GFs		CLOs	GFs
Cash and cash equivalents	$ 2,163	$ 66,224	$ 2,745	$ 5,179	$ 125,995	$ 3,247
Investments	50,324	2,090,912	106,444	40,678	2,141,626	88,413
Other assets	782	62,465	1,322	403	172,707	1,261
Notes payable	—	(2,021,538)	—	—	(2,171,946)	—
Securities purchased payable and other liabilities	(1,967)	(96,552)	(1,506)	(4,271)	(151,922)	(1,840)
Noncontrolling interests	(14,790)	(1,933)	(52,037)	(12,452)	(4,143)	(33,215)
Net interests in CIP	**$ 36,512**	**$ 99,578**	**$ 56,968**	**$ 29,537**	**$ 112,317**	**$ 57,866**

Consolidated CLOs

The majority of the Company's CIP that are VIEs are CLOs. A majority-owned consolidated private fund, whose primary purpose is to invest in CLOs for which the Company serves as the collateral manager, is also included. At June 30, 2025, the Company consolidated seven CLOs. The financial information of CLOs is included on the Company's condensed consolidated financial statements on a one-month lag based upon the availability of their financial information.

Investments of CLOs

The CLOs held investments of $2.1 billion at June 30, 2025, consisting of bank loan investments that comprise the majority of the CLOs' portfolio asset collateral and are senior secured corporate loans across a variety of industries. These bank loan investments mature at various dates between 2025 and 2033 and generally pay interest at SOFR plus a spread.

Notes Payable of CLOs

The CLOs held notes payable with a total value, at par, of $2.3 billion at June 30, 2025, consisting of senior secured floating rate notes payable with a par value of $2.0 billion and subordinated notes with a par value of $239.8 million. These note obligations bear interest at variable rates based on SOFR plus a pre-defined spread.

The Company's beneficial interests and maximum exposure to loss related to these consolidated CLOs is limited to (i) ownership in the subordinated notes and (ii) accrued management fees. The secured notes of the consolidated CLOs have contractual recourse only to the related assets of the CLO and are classified as financial liabilities. Although these beneficial interests are eliminated upon consolidation, the application of the measurement alternative prescribed by ASU 2014-13, Consolidation (Topic 810) ("ASU 2014-13"), results in the net assets of the consolidated CLOs shown above to be equivalent to the beneficial interests retained by the Company at June 30, 2025, as shown in the table below:

	(in thousands)
Subordinated notes	$ 98,431
Accrued investment management fees	1,147
Total Beneficial Interests	**$ 99,578**

The following table represents income and expenses of the consolidated CLOs included on the Company's Condensed Consolidated Statements of Operations for the period indicated:

	Six Months Ended June 30, 2025
	(in thousands)
Income:	
Realized and unrealized gain (loss), net	$ (15,374)
Interest income	89,106
Total Income	73,732
Expenses:	
Other operating expenses	1,193
Interest expense	68,036
Total Expense	69,229
Noncontrolling interests	326
Net Income (Loss) Attributable to CLOs	**$ 4,829**

The following table represents the Company's own economic interests in the consolidated CLOs, which are eliminated upon consolidation:

	Six Months Ended June 30, 2025
	(in thousands)
Distributions received and unrealized gains (losses) on the subordinated notes held by the Company	$ 257
Investment management fees	4,572
Total Economic Interests	**$ 4,829**

Fair Value Measurements of CIP

The assets and liabilities of CIP measured at fair value on a recurring basis as of June 30, 2025 and December 31, 2024 by fair value hierarchy level were as follows:

As of June 30, 2025

(in thousands)	**Level 1**	**Level 2**	**Level 3**	**Total**
Assets				
Cash equivalents	$ 66,224	$ —	$ —	$ 66,224
Debt investments	5,064	2,131,343	73,846	2,210,253
Equity investments	36,639	10	778	37,427
Total assets measured at fair value	**$ 107,927**	**$ 2,131,353**	**$ 74,624**	**$ 2,313,904**
Liabilities				
Notes payable	$ —	$ 2,021,538	$ —	$ 2,021,538
Short sales	287	—	—	287
Total liabilities measured at fair value	**$ 287**	**$ 2,021,538**	**$ —**	**$ 2,021,825**

As of December 31, 2024

(in thousands)	Level 1	Level 2	Level 3	Total
Assets				
Cash equivalents	$ 127,695	$ —	$ —	$ 127,695
Debt investments	—	2,239,924	6,676	2,246,600
Equity investments	22,993	111	1,013	24,117
Total assets measured at fair value	**$ 150,688**	**$ 2,240,035**	**$ 7,689**	**$ 2,398,412**
Liabilities				
Notes payable	$ —	$ 2,171,946	$ —	$ 2,171,946
Short sales	356	—	—	356
Total liabilities measured at fair value	**$ 356**	**$ 2,171,946**	**$ —**	**$ 2,172,302**

The following is a discussion of the valuation methodologies used for the assets and liabilities of the Company's CIP measured at fair value:

Level 1 assets represent cash investments in money market funds and debt and equity investments that are valued using published net asset values or the official closing price on the exchange on which the securities are traded.

Level 2 assets represent most debt securities (including bank loans) and certain equity securities (including non-U.S. securities), for which closing prices are not readily available or are deemed to not reflect readily available market prices, and are valued using an independent pricing service. Debt investments, other than bank loans, are valued based on quotations received from independent pricing services or from dealers who make markets in such securities. Bank loan investments, which are included as debt investments, are generally priced at the average mid-point of bid and ask quotations obtained from a third-party pricing service. Fair value may also be based upon valuations obtained from independent third-party brokers or dealers utilizing matrix pricing models that consider information regarding securities with similar characteristics.

Level 3 assets include debt and equity securities that are not widely traded, are illiquid or are priced by dealers based on pricing models used by market makers in the security. These securities are valued using unadjusted prices from an independent pricing service.

Level 1 liabilities consist of short sales transactions in which a security is sold that is not owned or is owned but there is no intention to deliver, in anticipation that the price of the security will decline. Short sales are recorded on the Condensed Consolidated Balance Sheets within other liabilities of CIP and are classified as Level 1 based on the underlying equity security.

Level 2 liabilities consist of notes payable issued by CLOs and are measured using the measurement alternative in ASU 2014-13. Accordingly, the fair value of CLO liabilities was measured as the fair value of CLO assets less the sum of (i) the fair value of the beneficial interests held by the Company, and (ii) the carrying value of any beneficial interests that represent compensation for services. The fair value of the beneficial interests held by the Company is based on third-party pricing information without adjustment.

The securities purchased payable at June 30, 2025 and December 31, 2024 approximated fair value due to the short-term nature of the instruments.

The following table is a reconciliation of assets of CIP for Level 3 investments for which significant unobservable inputs were used to determine fair value:

	Six Months Ended June 30,	
(in thousands)	2025	2024
Balance at beginning of period	$ 7,689	$ 37,062
Realized and unrealized gains (losses), net	(1,722)	629
Purchases	2,377	31
Sales	(6,289)	(19,845)
Transfers to Level 2	(19,286)	(54,857)
Transfers from Level 2	91,855	73,963
Balance at end of period (1)	**$ 74,624**	**$ 36,983**

(1) The investments that are categorized as Level 3 were valued utilizing third-party pricing information without adjustment. Transfers in and/or out of levels are reflected when significant inputs, including market inputs or performance attributes, used for the fair value measurement become observable/unobservable at period end.

Nonconsolidated VIEs

The Company serves as the collateral manager for other CLOs that are not consolidated. The assets and liabilities of these CLOs reside in bankruptcy remote, special purpose entities in which the Company has no ownership of, nor holds any notes issued by, the CLOs, and provides neither recourse nor guarantees. The Company has determined that the investment management fees it receives for serving as collateral manager for these CLOs did not represent a variable interest as (i) the fees the Company earns are compensation for services provided and are commensurate with the level of effort required to provide the investment management services, (ii) the Company does not hold other interests in the CLOs that individually, or in the aggregate, would absorb more than an insignificant amount of the CLOs' expected losses or receive more than an insignificant amount of the CLOs' expected residual return, and (iii) the investment management arrangement only includes terms, conditions and amounts that are customarily present in arrangements for similar services negotiated at arm's length.

The Company has interests in certain other VIEs that the Company does not consolidate as it is not the primary beneficiary since its interest in these entities does not provide the Company with the power to direct the activities that most significantly impact the entities' economic performance. At June 30, 2025, the carrying value and maximum risk of loss related to the Company's interest in these VIEs was $25.0 million.

15. Segments

The key GAAP measure of segment profit or loss that the chief operating decision maker ("CODM") uses to evaluate the Company’s financial performance and allocate resources of the Company is net income, as reported on the Company’s Condensed Consolidated Statements of Operations. In addition, the CODM uses net income in deciding whether to reinvest profits or allocate profits to other uses of capital, such as for acquisitions or to pay dividends. All expense categories on the Condensed Consolidated Statements of Operations are significant and there are no other significant segment expenses that would require disclosure. Assets provided to the CODM are consistent with those reported on the Condensed Consolidated Balance Sheets.

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

Cautionary Statement Regarding Forward Looking Statements

This Quarterly Report on Form 10-Q contains statements that are, or may be considered to be, forward-looking statements within the meaning of federal securities laws, including Section 27A of the securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"); and the Private Securities Litigation Reform Act of 1995, as amended. All statements that are not historical facts, including statements about our beliefs or expectations, are "forward-looking statements." These statements may be identified by such forward-looking terminology as "expect," "estimate," "intent," "plan," "intend," "believe," "anticipate," "may," "will," "should," "could," "continue," "project," "opportunity," "predict," "would," "potential," "future," "forecast," "guarantee," "assume," "likely," "target" or similar statements or variations of such terms.

Our forward-looking statements are based on a series of expectations, assumptions and projections about the Company and the markets in which we operate, are not guarantees of future results or performance, and involve substantial risks and uncertainty, including assumptions and projections concerning our assets under management, net asset inflows and outflows, operating cash flows, business plans and ability to borrow, for all future periods. All forward-looking statements contained in this Quarterly Report on Form 10-Q are as of the date of this Quarterly Report on Form 10-Q only.

We can give no assurance that such expectations or forward-looking statements will prove to be correct. Actual results may differ materially. We do not undertake or plan to update or revise any such forward-looking statements to reflect actual results, changes in plans, assumptions, estimates or projections, or other circumstances occurring after the date of this Quarterly Report on Form 10-Q, even if such results, changes or circumstances make it clear that any forward-looking information will not be realized. If there are any future public statements or disclosures by us that modify or impact any of the forward-looking statements contained in or accompanying this Quarterly Report on Form 10-Q, such statements or disclosures will be deemed to modify or supersede such statements in this Quarterly Report on Form 10-Q.

Our business and our forward-looking statements involve substantial known and unknown risks and uncertainties, including those discussed under "Risk Factors" and "Management’s Discussion and Analysis of Financial Condition and Results of Operations" in our 2024 Annual Report on Form 10-K and this Quarterly Report on Form 10-Q, resulting from: (i) reduction in our assets under management; (ii) financial or business risks from strategic transactions; (iii) withdrawal, renegotiation or termination of investment management agreements; (iv) damage to our reputation; (v) inability to satisfy financial debt covenants and required payments; (vi) lack of sufficient capital on satisfactory terms; (vii) inability to attract and retain key personnel; (viii) challenges from competition; (ix) adverse developments related to unaffiliated subadvisers; (x) negative changes in key distribution relationships; (xi) interruptions, breaches, or failures of technology systems; (xii) loss on our investments; (xiii) adverse regulatory and legal developments; (xiv) failure to comply with investment guidelines or other contractual requirements; (xv) adverse civil litigation, government investigations, or proceedings; (xvi) unfavorable changes in tax laws or unanticipated tax obligations; (xvii) impediments from certain corporate governance provisions; (xviii) losses or costs not covered by insurance; (xix) impairment of goodwill or other intangible assets; and other risks and uncertainties. Any occurrence of, or any material adverse change in, one or more risk factors or risks and uncertainties referred to above, in our 2024 Annual Report on Form 10-K, this Quarterly Report on Form 10-Q and our other periodic reports filed with the Securities and Exchange Commission (the "SEC") could materially and adversely affect our operations, financial results, cash flows, prospects and liquidity.

Certain other factors that may impact our continuing operations, prospects, financial results and liquidity, or that may cause actual results to differ from such forward-looking statements, are discussed or included in the Company’s periodic reports filed with the SEC and are available on our website at www.virtus.com under "Investor Relations." You are urged to carefully consider all such factors.

Overview

Our Business

We provide investment management and related services to institutions and individuals. We use a multi-manager, multi-style approach, offering investment strategies from investment managers, each having its own distinct investment style, autonomous investment process and individual brand, as well as from select unaffiliated managers for certain of our retail funds. By offering a broad array of products, we believe we can appeal to a greater number of investors and have offerings across market cycles and through changes in investor preferences. Our earnings are primarily from asset-based fees charged for services relating to these various products, including investment management, fund administration, distribution, and shareholder services.

We offer investment strategies for institutional and individual investors in different investment products and through multiple distribution channels. Our investment strategies are available in a diverse range of styles and disciplines, managed by differentiated investment managers. We have offerings in various asset classes (equity, fixed income, multi-asset and alternatives), geographies (domestic, global, international and emerging), market capitalizations (large, mid and small), styles (growth, core and value) and investment approaches (fundamental and quantitative). Our institutional products are offered to a variety of institutional clients through institutional separate accounts and commingled accounts, including subadvisory services to other investment advisers as well as collateral management of structured products. Our retail products include open-end funds, closed-end funds and retail separate accounts.

Our institutional distribution resources include investment manager-specific sales teams primarily focused on the U.S. market, supported by shared consultant relations and U.S. and non-U.S. institutional sales distribution. Our institutional products are marketed through relationships with consultants as well as directly to clients. We target key market segments, including foundations and endowments, corporations, public and private pension plans, sovereign wealth funds and subadvisory relationships.

Our retail distribution resources in the U.S. consist of regional sales professionals, a national account relationship group and specialized teams for retirement and exchange traded funds ("ETFs"). Our U.S. retail funds and retail separate accounts are distributed through financial intermediaries. We have broad distribution access in the U.S. retail market, with distribution partners that include national and regional broker-dealers, independent broker-dealers and registered investment advisers, banks and insurance companies. In many of these firms, we have a number of products that are on preferred "recommended" lists and on fee-based advisory programs. Our wealth management business is marketed directly to individual clients by financial advisory teams at our investment managers.

Financial Highlights

- Total revenues were $210.5 million in the second quarter of 2025, a decrease of $13.9 million, or 6.2%, compared to total revenues of $224.4 million in the second quarter of 2024.
- Operating income was $45.2 million in the second quarter of 2025, an increase of $1.0 million, or 2.3%, compared to $44.2 million in the second quarter of 2024.
- Net income per diluted share was $6.12 in the second quarter of 2025, an increase of $3.69, or 151.9%, compared to net income per diluted share of $2.43 in the second quarter of 2024.

Assets Under Management

Total sales were $5.6 billion in the second quarter of 2025, a decrease of $0.6 billion, or 9.1%, from $6.1 billion in the second quarter of 2024. Net flows were $(3.9) billion in the second quarter of 2025 compared to net flows of $(2.6) billion in the second quarter of 2024.

At June 30, 2025, total assets under management were $170.7 billion, representing a decrease of $2.9 billion, or 1.7%, from June 30, 2024, and a decrease of $4.3 billion, or 2.5%, from December 31, 2024. The decrease in total assets under management from June 30, 2024 included $13.5 billion from net outflows and $2.7 billion from other activity partially offset by $13.3 billion from positive market performance. The decrease in total assets under management from December 31, 2024 included $6.9 billion from net outflows partially offset by $3.6 billion from positive market performance.

Assets Under Management by Product

The following table summarizes our assets under management by product:

	As of June 30,		Change	
(in millions)	**2025**	**2024**	**$**	**%**
Open-End Funds (1)	$ 55,653	$ 55,852	$ (199)	(0.4)%
Closed-End Funds	10,481	9,915	566	5.7 %
Retail Separate Accounts (2)	47,445	45,672	1,773	3.9 %
Institutional Accounts (3)	57,131	62,146	(5,015)	(8.1)%
Total	**$ 170,710**	**$ 173,585**	**$ (2,875)**	**(1.7)%**
Average Assets Under Management (4)	**$ 170,274**	**$ 174,267**	**$ (3,993)**	**(2.3)%**

(1) Represents assets under management of U.S. retail funds, global funds and ETFs.
(2) Includes investment models provided to managed account sponsors.
(3) Represents assets under management of institutional separate and commingled accounts including structured products.
(4) Calculated according to revenue earning basis that includes average daily, weekly, monthly beginning balance, monthly ending

balance, or quarter beginning and ending balance, as well as quarter beginning or ending spot balance.

Asset Flows by Product

The following table summarizes asset flows by product:

(in millions)	Three Months Ended June 30, 2025	Three Months Ended June 30, 2024	Six Months Ended June 30, 2025	Six Months Ended June 30, 2024
Open-End Funds (1)				
Beginning balance	$ 53,608	$ 57,818	$ 56,073	$ 56,062
Inflows	2,825	2,777	5,863	6,253
Outflows	(3,806)	(4,120)	(7,916)	(8,224)
Net flows	(981)	(1,343)	(2,053)	(1,971)
Market performance	3,211	(480)	1,961	2,080
Other (2)	(185)	(143)	(328)	(319)
Ending balance	**$ 55,653**	**$ 55,852**	**$ 55,653**	**$ 55,852**
Closed-End Funds				
Beginning balance	$ 10,273	$ 10,064	$ 10,225	$ 10,026
Inflows	4	—	9	—
Outflows	(2)	(41)	(42)	(41)
Net flows	2	(41)	(33)	(41)
Market performance	378	83	635	322
Other (2)	(172)	(191)	(346)	(392)
Ending balance	**$ 10,481**	**$ 9,915**	**$ 10,481**	**$ 9,915**
Retail Separate Accounts (3)				
Beginning balance	$ 46,920	$ 46,816	$ 49,536	$ 43,202
Inflows	1,468	2,172	3,210	4,545
Outflows	(2,264)	(1,688)	(4,674)	(3,383)
Net flows	(796)	484	(1,464)	1,162
Market performance	1,322	(1,631)	(625)	1,305
Other (2)	(1)	3	(2)	3
Ending balance	**$ 47,445**	**$ 45,672**	**$ 47,445**	**$ 45,672**
Institutional Accounts (4)				
Beginning balance	$ 56,662	$ 64,613	$ 59,167	$ 62,969
Inflows	1,283	1,188	2,738	2,922
Outflows	(3,455)	(2,913)	(6,114)	(5,935)
Net flows	(2,172)	(1,725)	(3,376)	(3,013)
Market performance	2,844	(549)	1,674	2,452
Other (2)	(203)	(193)	(334)	(262)
Ending balance	**$ 57,131**	**$ 62,146**	**$ 57,131**	**$ 62,146**
Total				
Beginning balance	$ 167,463	$ 179,311	$ 175,001	$ 172,259
Inflows	5,580	6,137	11,820	13,720
Outflows	(9,527)	(8,762)	(18,746)	(17,583)
Net flows	(3,947)	(2,625)	(6,926)	(3,863)
Market performance	7,755	(2,577)	3,645	6,159
Other (2)	(561)	(524)	(1,010)	(970)
Ending balance	**$ 170,710**	**$ 173,585**	**$ 170,710**	**$ 173,585**

(1) Represents assets under management of U.S. retail funds, global funds and ETFs.
(2) Represents open-end and closed-end fund distributions net of reinvestments, the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured

products, and the use of leverage.
(3) Includes investment models provided to managed account sponsors.
(4) Represents assets under management of institutional separate and commingled accounts including structured products.

Assets Under Management by Asset Class

The following table summarizes assets under management by asset class:

	As of June 30,		Change		% of Total	
(in millions)	2025	2024	$	%	2025	2024
Asset Class						
Equity	$ 96,232	$ 99,224	$ (2,992)	(3.0)%	56.3 %	57.2 %
Fixed income	38,594	36,970	1,624	4.4 %	22.6 %	21.3 %
Multi-asset (1)	21,430	21,060	370	1.8 %	12.6 %	12.1 %
Alternatives (2)	14,454	16,331	(1,877)	(11.5)%	8.5 %	9.4 %
Total	**$ 170,710**	**$ 173,585**	**$ (2,875)**	**(1.7)%**	**100.0 %**	**100.0 %**

(1) Consists of multi-asset offerings not included in equity, fixed income and alternatives.
(2) Consists of real estate securities, managed futures, event-driven, infrastructure and other strategies.

Average Assets Under Management and Average Fees Earned

The following tables summarize the average management fees earned in basis points and average assets under management:

	Three Months Ended June 30,			
	Average Fee Earned *(expressed in basis points)*		Average Assets Under Management *(in millions)* (4)	
	2025	2024	2025	2024
Products				
Open-End Funds (1)	46.7	50.9	$ 53,742	$ 56,692
Closed-End Funds	58.6	58.6	10,183	9,894
Retail Separate Accounts (2)	42.9	43.3	46,637	46,816
Institutional Accounts (3)	31.8	30.7	56,397	61,773
All Products	**41.3**	**42.2**	**$ 166,959**	**$ 175,175**

	Six Months Ended June 30,			
	Average Fee Earned *(expressed in basis points)*		Average Assets Under Management *(in millions)* (4)	
	2025	2024	2025	2024
Products				
Open-End Funds (1)	47.3	50.4	$ 54,923	$ 56,760
Closed-End Funds	58.6	58.6	10,235	9,878
Retail Separate Accounts (2)	42.9	43.6	47,979	45,009
Institutional Accounts (3)	31.8	30.8	57,137	62,620
All Products	**41.5**	**42.0**	**$ 170,274**	**$ 174,267**

(1) Represents assets under management of U.S. retail funds, global funds and ETFs.
(2) Includes investment models provided to managed account sponsors.
(3) Represents assets under management of institutional separate and commingled accounts including structured products.
(4) Calculated according to revenue earning basis that includes average daily, weekly, monthly beginning balance, monthly ending balance, or quarter beginning and ending balance, as well as quarter beginning or ending spot balance.

Average fees earned represent investment management fees, net of revenue-related adjustments, and excluding the impact of consolidated investment products ("CIP") divided by average net assets. Revenue-related adjustments are based on specific agreements and reflect the portion of investment management fees passed-through to third-party client intermediaries for services to investors in sponsored investment products. Fund fees are calculated based on average daily or weekly net assets. Retail separate account fees, which includes wealth management accounts, are calculated based on the end of the preceding or current quarter's asset values or on an average of month-end balances. Institutional account fees are calculated based on an average of month-end balances, an average of current quarter's asset values or on a combination of the underlying cash flows and the principal value of the product. Average fees earned will vary based on several factors, including the asset mix and expense reimbursements to the funds.

The average fee rate earned decreased for the three and six months ended June 30, 2025 compared to the same periods in the prior year primarily due to a shift in the asset mix in our open-end funds to certain strategies, which have a lower fee rate, partially offset by an increase in average fee rates of our institutional accounts due to the redemptions of lower fee earning assets.

Results of Operations

Summary Financial Data

	Three Months Ended June 30,		Change		Six Months Ended June 30,		Change	
(in thousands)	**2025**	**2024**	**$**	**%**	**2025**	**2024**	**$**	**%**
Investment management fees	$ 179,476	$ 191,652	$ (12,176)	(6.4)%	$ 365,567	$ 380,012	$ (14,445)	(3.8)%
Other revenue	31,049	32,732	(1,683)	(5.1)%	62,890	66,414	(3,524)	(5.3)%
Total revenues	210,525	224,384	(13,859)	(6.2)%	428,457	446,426	(17,969)	(4.0)%
Total operating expenses	165,315	180,179	(14,864)	(8.2)%	346,652	369,915	(23,263)	(6.3)%
Operating income (loss)	45,210	44,205	1,005	2.3 %	81,805	76,511	5,294	6.9 %
Other income (expense), net	(96)	(13,892)	13,796	(99.3)%	(7,738)	(8,391)	653	(7.8)%
Interest income (expense), net	10,032	7,457	2,575	34.5 %	21,481	16,348	5,133	31.4 %
Income (loss) before income taxes	55,146	37,770	17,376	46.0 %	95,548	84,468	11,080	13.1 %
Income tax expense (benefit)	12,403	11,748	655	5.6 %	24,753	20,579	4,174	20.3 %
Net income (loss)	42,743	26,022	16,721	64.3 %	70,795	63,889	6,906	10.8 %
Noncontrolling interests	(370)	(8,408)	8,038	(95.6)%	225	(16,417)	16,642	(101.4)%
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	$ 42,373	$ 17,614	$ 24,759	140.6 %	$ 71,020	$ 47,472	$ 23,548	49.6 %
Earnings (loss) per share-diluted	$ 6.12	$ 2.43	$ 3.69	151.9 %	$ 10.15	$ 6.54	$ 3.61	55.2 %

In the second quarter of 2025, total revenues decreased 6.2% to $210.5 million from $224.4 million in the second quarter of 2024, primarily as a result of decreased average assets under management. Operating income increased $1.0 million to $45.2 million in the second quarter of 2025 compared to $44.2 million in the second quarter of 2024, due primarily to decreased employment expenses and amortization expense.

Revenues

Revenues by source were as follows:

(in thousands)	Three Months Ended June 30, 2025	Three Months Ended June 30, 2024	Change $	Change %	Six Months Ended June 30, 2025	Six Months Ended June 30, 2024	Change $	Change %
Investment management fees								
Open-end funds	$ 70,379	$ 79,883	$ (9,504)	(11.9)%	$ 144,416	$ 158,563	$ (14,147)	(8.9)%
Closed-end funds	14,881	14,405	476	3.3 %	29,734	28,799	935	3.2 %
Retail separate accounts	51,818	52,216	(398)	(0.8)%	106,090	101,197	4,893	4.8 %
Institutional accounts	42,398	45,148	(2,750)	(6.1)%	85,327	91,453	(6,126)	(6.7)%
Total investment management fees	179,476	191,652	(12,176)	(6.4)%	365,567	380,012	(14,445)	(3.8)%
Distribution and service fees	11,968	13,410	(1,442)	(10.8)%	24,721	27,440	(2,719)	(9.9)%
Administration and shareholder service fees	18,048	18,308	(260)	(1.4)%	36,055	36,986	(931)	(2.5)%
Other income and fees	1,033	1,014	19	1.9 %	2,114	1,988	126	6.3 %
Total Revenues	**$ 210,525**	**$ 224,384**	**$ (13,859)**	**(6.2)%**	**$ 428,457**	**$ 446,426**	**$ (17,969)**	**(4.0)%**

Investment Management Fees

Investment management fees are earned based on a percentage of assets under management and are paid pursuant to the terms of the respective investment management agreements, which generally require monthly or quarterly payments. Investment management fees decreased by $12.2 million, or 6.4%, and $14.4 million, or 3.8%, for the three and six months ended June 30, 2025, respectively, compared to the same periods in the prior year primarily due to decreased average assets under management.

Distribution and Service Fees

Distribution and service fees are sales- and asset-based fees earned from open-end funds for marketing and distribution services. Distribution and service fees decreased by $1.4 million, or 10.8%, and $2.7 million, or 9.9%, for the three and six months ended June 30, 2025, respectively, compared to the same periods in the prior year primarily due to lower sales and average assets under management for open-end funds in share classes that have sales- and asset-based distribution and service fees.

Administration and Shareholder Service Fees

Administration and shareholder service fees represent fees earned for fund administration and shareholder services from our U.S. retail funds, ETFs and closed-end funds. Fund administration and shareholder service fees decreased by $0.3 million, or 1.4%, and $0.9 million, or 2.5%, for the three and six months ended June 30, 2025, respectively, compared to the same periods in the prior year due to the decrease in average assets under management of our U.S. retail funds.

Other Income and Fees

Other income and fees primarily represent fees related to other fee-earning assets and certain ETFs. Other income and fees remained consistent during the three and six months ended June 30, 2025 compared to the same periods in the prior year.

Operating Expenses

Operating expenses by category were as follows:

	Three Months Ended June 30,		Change		Six Months Ended June 30,		Change	
(in thousands)	2025	2024	$	%	2025	2024	$	%
Operating expenses								
Employment expenses	$ 98,030	$ 105,667	$ (7,637)	(7.2)%	$ 207,123	$ 220,830	$ (13,707)	(6.2)%
Distribution and other asset-based expenses	21,975	23,695	(1,720)	(7.3)%	44,871	48,043	(3,172)	(6.6)%
Other operating expenses	32,564	33,050	(486)	(1.5)%	65,623	64,425	1,198	1.9 %
Other operating expenses of CIP	810	2,909	(2,099)	(72.2)%	1,810	3,599	(1,789)	(49.7)%
Change in fair value of contingent consideration	(3,014)	(3,300)	286	(8.7)%	(3,014)	(3,300)	286	(8.7)%
Restructuring expense	—	690	(690)	(100.0)%	—	1,487	(1,487)	(100.0)%
Depreciation expense	2,006	2,270	(264)	(11.6)%	4,351	4,298	53	1.2 %
Amortization expense	12,944	15,198	(2,254)	(14.8)%	25,888	30,533	(4,645)	(15.2)%
Total operating expenses	**$ 165,315**	**$ 180,179**	**$ (14,864)**	**(8.2)%**	**$ 346,652**	**$ 369,915**	**$ (23,263)**	**(6.3)%**

Employment Expenses

Employment expenses consist of fixed and variable compensation and related employee benefit costs. Employment expenses decreased by $7.6 million, or 7.2%, and $13.7 million, or 6.2%, for the three and six months ended June 30, 2025, respectively, primarily due to a decrease in profit- and sales-based compensation.

Distribution and Other Asset-Based Expenses

Distribution and other asset-based expenses consist primarily of payments to third-party client intermediaries for providing services to investors in sponsored investment products. These payments are primarily based on assets under management. Distribution and other asset-based expenses decreased $1.7 million, or 7.3%, and $3.2 million, or 6.6%, for the three and six months ended June 30, 2025, respectively, primarily due to decreases in assets under management in share classes that have asset-based distribution and other asset-based expenses.

Other Operating Expenses

Other operating expenses primarily consist of investment research and technology costs, software application and development expenses, professional fees, travel and distribution-related costs, rent and occupancy expenses, and other business costs. Other operating expenses decreased $0.5 million, or 1.5% for the three months ended June 30, 2025 primarily as a result of lower rent expense. Other operating expenses increased by $1.2 million, or 1.9%, for the six months ended June 30, 2025 compared to the same period in the prior year primarily due to costs associated with lease terminations during the first quarter of 2025.

Other Operating Expenses of CIP

Other operating expenses of CIP decreased by $2.1 million, or 72.2%, and $1.8 million, or 49.7%, for the three and six months ended June 30, 2025, respectively, compared to the same periods in the prior year primarily due to refinancing activities associated with two CLO's in the prior year periods.

Change in Fair Value of Contingent Consideration

Contingent consideration related to the Company's acquisitions are fair valued on each reporting date incorporating changes in various estimates, including underlying performance estimates, discount rates and amount of time until the conditions of the contingent payments are achieved. The change in fair value is recorded in the current period as a gain or loss. The change in fair value of contingent consideration for the three and six months ended June 30, 2025 was primarily attributable to changes in underlying performance estimates and the passage of time.

Depreciation Expense

Depreciation expense consists primarily of the straight-line depreciation of furniture, equipment and leasehold improvements. Depreciation expense decreased by $0.3 million, or 11.6%, for the three months ended June 30, 2025 and remained consistent for the six months ended June 30, 2025, compared to the same periods in the prior year. The decrease in the three month period is primarily due to the prior year acceleration of depreciation on leasehold improvements associated with a terminated lease, partially offset by an increase as a result of software and equipment purchases.

Amortization Expense

Amortization expense consists of the amortization of definite-lived intangible assets over their estimated useful lives. Amortization expense decreased $2.3 million, or 14.8%, and $4.6 million, or 15.2%, for the three and six months ended June 30, 2025, respectively, compared to the same periods in the prior year, primarily due to intangible assets becoming fully amortized.

Other Income (Expense)

Other Income (Expense), net by category were as follows:

	Three Months Ended June 30,		Change		Six Months Ended June 30,		Change	
(in thousands)	2025	2024	$	%	2025	2024	$	%
Other Income (Expense)								
Realized and unrealized gain (loss) on investments, net	$ 3,971	$ (1,553)	$ 5,524	(355.7)%	$ 2,980	$ 1,863	$ 1,117	60.0 %
Realized and unrealized gain (loss) of CIP, net	(5,204)	(12,936)	7,732	(59.8)%	(12,853)	(11,401)	(1,452)	12.7 %
Other income (expense), net	1,137	597	540	90.5 %	2,135	1,147	988	86.1 %
Total Other Income (Expense), net	**$ (96)**	**$ (13,892)**	**$ 13,796**	**(99.3)%**	**$ (7,738)**	**$ (8,391)**	**$ 653**	**(7.8)%**

Realized and unrealized gain (loss) on investments, net

Realized and unrealized gain (loss) on investments, net changed during the three and six months ended June 30, 2025 by $5.5 million and $1.1 million, respectively, compared to the same periods in the prior year. The realized and unrealized gains and losses reflect changes in overall market conditions for the respective periods.

Realized and unrealized gain (loss) of CIP, net

Realized and unrealized gain (loss) of CIP, net changed by $7.7 million and $(1.5) million for the three and six months ended June 30, 2025, respectively, compared to the same periods in the prior year. The change for the three months ended June 30, 2025 consisted primarily of changes in net unrealized gains of $14.2 million related to the value of the notes payable, partially offset by net unrealized and realized losses of $6.4 million due to changes in market values of leveraged loans. The change for the six months ended June 30, 2025 consisted primarily of changes in net unrealized and realized losses of $45.7 million, due to changes in market values of leveraged loans, partially offset by net unrealized gains of $44.2 million related to the value of the notes payable.

Other income (expense), net

Other income (expense), net changed by $0.5 million and $1.0 million for the three and six months ended June 30, 2025, respectively, compared to the same periods in the prior year due to changes in the gains and losses on our equity method investments, as well as foreign currency gains and losses.

Interest Income (Expense)

Interest Income (Expense), net by category were as follows:

	Three Months Ended June 30,		Change		Six Months Ended June 30,		Change	
(in thousands)	2025	2024	$	%	2025	2024	$	%
Interest Income (Expense)								
Interest expense	$ (4,582)	$ (5,611)	$ 1,029	(18.3)%	$ (9,143)	$ (11,292)	$ 2,149	(19.0)%
Interest and dividend income	2,054	2,643	(589)	(22.3)%	5,070	6,112	(1,042)	(17.0)%
Interest and dividend income of investments of CIP	46,037	52,385	(6,348)	(12.1)%	93,590	103,500	(9,910)	(9.6)%
Interest expense of CIP	(33,477)	(41,960)	8,483	(20.2)%	(68,036)	(81,972)	13,936	(17.0)%
Total Interest Income (Expense), net	**$ 10,032**	**$ 7,457**	**$ 2,575**	**34.5 %**	**$ 21,481**	**$ 16,348**	**$ 5,133**	**31.4 %**

Interest Expense

Interest expense decreased $1.0 million, or 18.3%, and $2.1 million, or 19.0%, for the three and six months ended June 30, 2025, respectively, primarily due to lower average debt outstanding and lower average interest rates during the current year periods.

Interest and Dividend Income

Interest and dividend income is earned on cash equivalents and our marketable securities. Interest and dividend income decreased $0.6 million, or 22.3%, and $1.0 million, or 17.0%, during the three and six months ended June 30, 2025, respectively, compared to the same periods in the prior year primarily due to lower average interest rates and average investments in the current year period.

Interest and Dividend Income of Investments of CIP

Interest and dividend income of investments of CIP decreased $6.3 million, or 12.1%, and $9.9 million, or 9.6%, for the three and six months ended June 30, 2025, respectively, compared to the same period in the prior year primarily due to lower average interest rates in the current year period.

Interest Expense of CIP

Interest expense of CIP represents interest expense on the notes payable of CIP. Interest expense of CIP decreased by $8.5 million, or 20.2%, and $13.9 million, or 17.0%, for the three and six months ended June 30, 2025, respectively, compared to the same periods in the prior year, primarily due to lower average interest rates in the current year period.

Income Tax Expense (Benefit)

The provision for income taxes reflected U.S. federal, state and local taxes at an estimated effective tax rate of 25.9% and 24.4% for the six months ended June 30, 2025 and 2024, respectively. The higher estimated effective tax rate for the six months ended June 30, 2025 was primarily due to a change in valuation allowances in the current year related to the tax effects of lower realized and unrealized gains on Company investments compared to the prior year.

Liquidity and Capital Resources

Certain Financial Data

The following table summarizes certain financial data relating to our liquidity and capital resources:

(in thousands)	June 30, 2025	December 31, 2024	Change $	Change %
Balance Sheet Data				
Cash and cash equivalents	$ 172,204	$ 265,888	$ (93,684)	(35.2)%
Investments	120,627	119,216	1,411	1.2 %
Contingent consideration	37,351	63,505	(26,154)	(41.2)%
Debt	231,279	232,130	(851)	(0.4)%
Redeemable noncontrolling interests	123,097	107,282	15,815	14.7 %
Total equity	898,329	901,636	(3,307)	(0.4)%

	Six Months Ended June 30,		Change	
(in thousands, Provided by (Used in);	2025	2024	$	%
Cash Flow Data				
Operating activities	$ 71,970	$ 35,427	$ 36,543	103.2 %
Investing activities	(4,012)	(3,800)	(212)	5.6 %
Financing activities	(226,525)	(21,844)	(204,681)	937.0 %

Overview

At June 30, 2025, we had $172.2 million of cash and cash equivalents and $120.6 million of investments, which included $82.9 million of investment securities, compared to $265.9 million of cash and cash equivalents and $119.2 million of investments, which included $83.8 million of investment securities, at December 31, 2024.

Uses of Capital

Our operating expenses consist of employee compensation and related benefit costs and other operating expenses, which primarily consist of costs related to distribution, investment research and data, occupancy, software application and development and professional fees, as well as interest on our indebtedness and income taxes. Annual incentive compensation, our largest annual operating cash expenditure, is paid in the first quarter of the year. In 2025 and 2024, we paid $158.4 million and $146.1 million, respectively, in incentive compensation earned during the years ended December 31, 2024 and 2023, respectively.

In addition to operating activities, other uses of cash could include: (i) investments in organic growth, including seeding or launching new products and expanding distribution; (ii) debt principal payments through scheduled amortization or additional paydowns; (iii) dividend payments to common stockholders; (iv) repurchases of our common stock, or withholding obligations for the net settlement of employee share transactions; (v) investments in our technology infrastructure; (vi) investments in inorganic growth opportunities that may require upfront and/or future payments; (vii) integration costs, including restructuring and severance, related to acquisitions, if any; and (viii) purchases of our investment management subsidiary equity interests.

Capital and Reserve Requirements

Certain of our subsidiaries are registered with the SEC, Central Bank of Ireland, Financial Conduct Authority or other regulators that subject them to certain rules regarding minimum net capital. Failure to meet these requirements could result in adverse consequences to us, including additional reporting requirements, or interruption of our business. At June 30, 2025, these subsidiaries were in compliance with all minimum net capital requirements.

Balance Sheet

Cash and cash equivalents consist of cash in banks and money market fund investments. Investments consist primarily of investments in our sponsored funds. CIP represent investment products for which we provide investment management services and where we have either a controlling financial interest or are considered the primary beneficiary of an investment product that is considered a variable interest entity.

Operating Cash Flow

Net cash provided by operating activities of $72.0 million for the six months ended June 30, 2025 increased by $36.5 million from net cash provided by operating activities of $35.4 million for the same period in the prior year primarily due to an increase of $36.4 million in net sales of investments by CIP in the current year period.

Investing Cash Flow

Cash flows from investing activities consist primarily of capital expenditures and other investing activities related to our business operations. Net cash used in investing activities of $4.0 million for the six months ended June 30, 2025 was consistent with net cash used in investing activities of $3.8 million for the same period in the prior year.

Financing Cash Flow

Cash flows from financing activities consist primarily of transactions related to our common shares, issuance and repayment of debt by us and CIP, payments of contingent consideration and purchases and sales of noncontrolling interests. Net cash used in financing activities of $226.5 million for the six months ended June 30, 2025 increased by $204.7 million from net cash used of $21.8 million for the same period in the prior year primarily due to a $173.9 million decrease in net borrowings of CIP and an increase of $32.5 million in repurchases of our common shares during the current year period.

Credit Agreement

The Company's credit agreement, as amended (the "Credit Agreement"), comprises (i) a $275.0 million term loan with a seven-year term (the "Term Loan") expiring in September 2028, and (ii) a $175.0 million revolving credit facility with a five-year term expiring in September 2026. The Company repaid $1.4 million outstanding under the Term Loan during the six months ended June 30, 2025 and had $234.7 million outstanding under the Term Loan at June 30, 2025. In accordance with ASC 835, *Interest*, the amounts outstanding under the Company's Term Loan are presented on the Condensed Consolidated Balance Sheets net of related debt issuance costs, which were $3.4 million as of June 30, 2025.

Critical Accounting Policies and Estimates

Our financial statements and the accompanying notes are prepared in accordance with accounting principles generally accepted in the United States of America, which require the use of estimates. Actual results will vary from these estimates. A discussion of our critical accounting policies and estimates is included in Management's Discussion and Analysis of Financial Condition and Results of Operations in our 2024 Annual Report on Form 10-K. A complete description of our significant accounting policies is included in our 2024 Annual Report on Form 10-K. There were no material changes in our critical accounting policies and estimates in the three months ended June 30, 2025.

Recently Issued Accounting Pronouncements

For a discussion of accounting standards, see Note 2 in our condensed consolidated financial statements.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company is primarily exposed to market risk associated with unfavorable movements in interest rates and securities prices. During the three and six months ended June 30, 2025, there were no material changes to the information contained in Part II, Item 7A of the Company's 2024 Annual Report on Form 10-K.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures designed to ensure that information required to be disclosed in reports filed or submitted under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on their evaluation, our Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective at the reasonable assurance level as of June 30, 2025, the end of the period covered by this Quarterly Report on Form 10-Q.

Changes in Internal Control over Financial Reporting

There have been no changes in our internal control over financial reporting (as defined in Rule 13a-15(f) or 15d-15(f) under the Exchange Act) identified in connection with the evaluation required by Rules 13a-15(d) or 15d-15(d) of the Exchange Act that occurred during the period covered by this Quarterly Report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II – OTHER INFORMATION

Item 1. Legal Proceedings

The information set forth in response to Item 103 of Regulation S-K under "Legal Proceedings" is incorporated by reference from Part I, Financial Information Item 1. "Financial Statements" Note 14 "Commitments and Contingencies" of this Quarterly Report on Form 10-Q.

Item 1A. Risk Factors

There have been no material changes to the Company's risk factors from those previously reported in our 2024 Annual Report on Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

An aggregate of 6,430,045 shares of our common stock have been authorized to be repurchased under a share repurchase program since it was initially approved in 2010 by our Board of Directors. On May 15, 2025 the Board of Directors authorized an additional 750,000 shares to be repurchased under the program. As of June 30, 2025, 866,240 shares remained available for repurchase. Under the terms of the program, we may repurchase shares of our common stock from time to time at our discretion through open market repurchases, privately negotiated transactions and/or other mechanisms, depending on price, prevailing market and business conditions. The program, which has no specified term, may be suspended or terminated at any time.

The following table sets forth information regarding our share repurchases in each month during the quarter ended June 30, 2025.

Period	Total number of shares purchased	Average price paid per share (1)	Total number of shares purchased as part of publicly announced plans or programs	Maximum number of shares that may yet be purchased under the plans or programs
April 1-30, 2025	5,433	$ 153.32	5,433	286,679
May 1-31, 2025	102,438	$ 169.37	102,438	934,241
June 1-30, 2025	68,001	$ 173.70	68,001	866,240
Total	175,872		175,872	

(1) Average price paid per share is calculated on a settlement basis and excludes commissions and taxes.

Item 5. Other Information

During the three months ended June 30, 2025, none of the Company's directors or officers (as defined in Rule 16a-1(f) of the Securities Exchange Act of 1934, as amended), adopted, terminated or modified a Rule 10b5-1 trading arrangement or non-Rule 10b5-1 trading arrangement (as such terms are defined in Item 408 of Regulation S-K of the Securities Act of 1933, as amended).

Item 6. Exhibits

Exhibit Number	Description
31.1	Certification of the Registrant’s Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of the Registrant’s Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1#	Certification of the Registrant’s Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS	Inline XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (embedded within the Inline XBRL document and included in Exhibit 101)

* Management contract, compensatory plan or arrangement.

\# This certification is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (Exchange Act), or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended or the Exchange Act.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: August 7, 2025

VIRTUS INVESTMENT PARTNERS, INC.
(Registrant)

By: /s/ Michael A. Angerthal

Michael A. Angerthal
Executive Vice President and Chief Financial Officer (Principal Financial Officer and Principal Accounting Officer)

Exhibit 31.1

CERTIFICATION UNDER SECTION 302

I, George R. Aylward, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Virtus Investment Partners, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 7, 2025

/s/ George R. Aylward

George R. Aylward
President, Chief Executive Officer and Director
(Principal Executive Officer)

Exhibit 31.2

CERTIFICATION UNDER SECTION 302

I, Michael A. Angerthal, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Virtus Investment Partners, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 7, 2025

/s/ MICHAEL A. ANGERTHAL

Michael A. Angerthal
Executive Vice President, Chief Financial Officer
(Principal Financial Officer and Principal Accounting Officer)

Exhibit 32.1

**CERTIFICATIONS OF CEO AND CFO PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with this Quarterly Report on Form 10-Q of Virtus Investment Partners, Inc. (the “Company”) for the period ended June 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the “Report”), each of the undersigned officers of the Company hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of his knowledge:

(1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 7, 2025

/s/ George R. Aylward
George R. Aylward
President, Chief Executive Officer and Director
(Principal Executive Officer)

/s/ Michael A. Angerthal
Michael A. Angerthal
Executive Vice President, Chief Financial Officer
(Principal Financial Officer and
Principal Accounting Officer)