INVESTOR FACT SHEET
Q2 2026

SAME-RESTAURANT SALES GROWTH

2025

	Q1	Q2	Q3	Q4	FY
U.S. Company	(1.2%)	(0.7%)	(0.7%)	(7.2%)	(2.5%)
U.S. Franchise	(2.9%)	(3.8%)	(5.0%)	(11.6%)	(5.8%)
U.S. System	(2.8%)	(3.6%)	(4.7%)	(11.3%)	(5.6%)
Intl System	2.3%	1.8%	3.0%	(2.0%)	1.3%
Global	(2.1%)	(2.9%)	(3.7%)	(10.1%)	(4.7%)

2026

	Q1	Q2	Q3	Q4	FY
U.S. Company	(4.7%)	(4.2%)	N/A	N/A	N/A
U.S. Franchise	(8.1%)	(7.2%)	N/A	N/A	N/A
U.S. System	(7.8%)	(7.0%)	N/A	N/A	N/A
Intl System	(0.4%)	(2.3%)	N/A	N/A	N/A
Global	(6.8%)	(6.3%)	N/A	N/A	N/A

U.S. COMPANY-OPERATED RESTAURANT MARGIN

2025

	Q1	Q2	Q3	Q4	FY
U.S. Company	14.8%	16.2%	13.1%	12.7%	14.2%

2026

	Q1	Q2	Q3	Q4	FY
U.S. Company	11.4%	13.8%	N/A	N/A	N/A

Q2 2026 RESTAURANT COUNTS

Total Global System 7,180	Total U.S. System 5,724	U.S. Company 420
		U.S. Franchise 5,304
	Total Intl System 1,456	Intl Company 10
		Intl Franchise 1,446

Please note that certain information provided in this document includes "forward-looking statements" that are not historical facts, including information concerning the Company's possible or assumed future results of operations or stated Company goals. Many important factors could affect the Company's future results and could cause those results to differ materially from those expressed in or implied by the forward-looking statements. The Company assumes no obligation to update any forward-looking statements after the date of this document. In addition, certain information provided in this document includes non-GAAP financial measures and key business measures. Non-GAAP financial measures exclude certain expenses and benefits and should not be considered replacements for, and should be read together with, the most comparable GAAP financial measures. Please visit the Company's Investor Relations website to review the Company's disclosures regarding non-GAAP financial measures (including Global systemwide sales, Adjusted EBITDA and free cash flow), key business measures, forward-looking statements and the Company's reconciliations of non-GAAP financial measures. For complete information regarding the Company's results for a certain fiscal period, please refer to the Company's most recent earnings release and corresponding Annual Report on Form 10-K or Quarterly Report on Form 10-Q. These releases and reports are publicly available on the Company's Investor Relations website and the SEC's website.

Q2 2026 FRANCHISEE INFORMATION

Number of Franchisees

U.S.	Intl	Global
206	116	322

Average Restaurants Per Franchisee

U.S.	Intl	Global
26	12	21

ESG GOALS

Food

Responsibly source our top 10 priority food categories by 2030 in the U.S. and Canada

Footprint

By 2030, reduce from our 2019 baseline: Absolute Scope 1 and 2 greenhouse gas (GHG) emissions by 47%; Scope 3 GHG emissions intensity by 55% per franchise restaurant; Scope 3 GHG emissions intensity by 55% per metric ton of purchased goods; Absolute forest, land and agriculture Scope 3 GHG emissions by 33.3%

Sustainably source 100% of our customer-facing packaging in the U.S. and Canada

People

Increase the representation of underrepresented populations among our Company's leadership and management, as well as the diversity of our franchisee owners