



Investor Presentation

Fiscal 2026 – 3rd Quarter Update

July 29, 2026

National Fuel Gas Company

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Company Overview



Corporate HQ: Buffalo, NY
~**2,300** employees



NYSE: NFG
Market Cap: ~**\$7.7B**



124 Years of consecutive dividend payments
56 Years of consecutive dividend increases



7-10% Adjusted EPS Growth FY26E-FY29E



Investment Grade credit rating



25% reduction in methane emissions since 2020



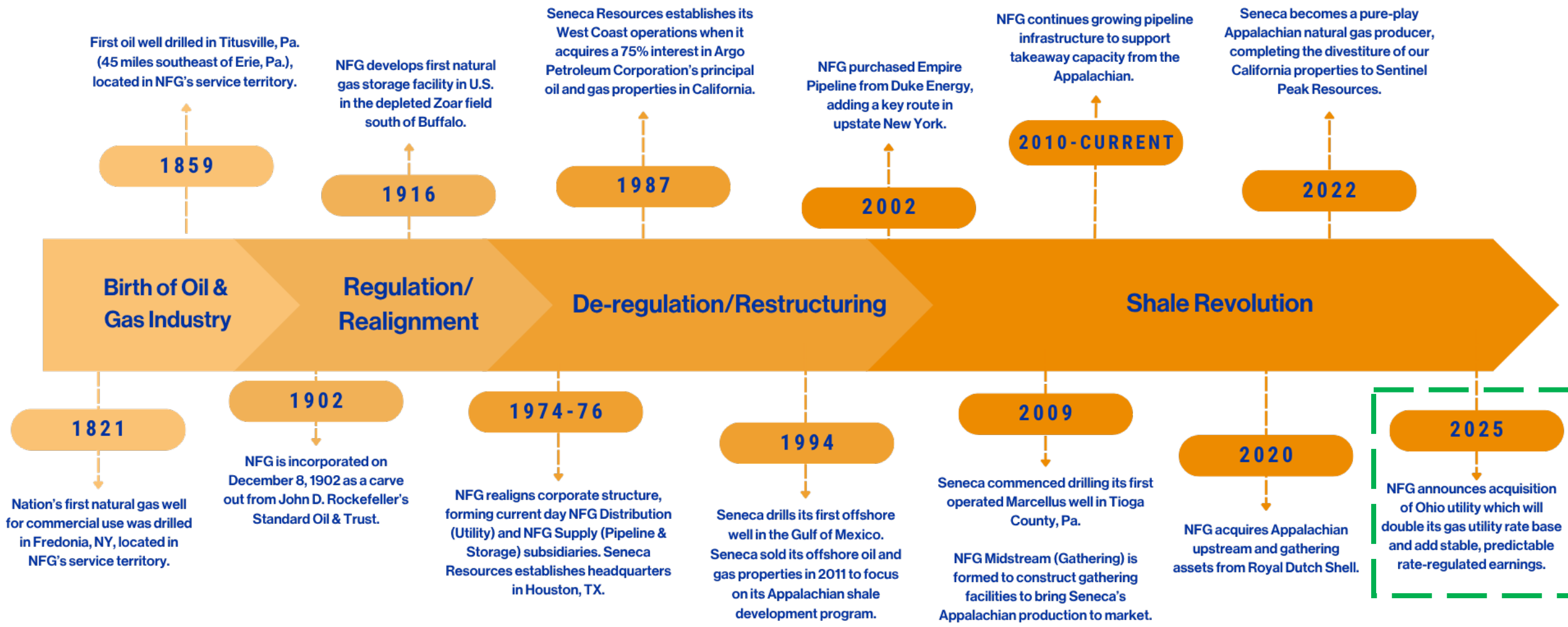
Left picture: Seneca Resources rig in Tioga County, PA.
Right picture: Buffalo Bills' New Highmark Stadium construction in Orchard Park, NY.

History of National Fuel



National Fuel®

Industry Pioneer Born From Rockefeller's Standard Oil Company



NFG: A Diversified, Integrated Natural Gas Company



Non-Regulated

Integrated Upstream & Gathering

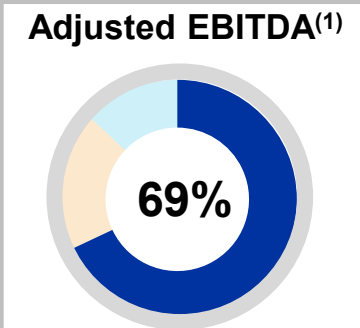
Developing our large, high-quality acreage in Marcellus & Utica shales

~1.2 Million

Net acres in Appalachia

~1.1 Bcf/day

Net total production⁽³⁾



Regulated

Regulated Midstream

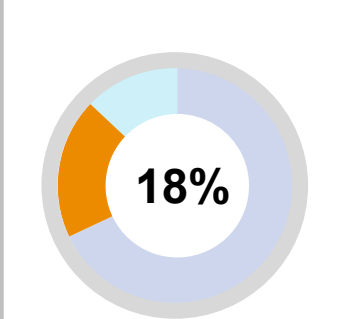
Expanding and modernizing pipeline infrastructure to provide outlets for Appalachian natural gas production

4.5 MMDth

Daily interstate pipeline capacity under contract

77 Bcf

of natural gas storage capacity



Regulated

Downstream

Providing safe, reliable and affordable service to customers in WNY and NW PA

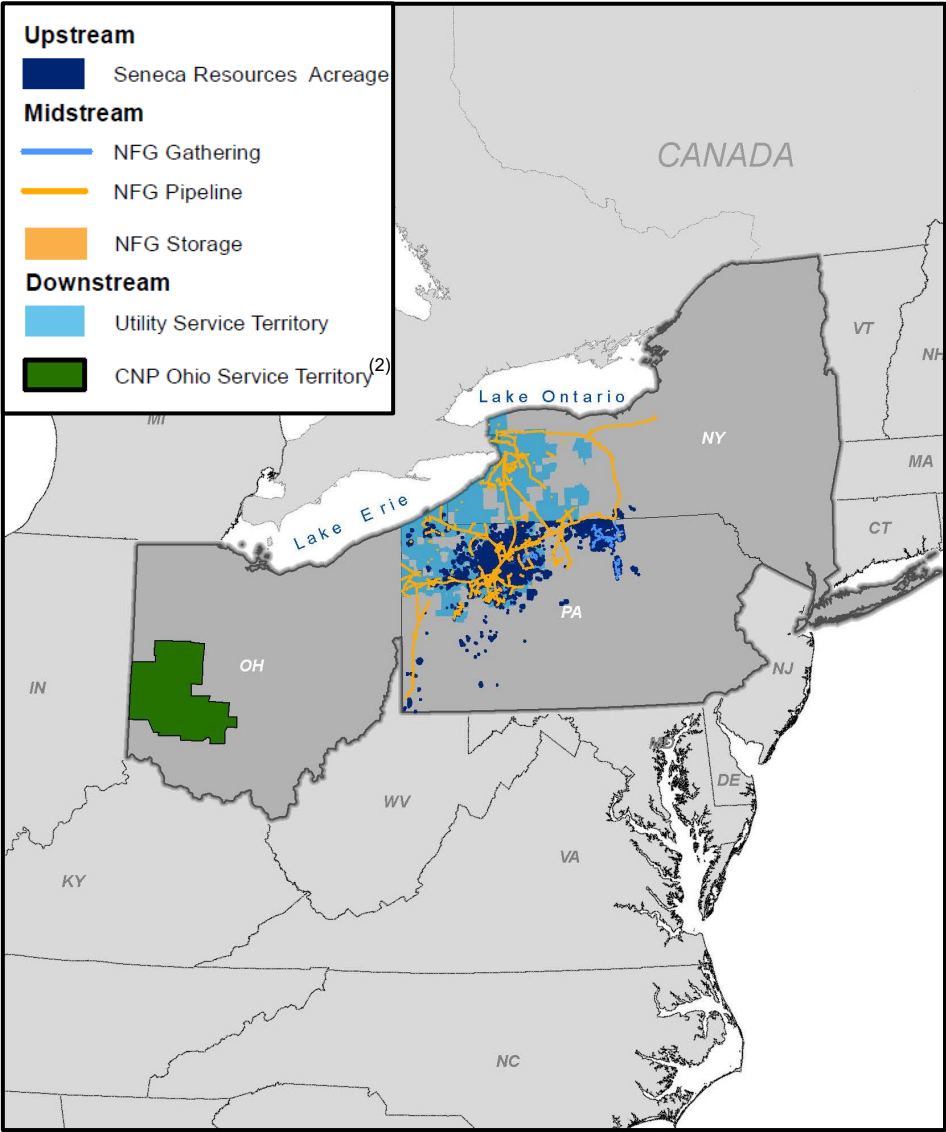
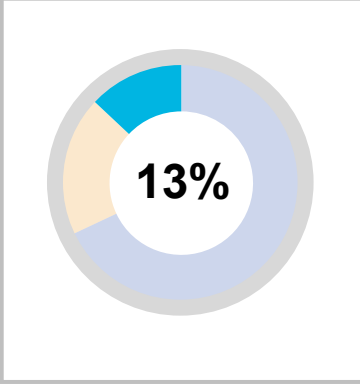
CNP Ohio Acquisition Will Double Rate Base

756,000

Utility customers

~800 Miles

of pipeline replaced over the last five years



(1) Twelve months ended June 30, 2026. A reconciliation of Adjusted EBITDA to Net Income as presented on the Consolidated Statement of Income and Earnings Reinvested in the Business is included at the end of this presentation.

(2) Closing of the CNP Ohio acquisition is expected to occur on October 1, 2026.

(3) Average for the three months ended June 30, 2026.

Recent Highlights



National Fuel®

Strength of the Integrated Model is Evident as Each Business Contributes Meaningfully

1

Announced upsized Line N System Upgrade Project, which increases expansion capacity to ~0.5 Bcf per day in southwest Pennsylvania by 2029

2

Strategic IUG⁽¹⁾ land expansion program extends core development runway, enhances planning optionality and supports long-term capital efficiency

3

NY Utility System Modernization Tracker (SMT) pending petition filing would support continued modernization investments and defer future rate case needs

4

Received all necessary regulatory approvals required for CNP Ohio acquisition and is on track to close on October 1, 2026

***Further supports
new long-term
annual adjusted
EPS target of 7-10%
through 2029⁽²⁾***

(1) Integrated Upstream and Gathering

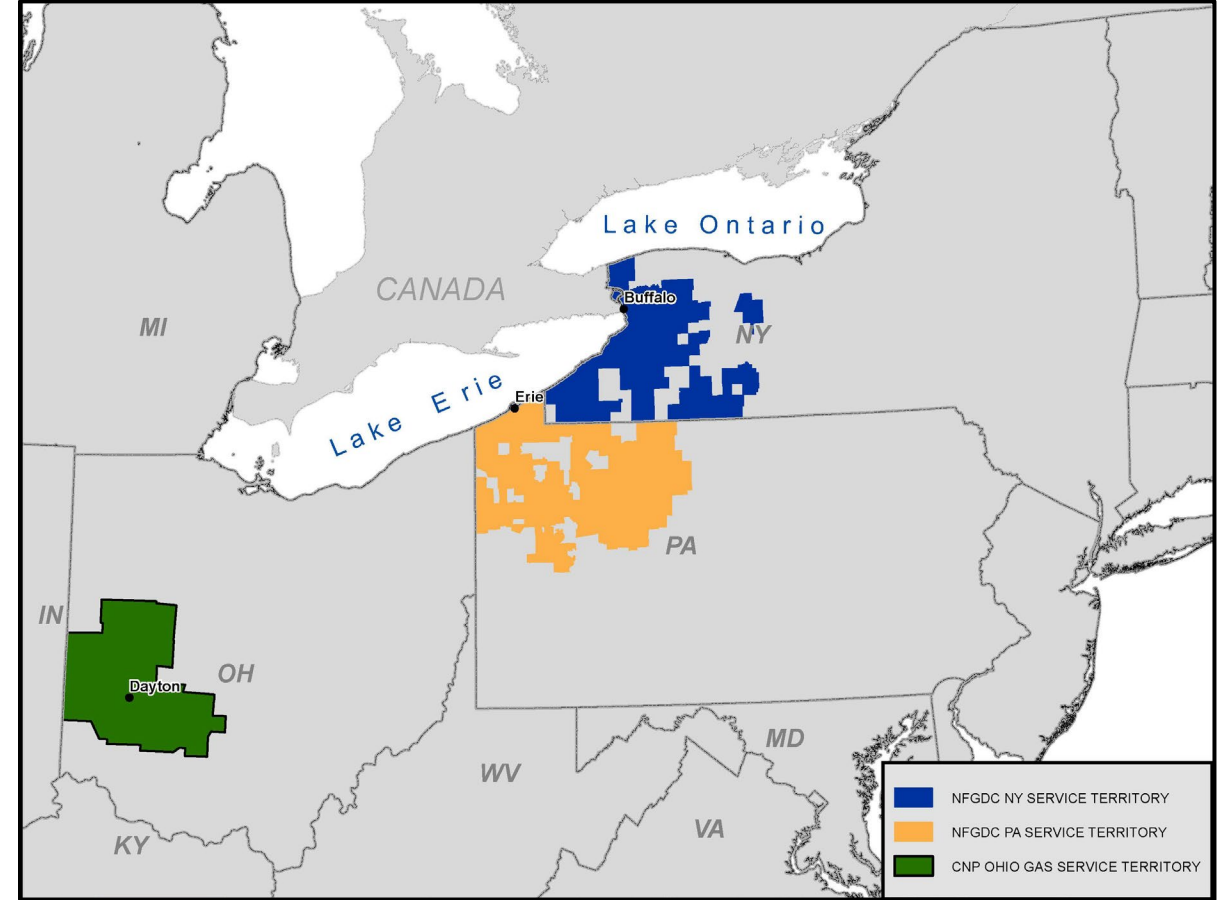
(2) 7-10% adjusted earnings per share CAGR from 2026E to 2029E.

Announced Acquisition of CenterPoint's Ohio Gas Utility

Acquiring a High-Quality Gas Utility in a Neighboring Service Territory

Entered into an agreement to acquire CenterPoint's Ohio gas utility business for \$2.62 billion, representing ~1.6x 2026E rate base of \$1.6 billion

- ✓ Increases Scale & Balances Business Mix
- ✓ Attractive Regulatory & Political Environment
- ✓ Significantly Increases Regulated Investment Opportunity
- ✓ Enhances Regulated Earnings Growth & Dividend Support
- ✓ Strong Pro-forma Credit Profile
- ✓ Accretive to Long-Term Earnings per Share



Regulatory Approvals Completed⁽¹⁾
On Track to Close on October 1, 2026

Integration Planning Progressing Well	Working closely with the CenterPoint management team to ensure a smooth transition for employees and customers
Financing Complete	- Issued \$350 MM in common equity through a private placement with accredited, long-only investors; fulfills equity needs to maintain investment grade credit rating - Debt issuance to raise remaining proceeds due at closing completed with proceeds received June 10, 2026 - Continue to target Debt/EBITDA of 2.5 – 3.0x and FFO/Net Debt of approximately 30% by the end of the fiscal year after closing
PUCO Issued Final Ruling on Ohio Rate Case	- On January 7, 2026 PUCO issued its final order regarding CenterPoint’s Ohio gas rate case - Adopted a modestly lower ROE (Authorized 9.79% vs 9.85%) and extended the amortization period for certain riders from 15 to 25 years; outcome has a minimal impact to earnings and credit metrics and is accretive to long-term rate base growth - New rates went into effect January 12, 2026
Ohio Legislative Update	- Passed Senate Bill 103 which modernizes ratemaking in Ohio - Allows for a 3-year fully projected test period (previously used historical test period) with an authorized return true-up mechanism - Enables timely recovery of costs and cash flows by requiring PUCO to issue final order within 360 days from date of filing (well in advance of previous timelines)

(1) Includes the PUCO Finding and Order and Hart-Scott-Rodino filing.

Non-Regulated Business Overview



National Fuel®

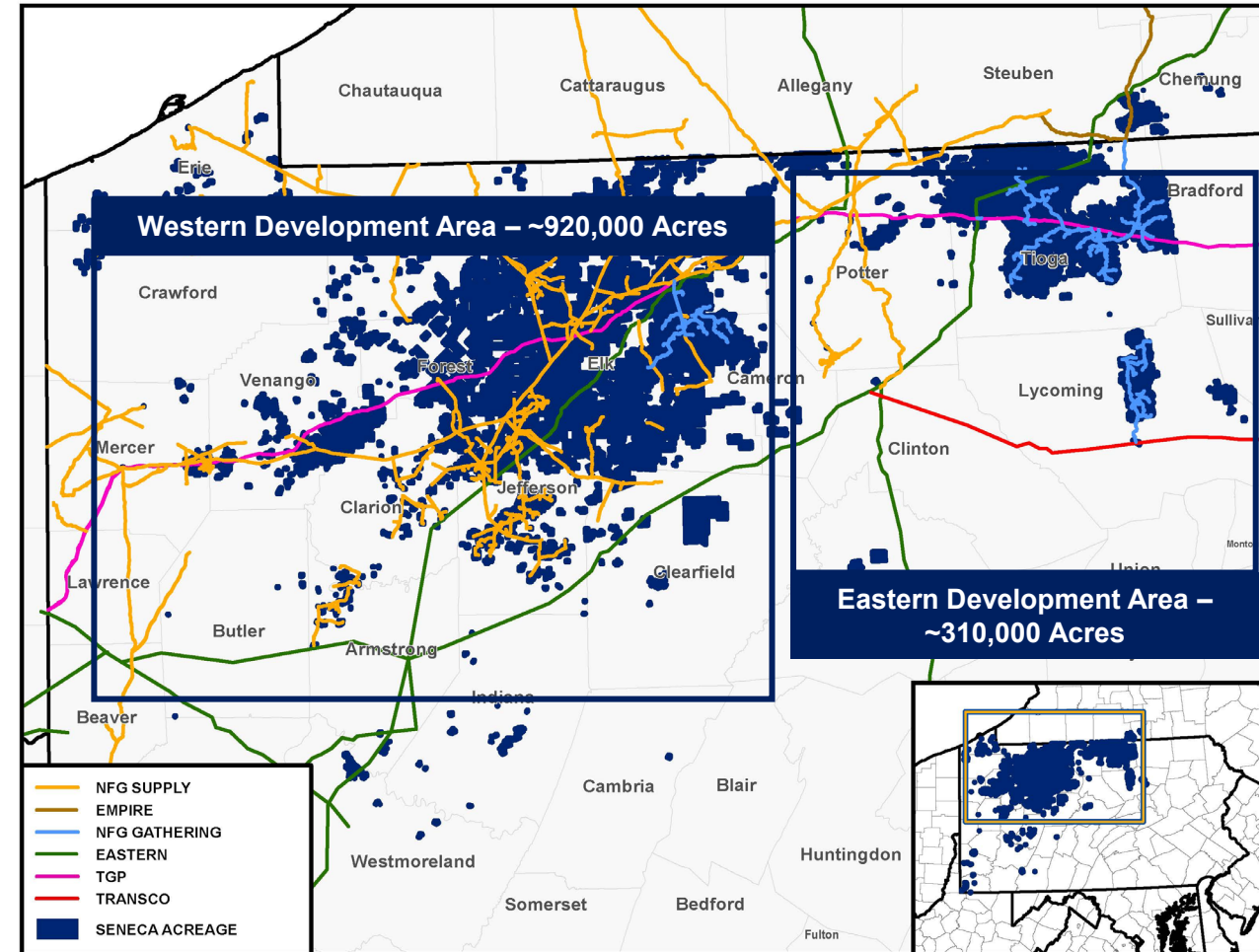
Integrated Upstream & Gathering Segment

Seneca Resources Company

- Total Net Acres (Pennsylvania): ~1.2 million
- Total Proved Reserves: 5.0 Tcfe⁽¹⁾
- Current Net Production: ~1.1 Bcf/d⁽²⁾
- Current Firm Transportation: ~1 Bcf/d to premium markets
- 45+ years of Marcellus and Utica development inventory

National Fuel Gas Midstream Company

- Total Throughput: ~1.2 Bcf/d⁽²⁾ (including third-party)
- ~400 miles of gathering pipeline
- ~128k HP of compression
- Interconnections with 7 major pipelines



(1) Reported annually as of September 30, 2025.

(2) Average net production and throughput for the three months ended June 30, 2026.

Regulated Business Overview



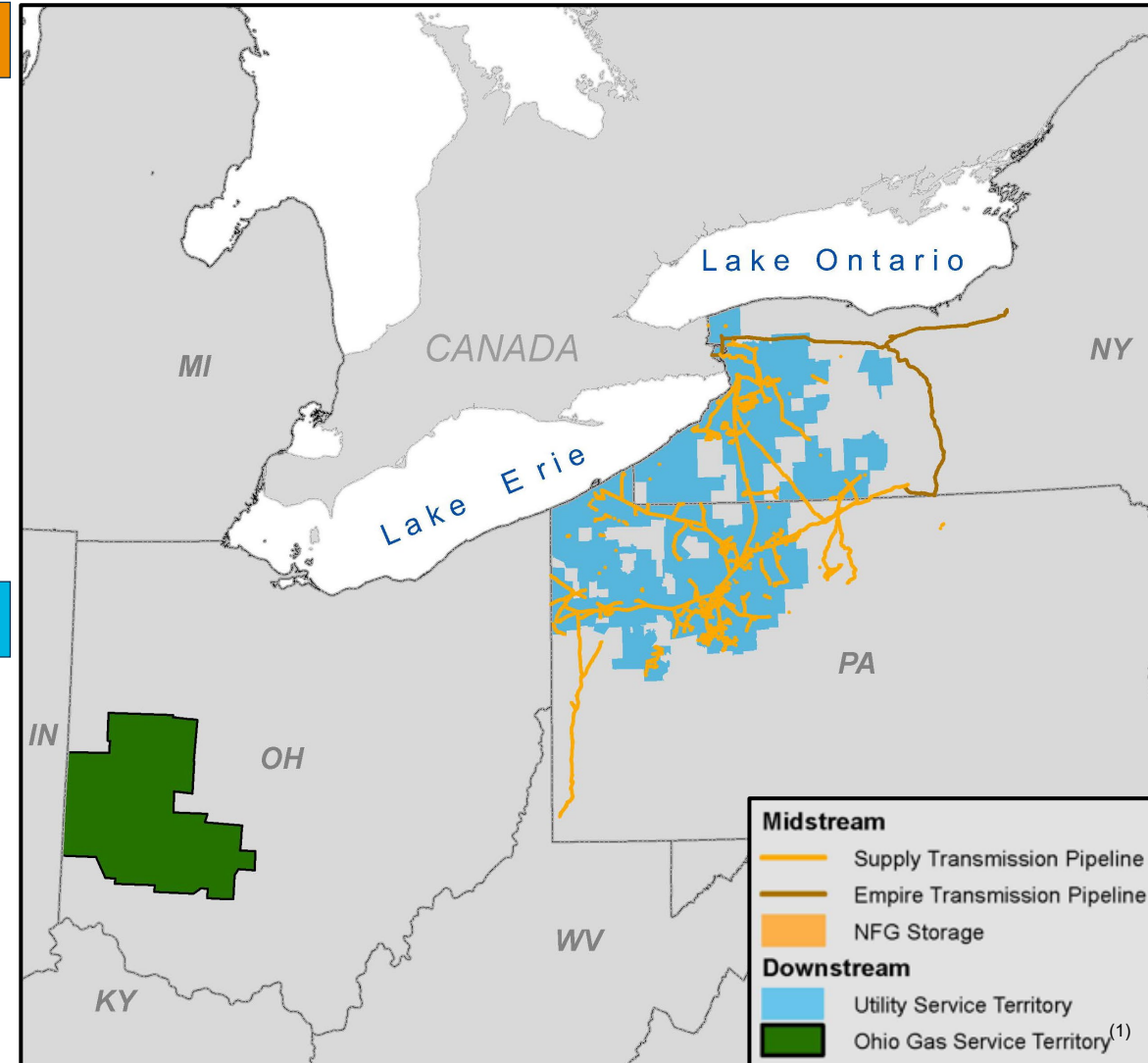
National Fuel®

Pipeline & Storage Segment

- Regulated by Federal Energy Regulatory Commission (FERC)
- Total Rate Base: \$1.7 Billion⁽²⁾
- ~2,600 miles of pipeline / 28 storage fields
- National Fuel Gas Supply Corporation:
 - Firm Contracted Storage Capacity: 71 Bcf⁽³⁾
 - Firm Contracted Transportation Capacity: 3.4 Bcf / day⁽³⁾
- Empire Pipeline, Inc.:
 - Firm Contracted Storage Capacity: 4 Bcf⁽³⁾
 - Firm Contracted Transportation Capacity: 1.1 Bcf / day⁽³⁾
- Interconnections with 8 major interstate pipelines

Utility Segment

- New York Jurisdiction
 - 543,000 customers
 - Regulated by the New York Public Service Commission (NYPSC)
- Pennsylvania Jurisdiction
 - 213,000 customers
 - Regulated by the Pennsylvania Public Utility Commission (PAPUC)
- Total Rate Base: \$1.6 Billion⁽²⁾
- Fiscal 2025 Total Throughput: ~142 Bcf
- Provides >90% of the space heating load in operating footprint



(1) Closing of the CNP Ohio acquisition is expected to occur on October 1, 2026.

(2) Estimated rate base as of June 30, 2026.

(3) Reported annually as of September 30, 2025, and includes short-term and long-term contracted capacity.

Why National Fuel?



Strong Integrated Returns

- ✓ Optimized capital allocation
- ✓ Lower cost of capital
- ✓ Operational synergies
- ✓ Improved profitability



Visibility on Long-Term EPS & FCF Growth

- ✓ Regulated earnings growth from modernization, expansion and Ohio utility acquisition
- ✓ Increasing free cash flow driven by improving upstream & gathering capital efficiencies



Long-Standing History of Shareholder Returns

- ✓ 124 consecutive years of dividend payments
- ✓ 56 consecutive years of dividend increases



Responsibly Reducing Emissions

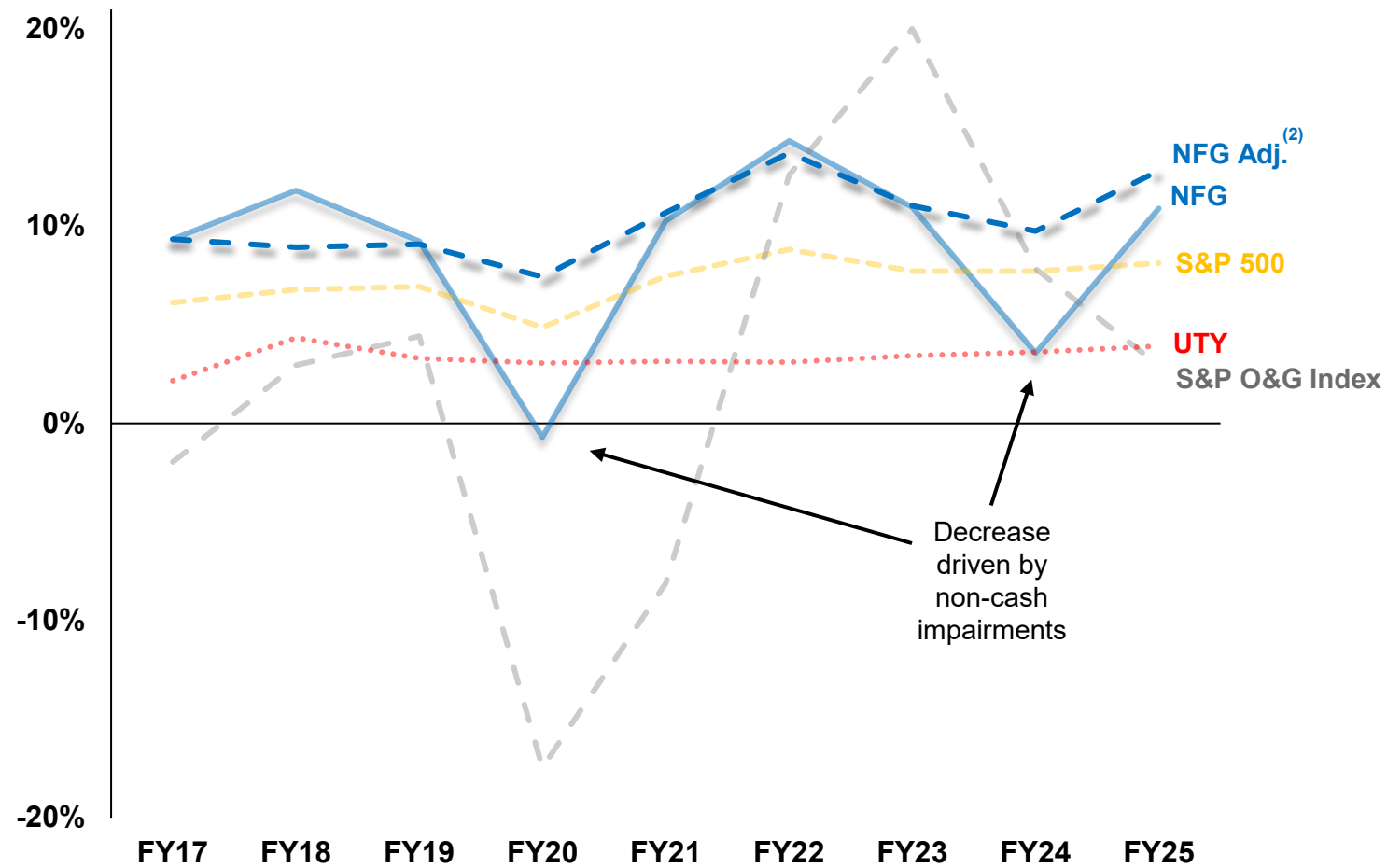
- ✓ Continued progress toward emissions reduction targets
- ✓ Enhanced GHG disclosures on sustainability initiatives

Integrated Model Drives Strong Returns



NFG's ROCE Has Outperformed Peers and Broader Market, on Average, Over a Multi-Year Period

Return on Capital Employed⁽¹⁾
NFG vs. S&P 500 and Industry Peers



Integrated Business Model Benefits

- ✓ **Operational:** Lower cost structure
- ✓ **Financial:** Lower cost of capital
- ✓ **Strategic:** Optimized capital allocation
- ✓ **Commercial:** Greater revenue / margin

Average Annual NFG Stock Outperformance Since FY17

- ✓ **NFG vs. S&P 500: +2%**
- ✓ **NFG vs. E&P Peers: +6%**
- ✓ **NFG vs. Utility Peers: +6%**

(1) Source: NFG actuals as reported; S&P500 and Industry Peers as reported in Bloomberg for the TTM ending September 30th.
(2) NFG adjusted excludes after-tax non-cash ceiling test impairments.

Strong, Durable Long-Term Growth Trajectory



Expect \$1.0 to \$1.5 Billion of Free Cash Flow Generation 2027E-2029E⁽¹⁾

Key Earnings Growth Drivers:

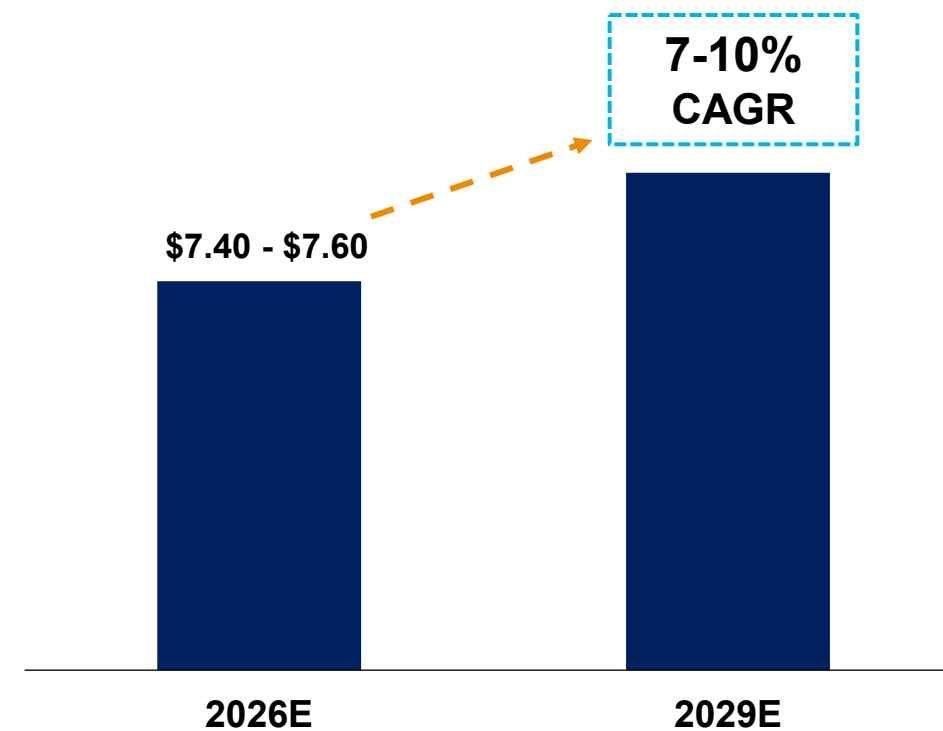
✓ Utility and Pipeline & Storage:

- Ohio gas utility acquisition and associated growth opportunities
- Infrastructure expansions to serve growing power generation and data center demand in Pennsylvania
- Continued investments in maintaining safe, reliable, and resilient infrastructure

✓ Integrated Upstream & Gathering:

- Best-in-class capital efficiency trend among Appalachian producers
- 25+ years of high-quality inventory at less than \$2.25 NYMEX breakeven
- Production growth supported by expanding portfolio of firm transportation to high-value markets
- Free cash flow generation supported by long-standing hedging program

Adjusted Earnings Per Share



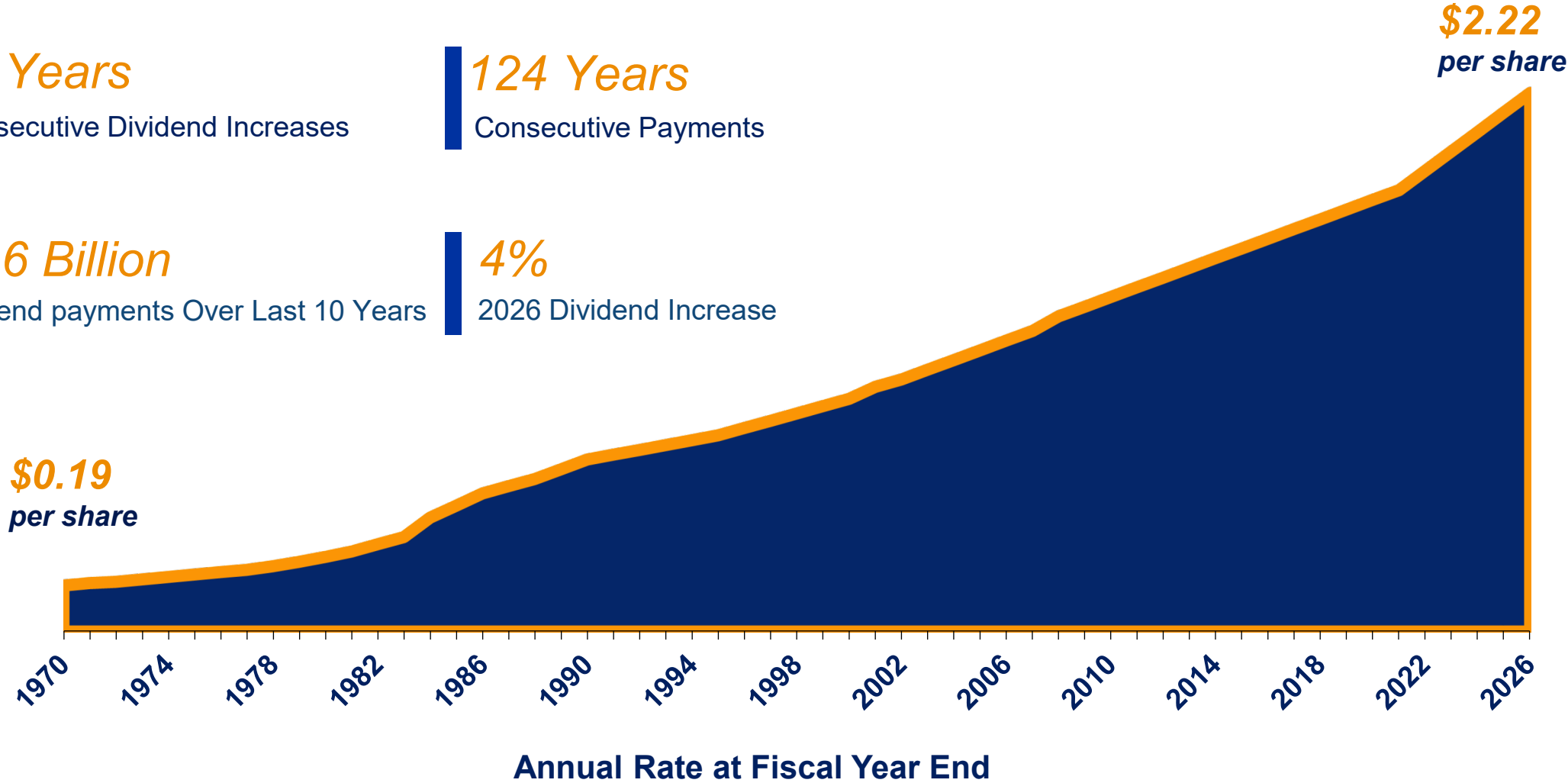
(1) Assumes future natural gas prices based upon current NYMEX and basis differential projections as of the date of this presentation.

Over Half Century of Dividend Growth



Acquisition of CNP Ohio Supports Long-Term Dividend Growth

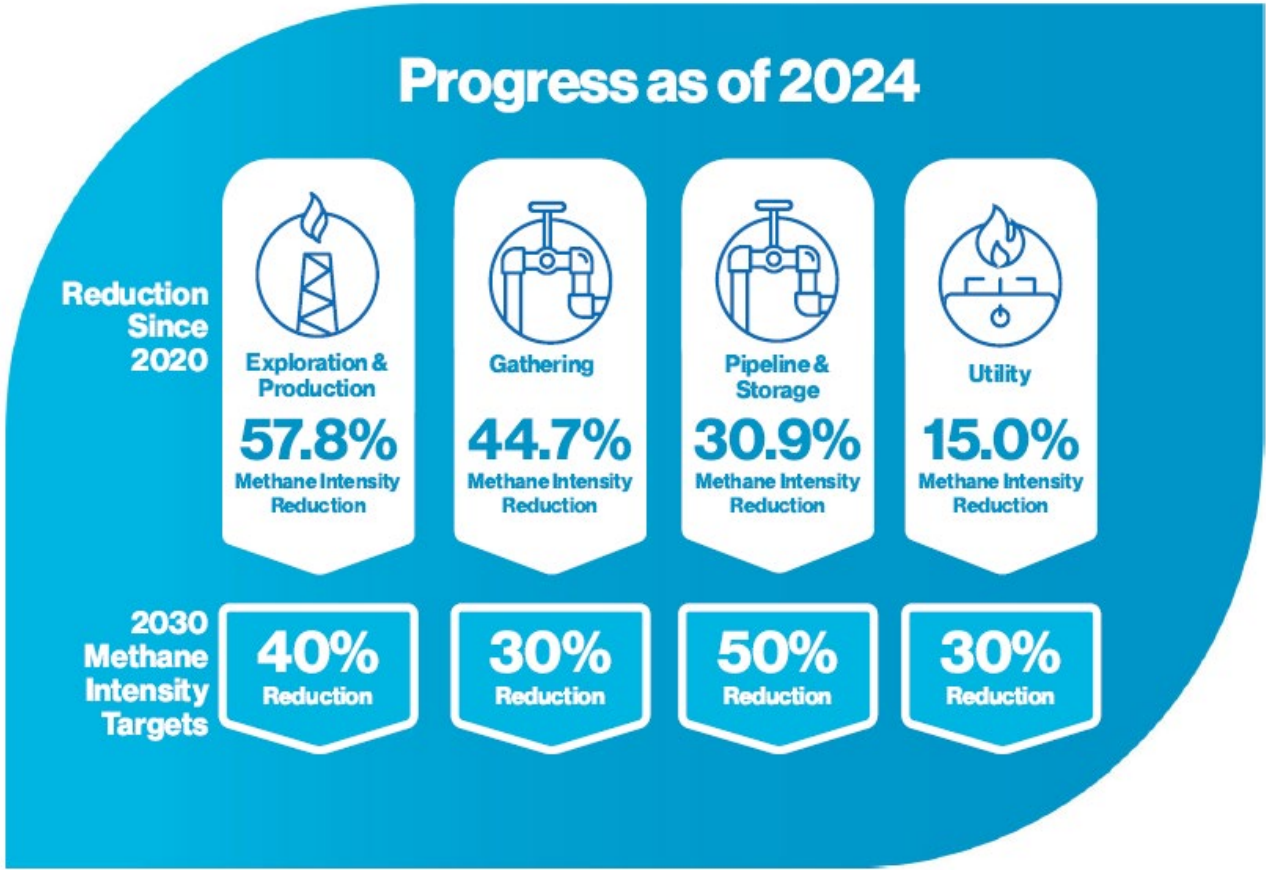
- 56 Years**
Consecutive Dividend Increases
- 124 Years**
Consecutive Payments
- \$1.6 Billion**
Dividend payments Over Last 10 Years
- 4%**
2026 Dividend Increase



Considerable Progress on Emissions Reductions



Latest Corporate Responsibility Report Provides Disclosures on Sustainability Initiatives



Continued Progress On Our Methane Intensity Targets⁽¹⁾

- E&P and Gathering surpassed targets six years ahead of plan
- Prioritization of emissions reduction projects that deliver highest impact per dollar invested

Continued progress on consolidated emissions reductions while growing the business:

- 25% consolidated methane emissions reductions since 2020
- 10% consolidated GHG reductions since 2020

(1) All emissions reduction targets based on 2020 baseline. Measured using calendar 2024 emissions data, as reported in Company's 2024 Corporate Responsibility Report.

Financial Overview

Continued Momentum Drives Expected Earnings Growth



Quarter Highlights & FY26 Outlook

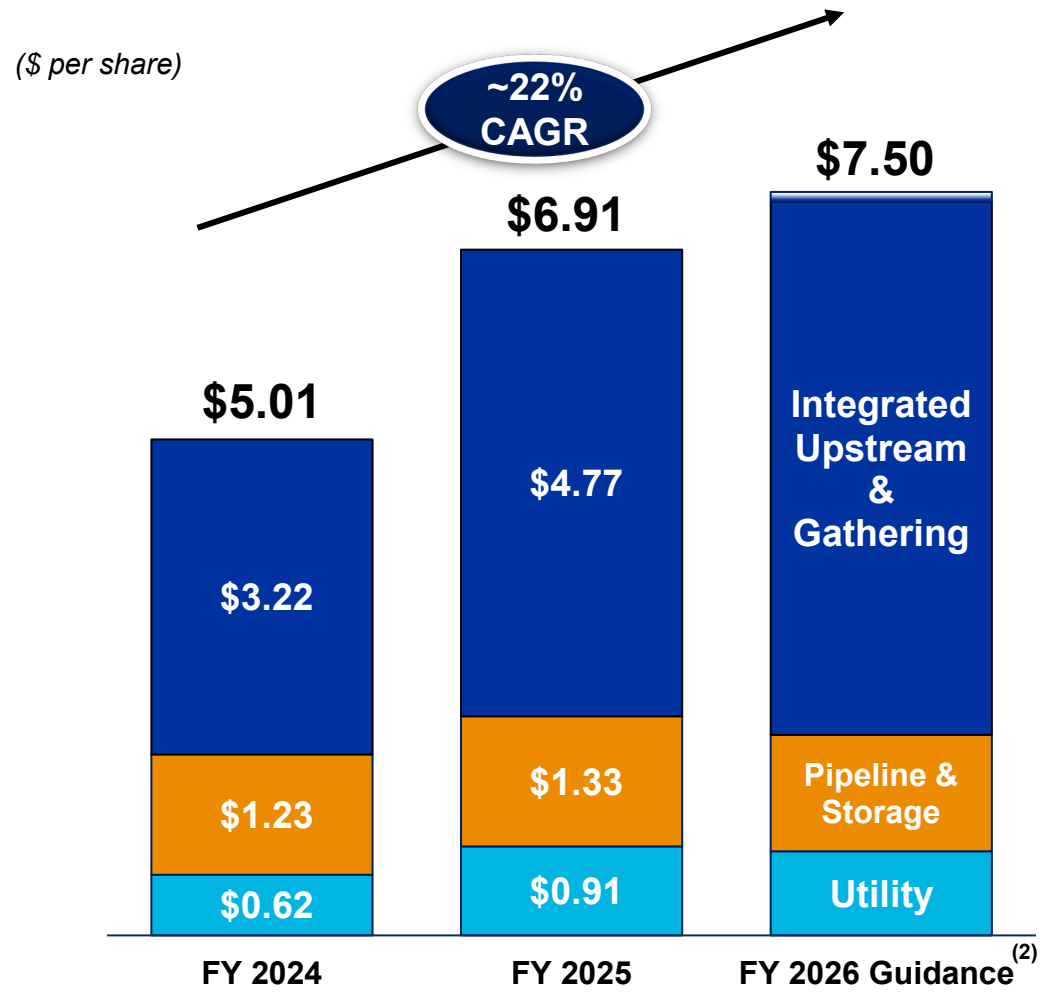
Q3 Financial Summary

- Integrated Upstream and Gathering – higher realized prices and lower per-unit operating costs compared to the prior year
- Regulated – higher utility net income compared to the prior year as a result of rate case outcomes; continued progress on Pipeline & Storage expansion projects to support future growth

FY26 Guidance Highlights

- Integrated Upstream and Gathering – ongoing improvement in capital efficiency
- Regulated – continued earnings growth as a result of ongoing ratemaking efforts

Adjusted Earnings Per Share⁽¹⁾



(1) Excludes items impacting comparability. Consolidated Adjusted Earnings Per Share includes Corporate & All Other. See Comparable GAAP Financial Measure Slides & Reconciliations at the end of this presentation. The acquisition of CNP's Ohio natural gas utility business is expected to close on October 1, 2026, and therefore, has no impact on FY26 shown above.

(2) Fiscal 2026 Adjusted EPS is shown at the midpoint of guidance range, as detailed on slide 46, assuming NYMEX pricing of \$3.00.

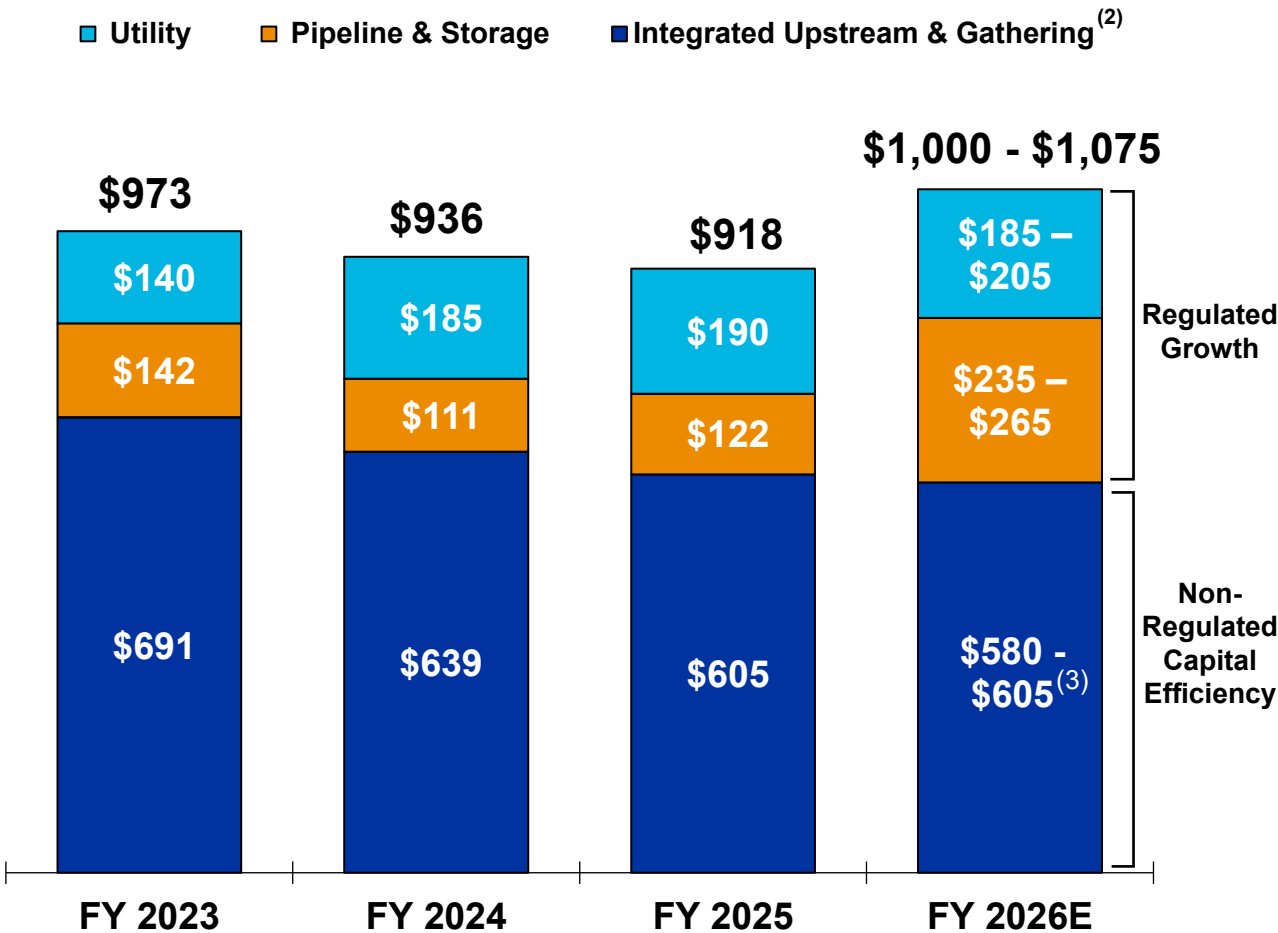
Capital Allocation Priorities Drive Spending Levels



Capital Allocation Priorities

Organic Investments	- Invest in regulated growth via modernization and pipeline expansions - Maintain mid-single digit production growth in Integrated Upstream & Gathering segment
Responsibly Manage the Balance Sheet	- Maintain investment grade credit rating - Target optimal ratemaking capital structure
Return of Capital to Shareholders	- Uphold 56-year history of dividend increases - Execute value-accretive share repurchases
Highly Strategic M&A	- Integrated Upstream & Gathering opportunities geographically proximate to existing operations - Regulated growth to add scale and further balance business mix

Capital Expenditures by Segment (\$ millions)⁽¹⁾



(1) Capital expenditures includes accrued capex. Total Capital Expenditures include Corporate and All Other. A reconciliation to Capital Expenditures as presented on the Consolidated Statement of Cash Flows is included at the end of this presentation. FY26 consolidated capital guidance is displayed at the midpoint of the range (\$1,000 - \$1,075 million).

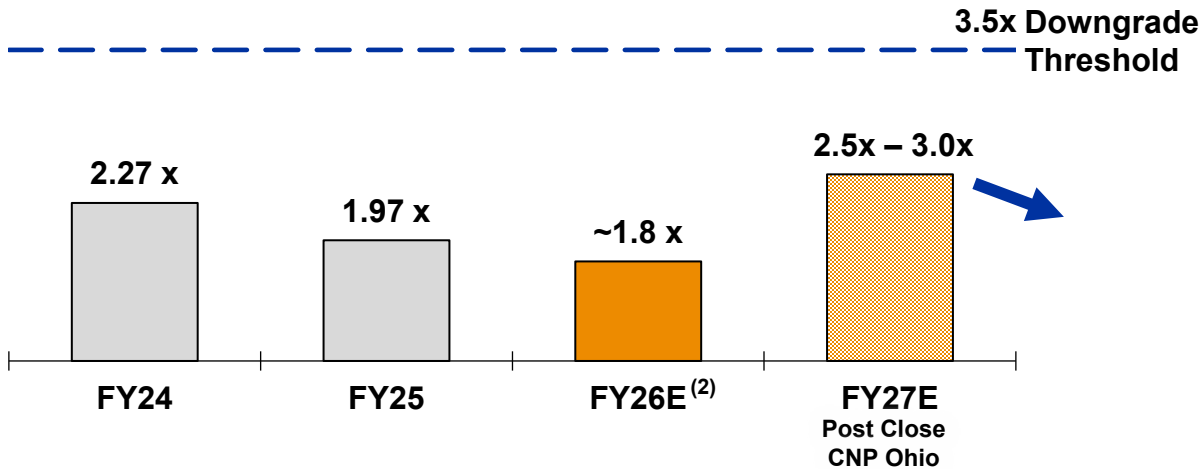
(2) FY23 reflects the netting of \$150 million related to the acquisition of Appalachian upstream assets. FY24 reflects the netting of \$6.2 million related to the acquisition of assets from UGI.

(3) Updated Integrated Upstream & Gathering guidance excludes \$20 - \$40 MM of discretionary land spending.

Balance Sheet Resiliency Through the Commodity Cycle



Net Debt / Adjusted EBITDA⁽¹⁾

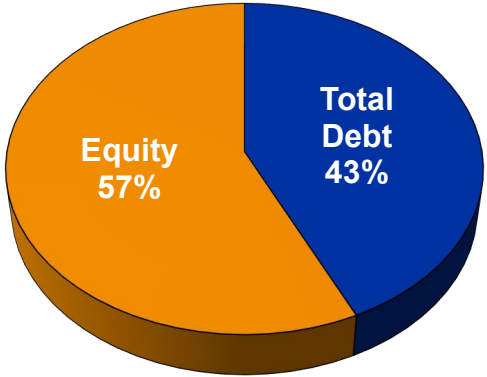


Current Credit Rating

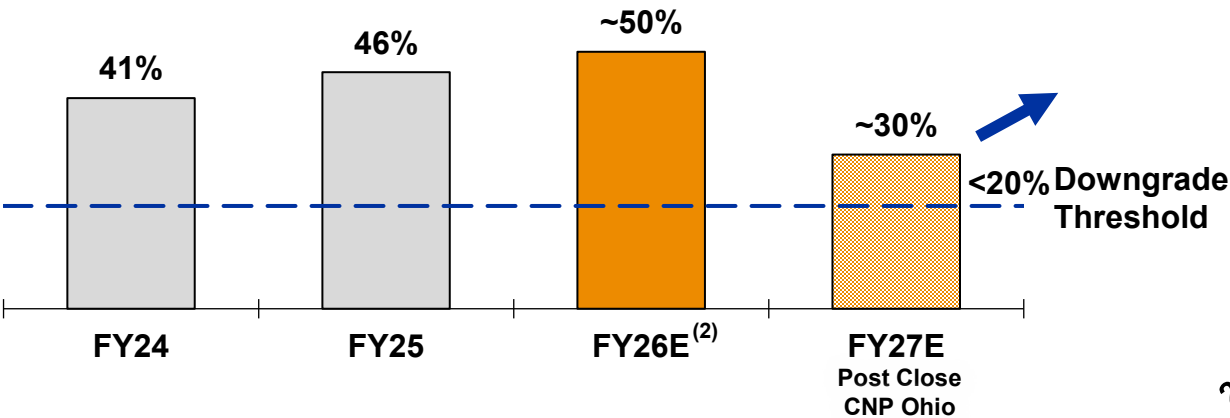
Committed to Investment Grade Credit Rating

Investment Grade Credit Rating	
S&P	BBB-
Moody's	Baa3
Fitch	BBB

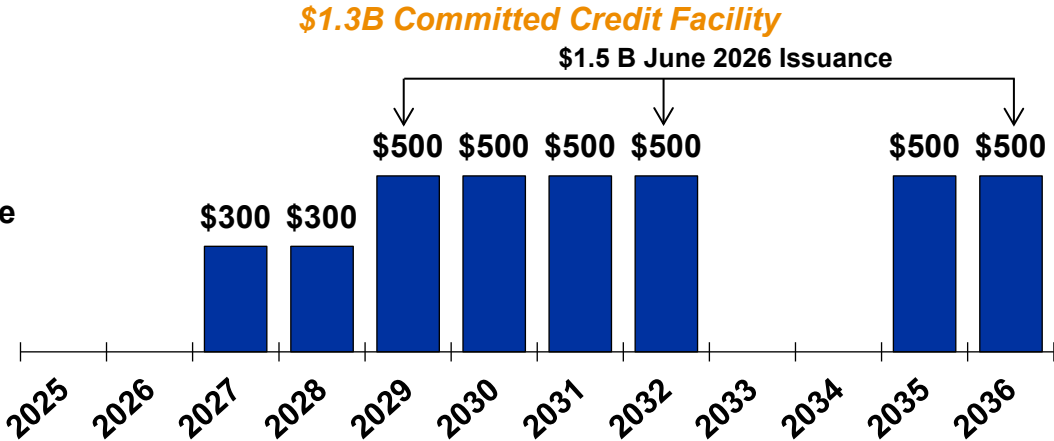
Capitalization as of 6/30/26⁽²⁾



FFO / Net Debt⁽¹⁾



Debt Maturity Profile by Fiscal Year (\$ MM)



(1) Net Debt is net of cash and temporary cash investments. Reconciliations of Net Debt and Adjusted EBITDA are included at the end of this presentation. A reconciliation of Funds From Operations (FFO) to Net Cash Provided by Operating Activities can also be found at the end of this presentation. We are unable to reconcile certain forward looking non-GAAP financial measures and ratios. Please see slide entitled Comparable GAAP Financial Measure Slides & Reconciliations at the end of this presentation.

(2) FY2026 figures exclude the impact of the \$350 MM common equity issuance and \$1.2B of Long-Term Debt Financing associated with the CNP Ohio Acquisition.

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Integrated Upstream and Gathering

Business Highlights



Integrated Upstream & Gathering Highlights

Enhancing Capital Efficiency



Significant Improvement in Capital Efficiency (FY26E vs. FY23)

>25% Improvement Since FY23 Driven by Production Growth and Disciplined Capital Allocation⁽¹⁾

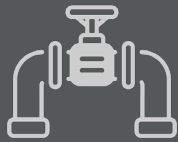
Expanding Inventory Depth



Strategically Growing Core Inventory Through Discretionary Land Investment

*Over 45 Years of Total Remaining Inventory
Upper Utica delineation increased Tioga County Utica Locations >2x*

Increasing Firm Transportation



>500 MDth/d Increase in Firm Transportation (FT) by FY30

*~1,500 MDth/d of total FT by FY30
Balanced Marketing Portfolio Provides Premium Market Access*

Improving Sustainability Metrics



Re-certified with A-grades from MiQ and Equitable Origin

A-grade Certifications Four Years in a Row

(1) Updated Integrated Upstream & Gathering guidance excludes \$20 - \$40 MM of discretionary land spending.



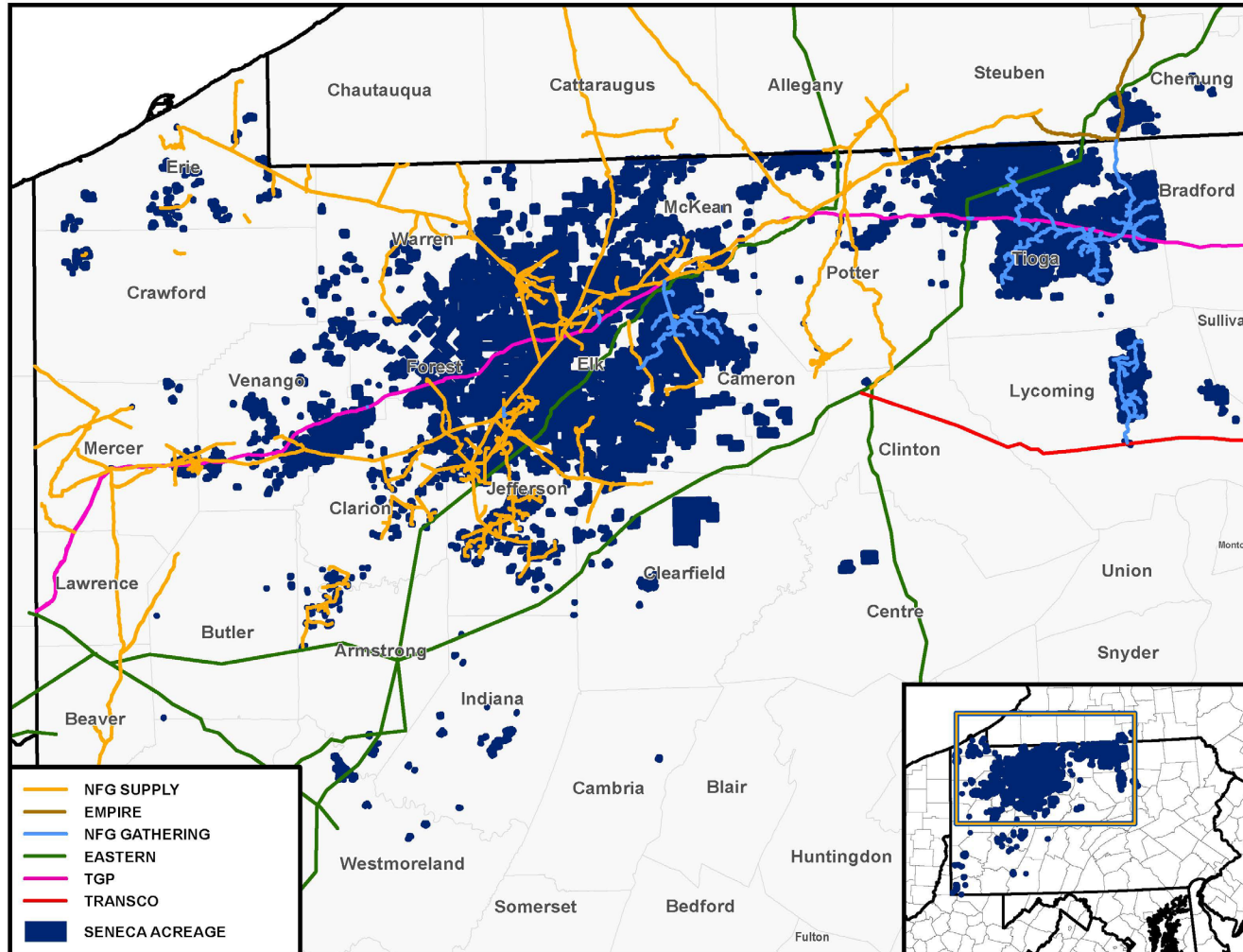
Integrated Upstream & Gathering

Western Development Area

~920,000 Acres (mostly held in fee)
Development zones:
Marcellus, Lower Utica

Eastern Development Area

~310,000 Acres
Development zones:
Marcellus, Upper Utica, Lower Utica



Development Plan Highlights

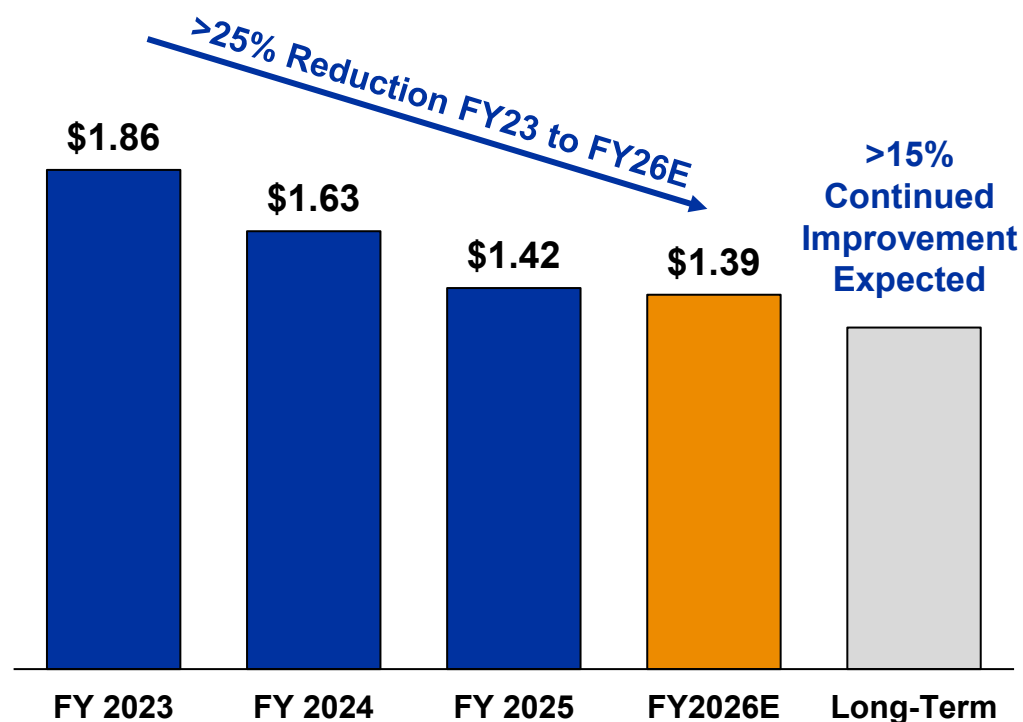
- ✓ 25+ years of development inventory at PV-10 breakeven price of less than \$2.25/MMBtu NYMEX
- ✓ Expect to average 25 to 27 wells brought online per year
- ✓ Well and facility design optimization continues to drive improved productivity
- ✓ Diverse and growing marketing portfolio with ~1,500 MDth/d of future firm transportation
- ✓ Integrated gathering systems provide optimized investment timing, low-cost structure and resilient thru-cycle margins

Enhanced Capital Efficiency and Competitive Cost Structure

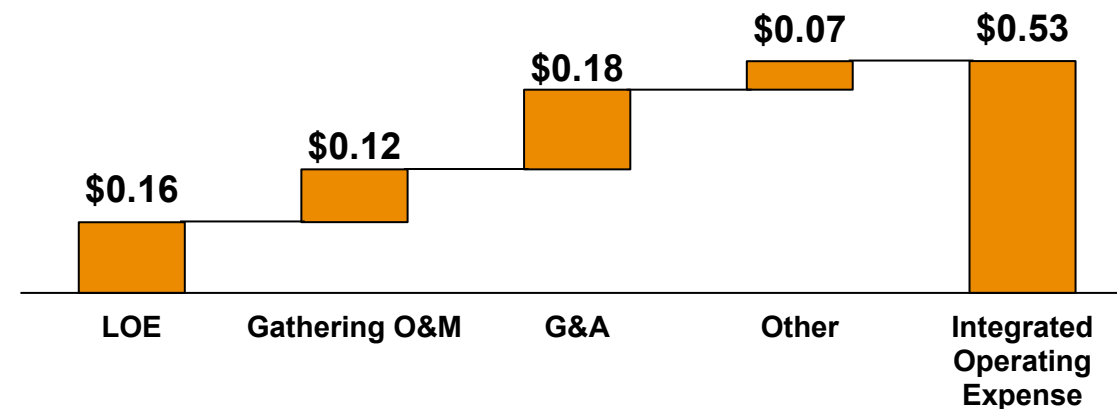


National Fuel®

Capital Efficiency (\$/Mcfe)⁽¹⁾



FY26E Integrated Operating Expense (\$/Mcfe)

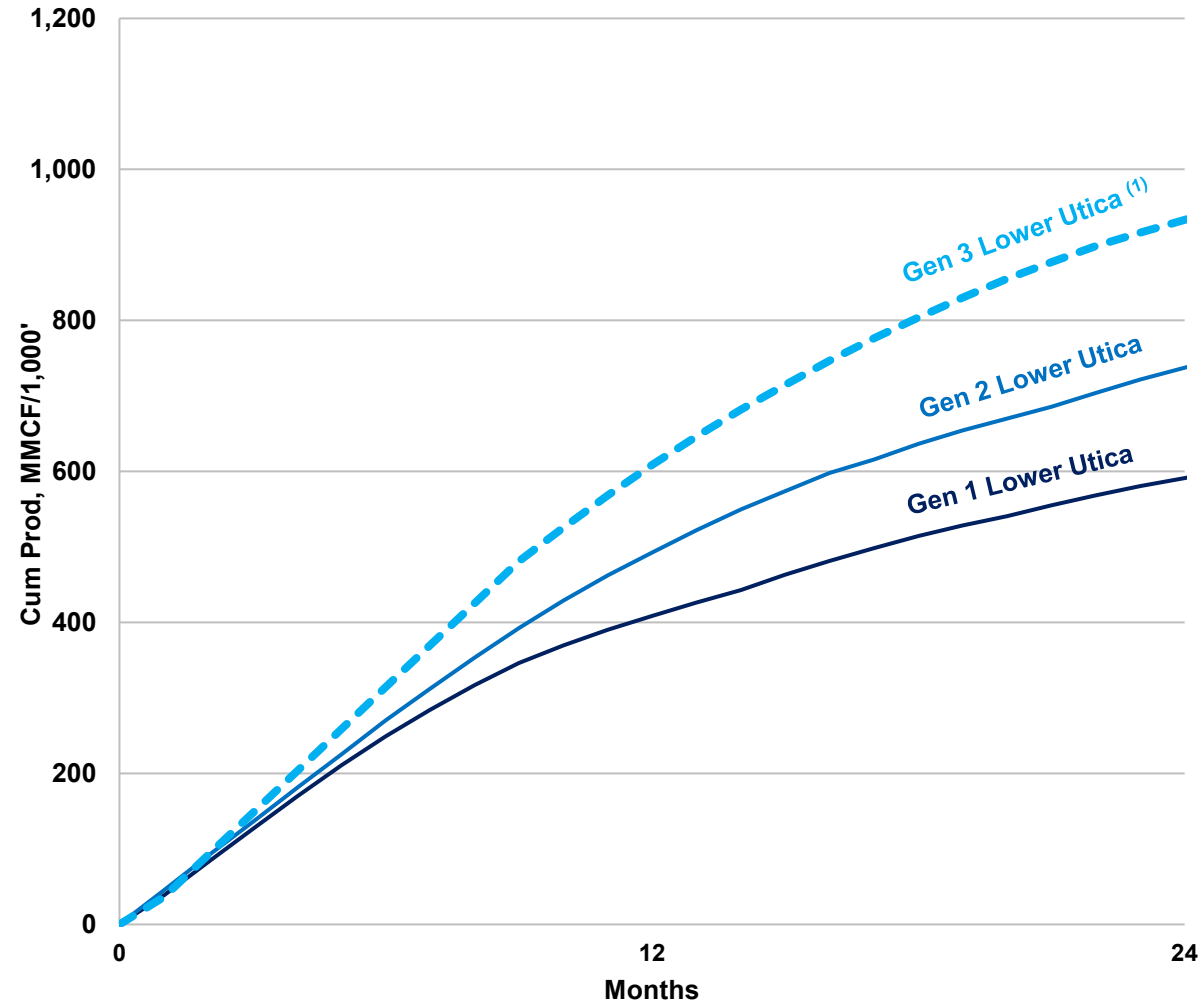


(1) Capital Efficiency defined as Integrated Upstream and Gathering Capital Expenditures less Acquisitions, Discretionary Land Spend, and Third-Party Midstream investments, divided by Seneca net production. FY23 capex reflects the netting of \$150 million related to acquisition of upstream assets and acreage from total capital expenditures. FY24 capex reflects the netting of \$6 million related to the acquisition of assets from UGI from E&P capex of \$536 million. FY26E excludes \$20 - \$40 MM of discretionary land spending.

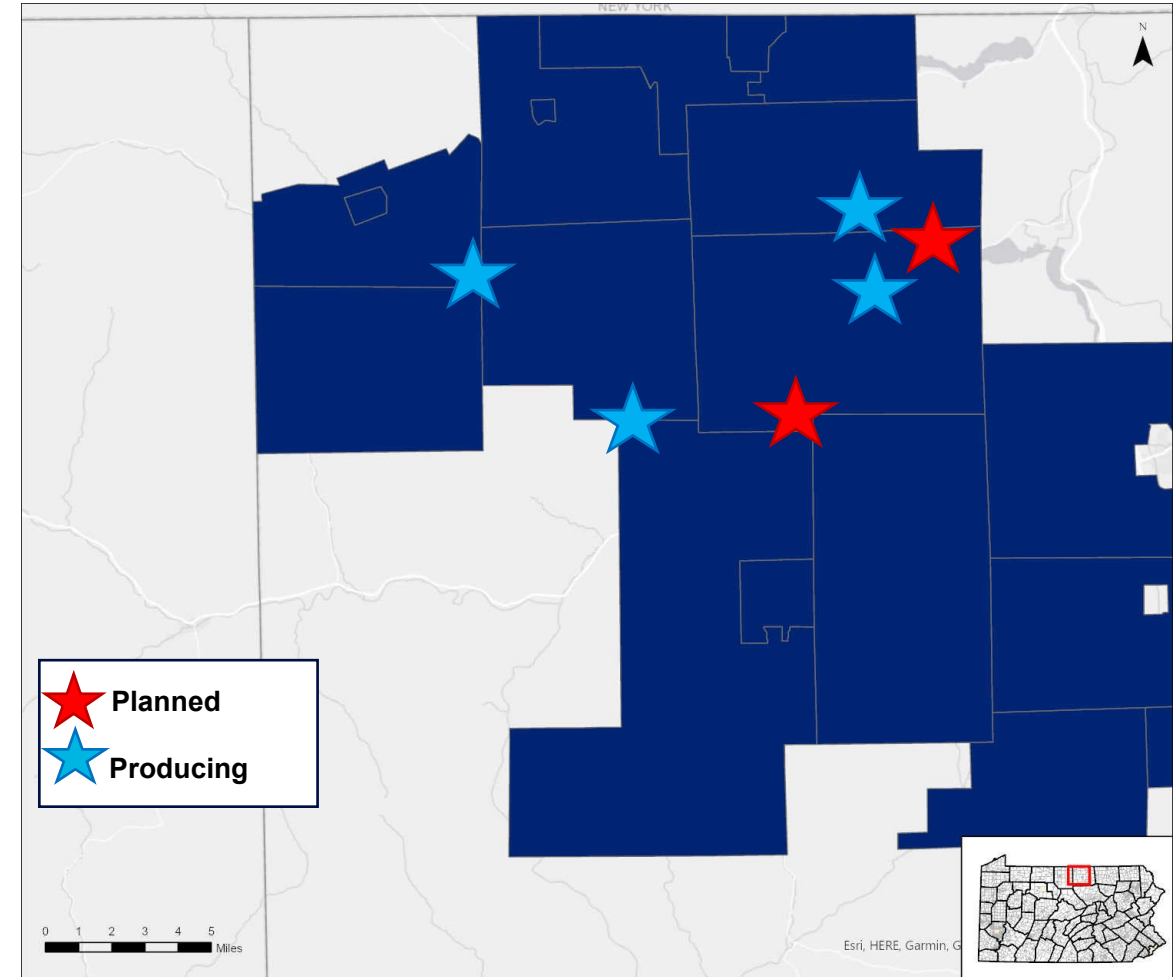


Lower Utica Gen 4 Testing Underway

Lower Utica Zone Well Performance



Gen 4^(2,3) Testing Underway



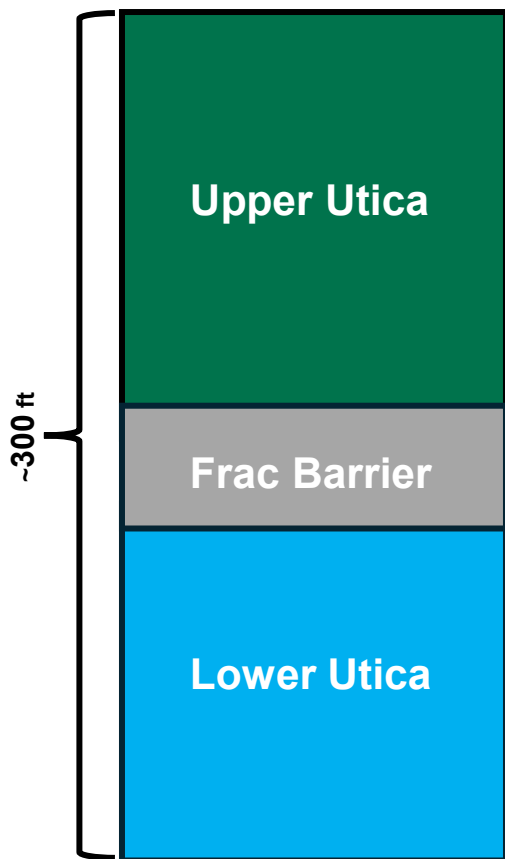
- (1) Gen 3 design primarily uses 1,800 ft. inter-well spacing, 2,200 lbs. per ft. of proppant intensity, and 150 ft. stage spacing.
 (2) Gen 4 design primarily uses 2,000 ft. inter-well spacing, 3,000 lbs. per ft. of proppant intensity, and 150 ft. stage spacing.
 (3) Blue shaded leasehold is where Seneca has > 25% ownership in township.



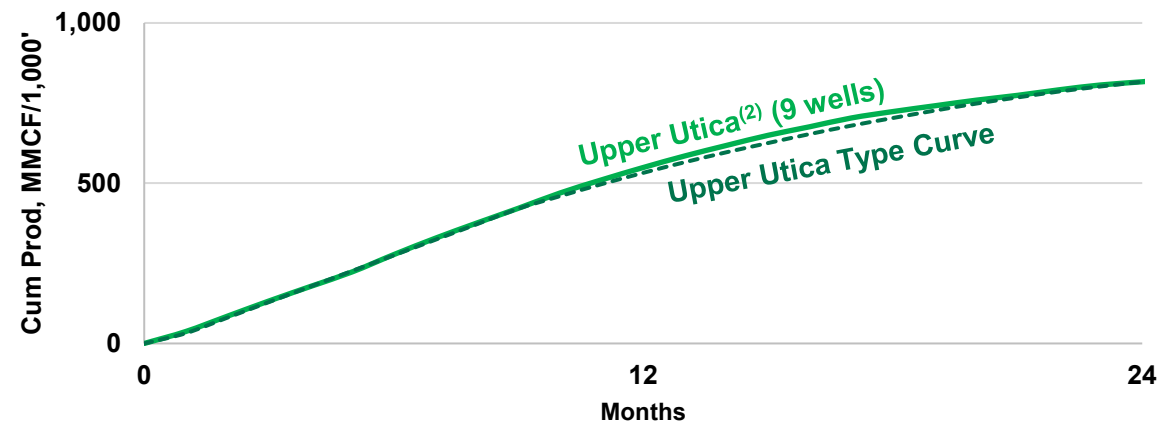
Addition of Upper Utica Zone More than Doubles Tioga Utica Inventory

Upper Utica Adds ~8 Years Inventory on Existing Infrastructure

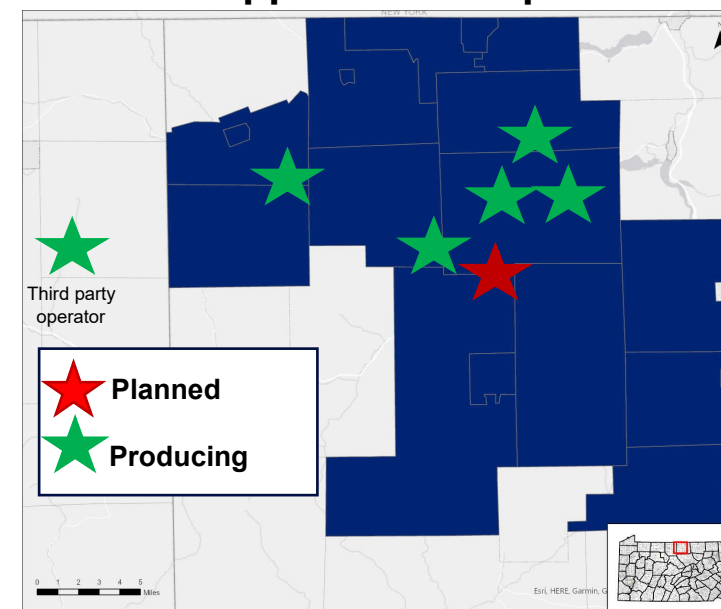
Increased Core Inventory to ~400 Premium Locations



- ✓ ~220 additional Upper Utica locations with similar productivity to Lower Utica
- ✓ ~300 ft resource column with strong frac barrier establishes two distinct zones
- ✓ ~170 premium Lower Utica locations with EURs of 2.5 Bcf / 1,000 ft.



Upper Utica Map⁽¹⁾



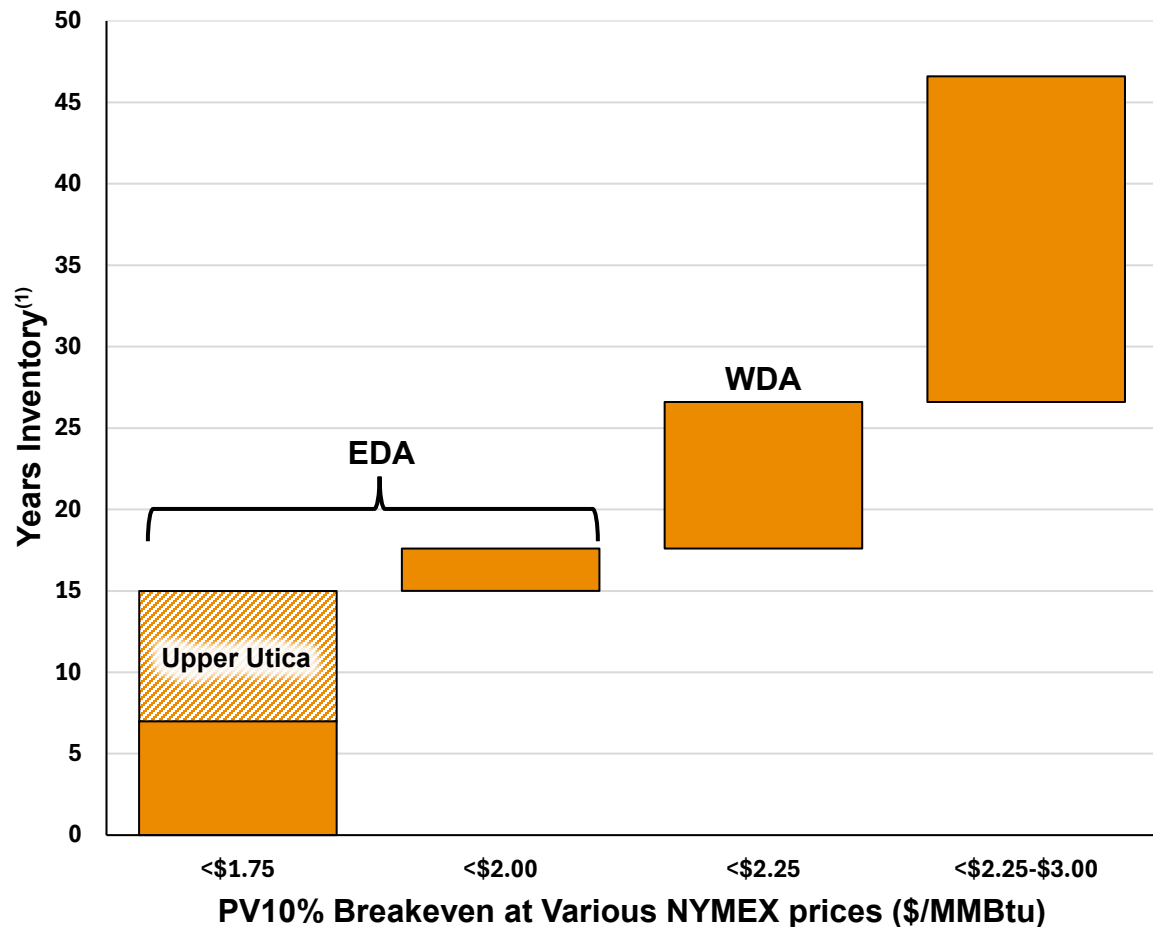
(1) Blue shaded leasehold is where Seneca has > 25% ownership in township.

(2) Includes wells online for at least 1 month and offset operator.

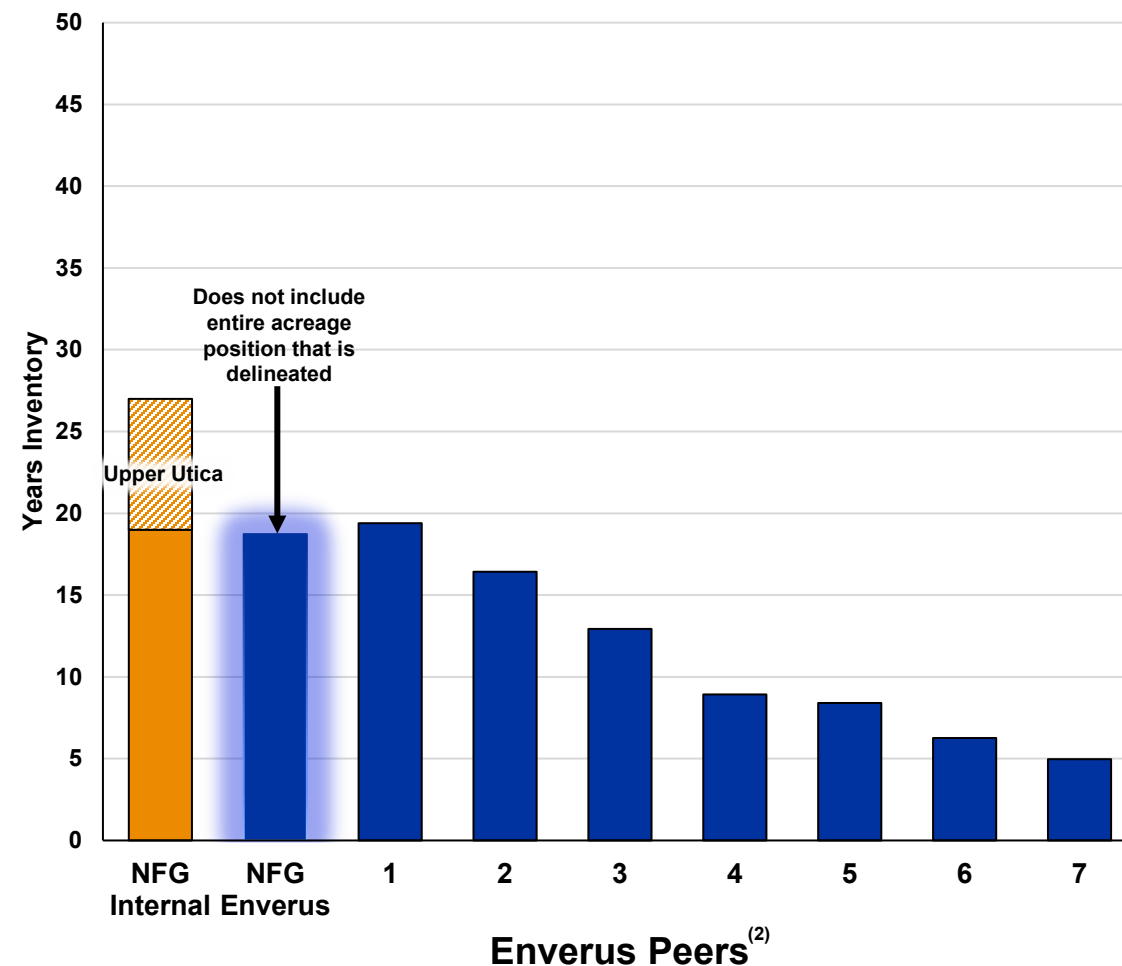


Decades of High-Quality Inventory at Industry Leading Breakevens

Seneca Analysis: >15 Years of Inventory @ <\$2.00 Breakevens



Enverus Analysis Validates Inventory Depth



(1) Assumes an average of 25 to 30 wells brought online/year, which is equivalent to current pace.

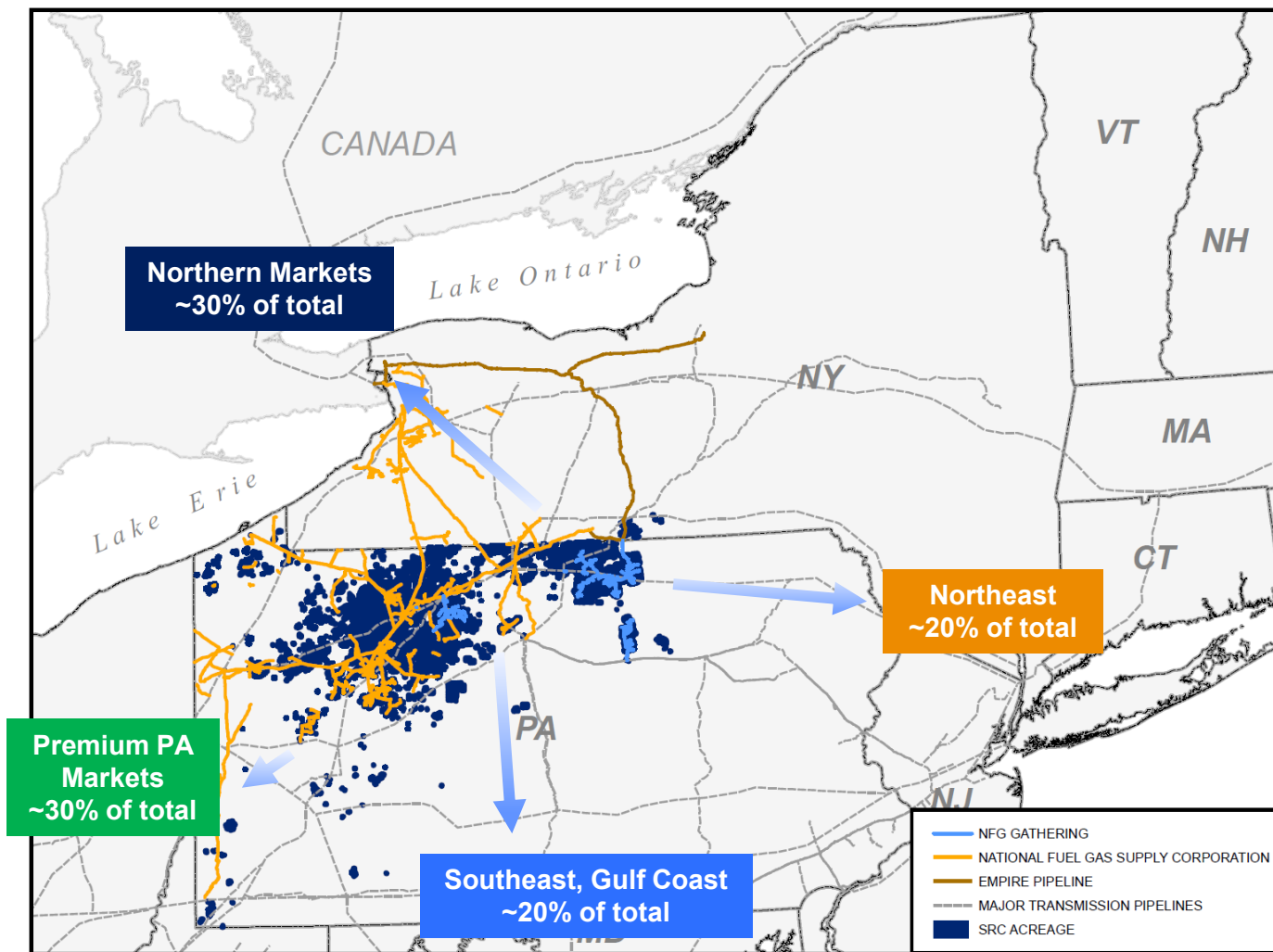
(2) Enverus research is at \$2.50 breakevens as of the most recent report published on June 29, 2026. Peers include EQT, RRC, AR, GPOR, Ascent, CNX, EXE.

Production Growth Supported by New Firm Transportation



National Fuel®

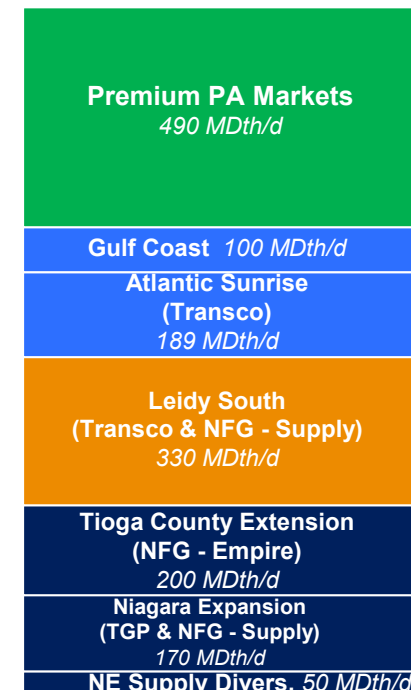
Marketing Portfolio Has Premium Market Access⁽¹⁾



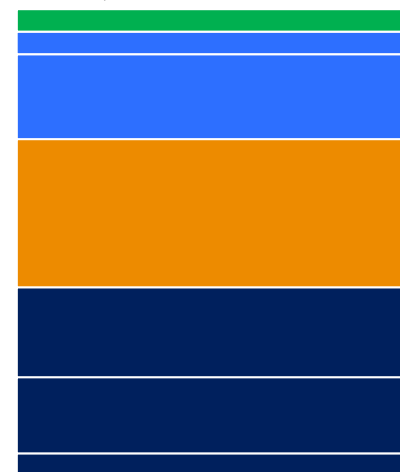
New FT Enhances Long-Term Marketing Portfolio:

- ✓ Supports future production growth with egress from EDA
- ✓ Minimizes spot exposure (together with in-basin firm sales)
- ✓ Increases optionality and connectivity to premium markets
 - Data center developments (Western PA, Mid-Atlantic)
 - Gulf Coast (LNG exports, industrial markets)

~1,500 MDth/d FT



~1,000 MDth/d FT



Current

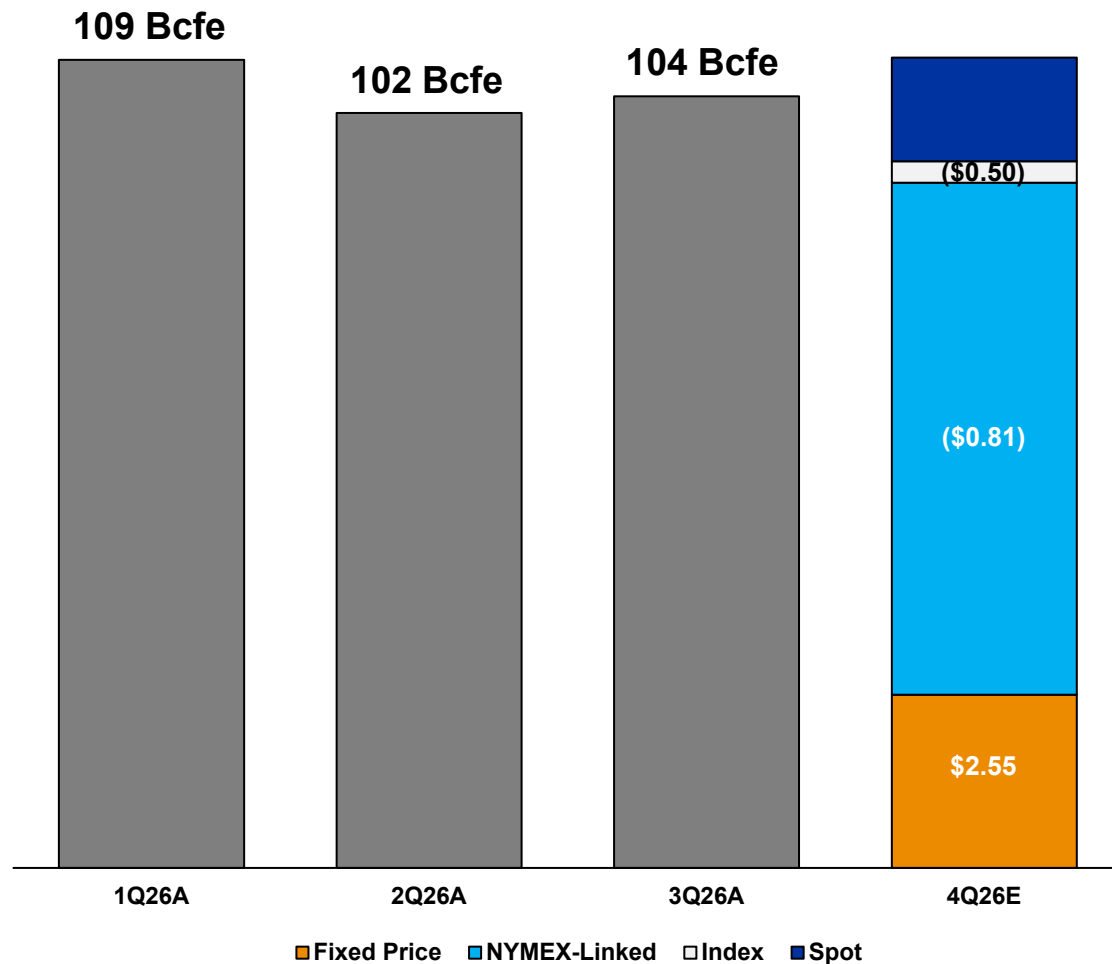
FY 2030

(1) Percentages in chart indicate firm transportation capacity as of fiscal 2030. FT increases of 100 MDth/d in FY26 (Premium PA Markets and Gulf Coast), 215 MDth/d in FY27 (Premium PA Markets and Gulf Coast), 275 MDth/d in FY28-30 (Premium PA Markets and Gulf Coast).



FY 2026 Sales Mix Provides Significant Price Certainty

Firm Sales & Production Cadence⁽¹⁾



Fiscal 2026 Highlights

- ✓ Expected production of 420 to 430 Bcfe
- ✓ Minimal spot exposure of 10 to 20 Bcfe (~15% of remaining volumes)
- ✓ Firm sales contracts in place for ~85% of expected remaining production
- ✓ ~75% of expected production paired with a NYMEX financial hedge or entered into at a fixed price
- ✓ Continue to utilize in-basin firm sales to reduce spot exposure

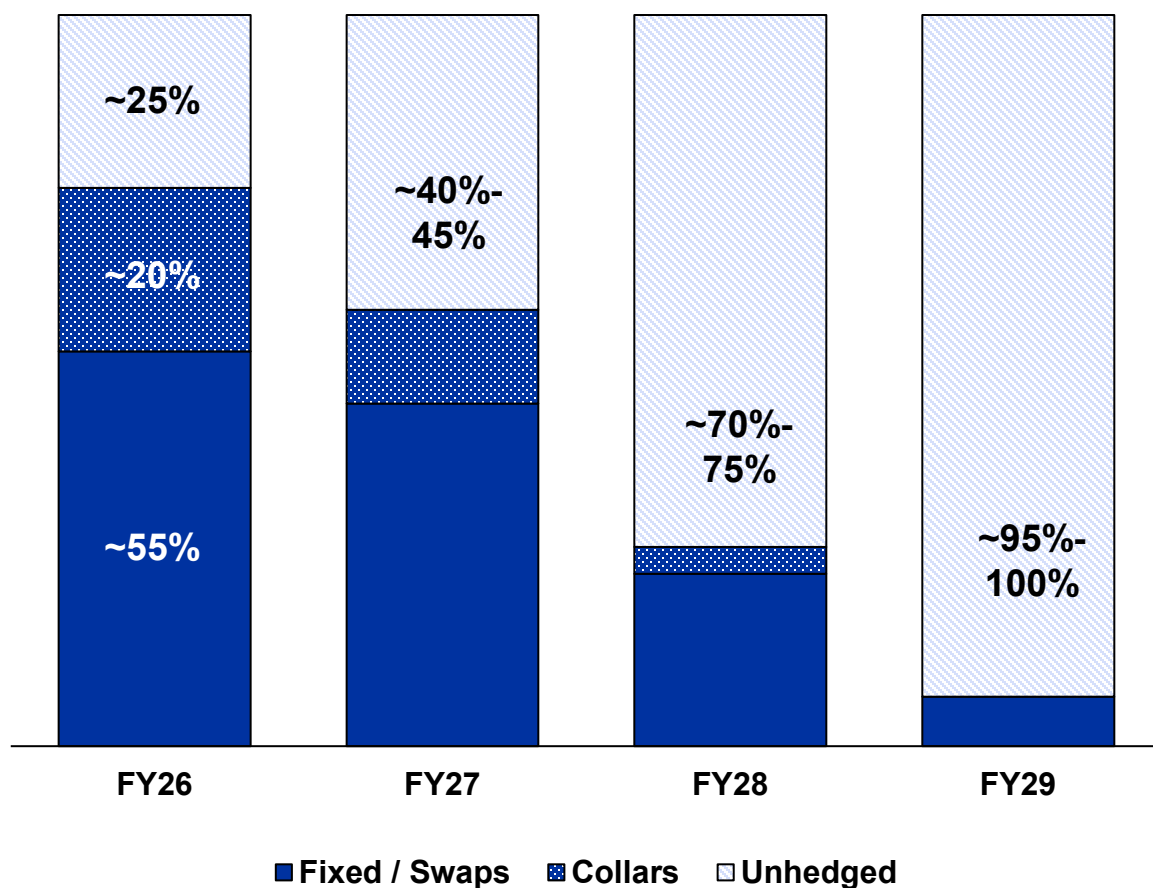
(1) Q4 Volumes: Fixed Price 24 Bcfe, NYMEX-Linked 69 Bcfe, Index 3 Bcfe. All prices shown in \$/MMBtu. NYMEX-linked and Index prices shown as differentials to NYMEX.



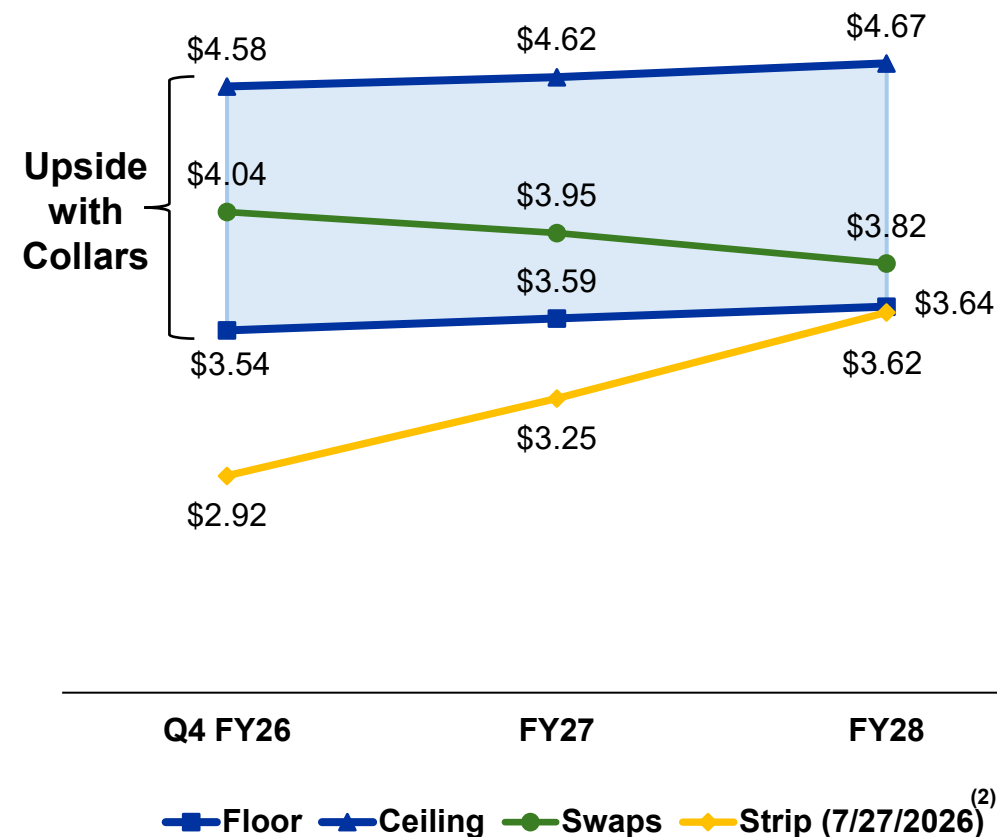
Hedging Program: Disciplined with Upside Potential

Methodical Approach to Layering in Hedges Over Time Supports Investment Grade Credit Rating

Swaps and Fixed Price Sales Provide Price Certainty⁽¹⁾...



...Collars and Unhedged Production Provide Upside Capture Opportunities



(1) FY26 estimated hedge percentage shown for the remaining 3 months and assumes midpoint of production guidance for the year with the remaining years at mid-single digit growth.

(2) Strip includes NYMEX settle for July 2026.



Industry-Leading Focus on Sustainability

Responsible Gas Certifications, Emission Reductions & Water Management



EQUITABLE
ORIGIN
CERTIFIED

Equitable Origin – EO100™ Standard for Responsible Energy Development Certification (100% of natural gas production and gathering assets certified)

Encompasses the following principles:

- ✓ Corporate Governance, Transparency & Ethics
- ✓ Human Rights, Social Impacts & Community Development
- ✓ Indigenous People's Rights
- ✓ Fair Labor & Working Conditions
- ✓ Climate Change, Biodiversity & Environment

Achieved Peer-Leading
Certification

Seneca | Midstream

A | **A**

Emission Reductions

- ✓ Both E&P (Seneca) and Gathering (Midstream) surpassed 2030 Methane Intensity Reduction Targets in calendar 2024
- ✓ Significant reductions in methane driven by:
 - Natural gas pneumatic device conversions
 - Operational BMPs for well liquids unloading and flowback
 - Increased fugitive emissions monitoring

Reduction
Since
2020



Exploration &
Production

57.8%
Methane Intensity
Reduction



Gathering

44.7%
Methane Intensity
Reduction

2030
Methane
Intensity
Targets

40%
Reduction

30%
Reduction



MiQ

(100% of production assets re-certified in August 2025)

Certification focuses on three emissions management criteria:

- ✓ Methane Intensity
- ✓ Company Practices to Manage Methane Emissions
- ✓ Emissions Monitoring Technology Deployment

Seneca Achieved

A

Grade Certification

The highest certification
level available

Executed a long-term agreement with Centrica Energy to sell 250,000 MMBtu/day of MiQ-certified gas certificates over the next ten years.

Water Management

- ✓ Wholly-owner water management subsidiary, Highland Field Services, LLC, optimizes water handling, treatment and storage
- ✓ Partner with local townships, government agencies, and environmental groups on water quality improvement projects
- ✓ Operate a vast water pipeline network which reduces truck traffic, leading to decreased emissions and less wear on roads



In 2024, Highland
recycled more than 95%
of Seneca's produced
fluids

Pipeline & Storage and Utility Overview

Business Highlights

Pipeline & Storage and Utility Highlights

Pipeline Expansion Projects Drive Meaningful Growth

- ✓ Tioga Pathway and Shippingport Lateral projects expected to add ~\$30 MM in incremental revenue annually
- ✓ Supply expanded the Line N System Upgrade project to 294,000 Dth/d, executing a precedent agreement for 200,000 Dth/d of incremental firm transportation capacity

Modernization Programs Drive Rate Base Growth

- ✓ Long-standing modernization programs enable continued investment in the system to ensure the safety and reliability of service to customers
- ✓ Utility Rate base growth in PA from Distribution System Improvement Charge (DSIC)⁽¹⁾, or system modernization tracker, allows for additional earnings growth up to ~\$7 MM/year
- ✓ Long-term expected rate base growth of approximately 5-7% drives earnings growth

Rate Case Activity Balances Modernization Spending & Affordability

- ✓ NY Utility 3-Year rate case settlement⁽²⁾ drives continued earnings growth
- ✓ PA Utility rate case filed on 1/28/2026, with rates expected to be effective 11/1/26
- ✓ Supply filed a rate case with FERC on 4/30/26, requesting new rates effective 11/1/26 with an annual cost of service increase of \$95 MM relative to 2024 settlement

Continued Growth Expected from Ohio Utility Acquisition

- ✓ Utility rate base is expected to double upon closing, significantly increasing scale
- ✓ Begins to rebalance business mix by increasing share of regulated earnings and cash flows
- ✓ Supports long-term 5-7% regulated adjusted EPS target, while growing regulated earnings

(1) DSIC tracker allows recovery on incremental system investments after July 31, 2024, subject to attaining rate year plant balance of \$781.3 million and earning below a statewide ROE target (currently 10.25%).

(2) See Case 23-G-0627 on file with the NY PSC.



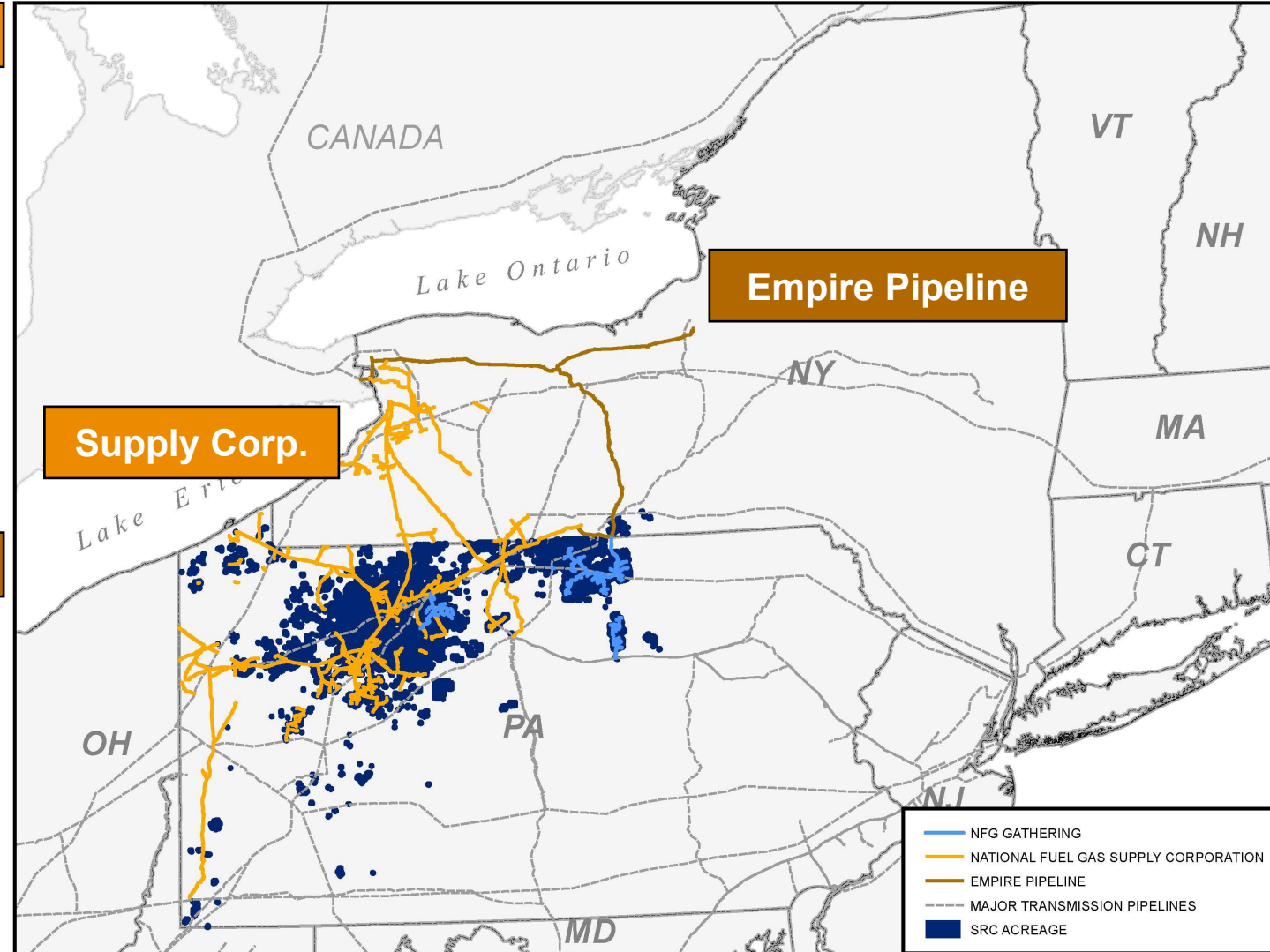
Pipeline & Storage Segment Overview

National Fuel Gas Supply Corporation

- ✓ **Contracted Capacity⁽¹⁾:**
 - Firm Storage: 71 Bcf (fully subscribed)
 - Firm Transportation: 3.4 Bcf / day
- ✓ **Rate Base⁽²⁾:** ~\$1.4 billion
- ✓ **FERC Rate Proceeding Status:**
 - Filed rate case on April 30, 2026
 - New rates expected to go into effect on Nov. 1, 2026
 - Requested an annual cost of service increase of \$95 MM relative to 2024 settlement

Empire Pipeline, Inc.

- ✓ **Contracted Capacity⁽¹⁾:**
 - Firm Storage: 4 Bcf (fully subscribed)
 - Firm Transportation: 1.1 Bcf / day
- ✓ **Rate Base⁽²⁾:** ~\$0.3 billion
- ✓ **FERC Rate Proceeding Status:**
 - Settlement approved by FERC on March 17, 2025
 - New rates went into effect November 1, 2025
 - Moratorium period until April 30, 2027
 - Comeback required by May 31, 2031



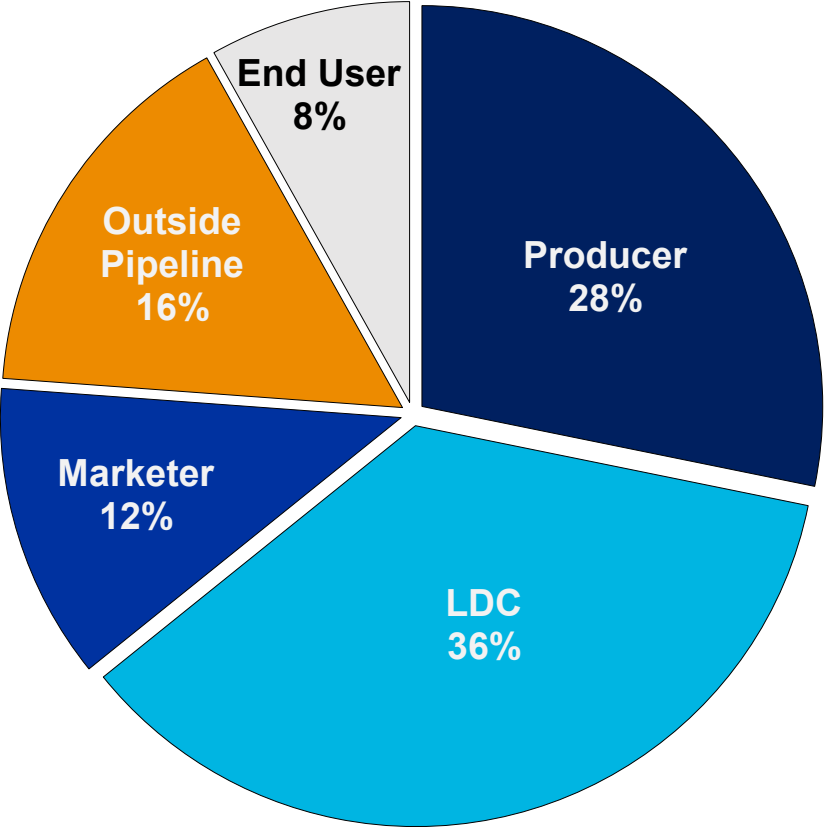
(1) Firm transportation includes short-term and long-term and is disclosed annually as of September 30, 2025.

(2) Reported as of June 30, 2026.

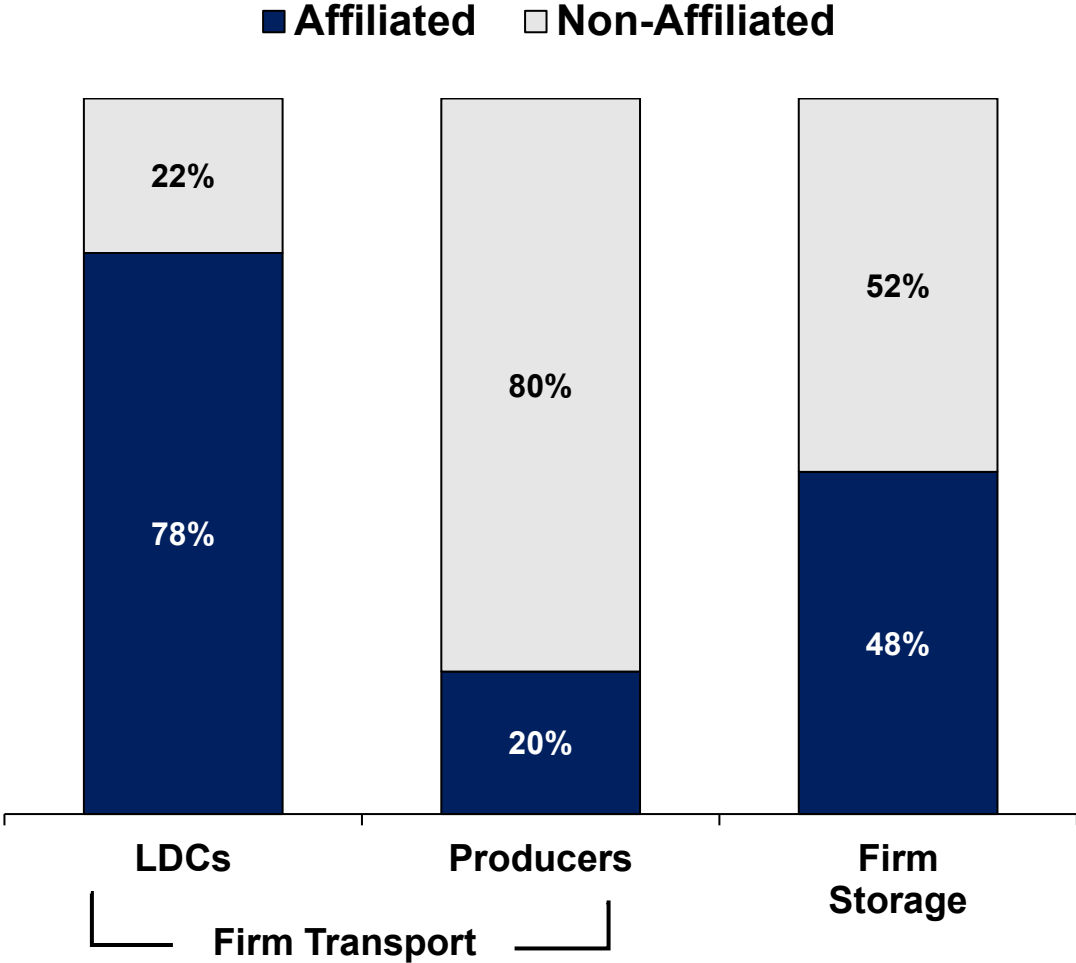


Pipeline & Storage Customer Mix

Customer Transportation by Shipper Type



Affiliated Customer Mix (Contracted Capacity)

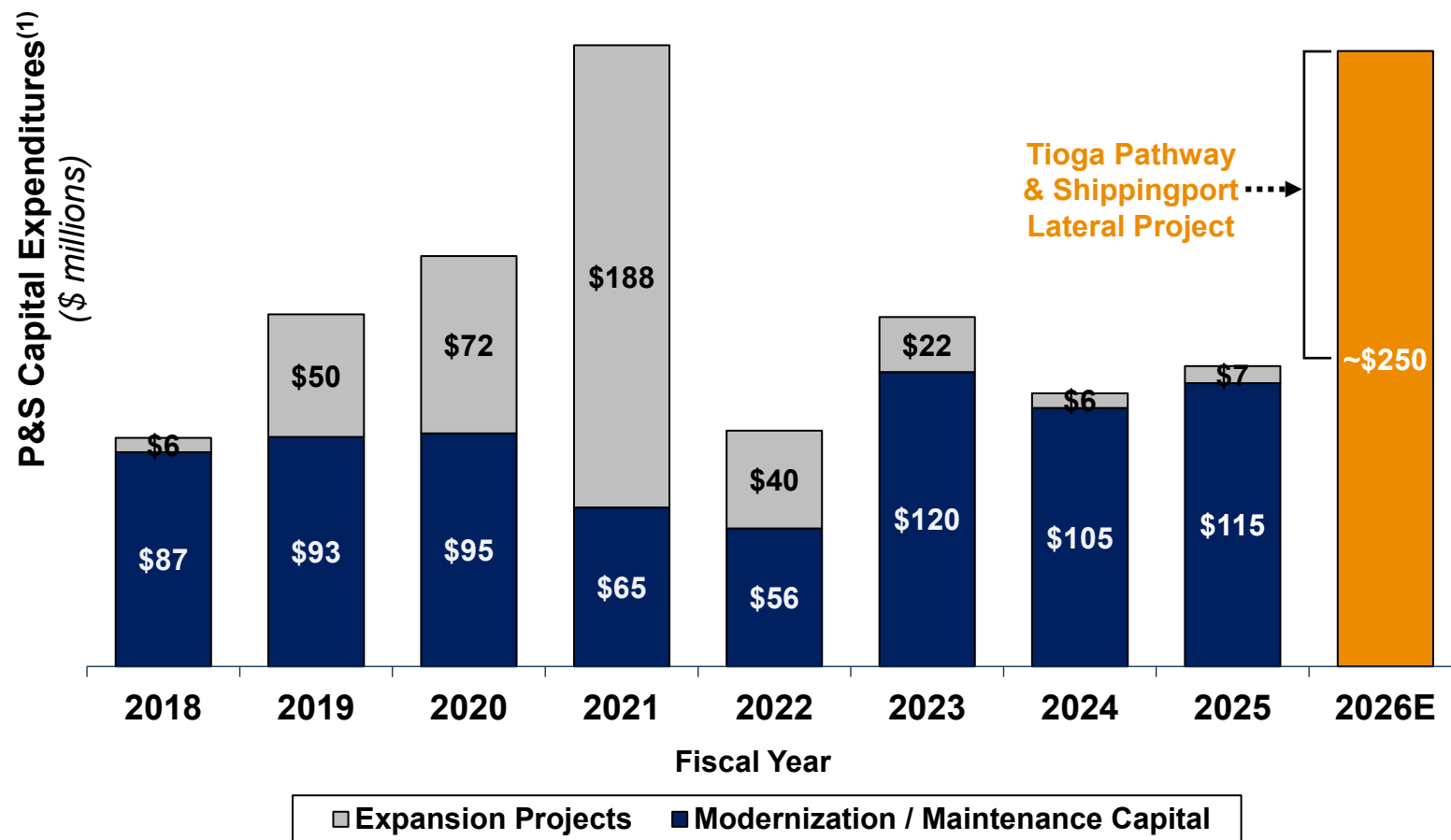


Note: Data disclosed annually as of 9/30/2025.



Pipeline Modernization & Expansion Projects Propel Growth

Capex Investments Support Long-Term Rate Base Growth Estimate of ~5-7%



Organic Growth Drivers

- ✓ Expect long-term non-expansion capex spend of ~\$100-150 MM/year
- ✓ Expansion projects drive further growth, including the Tioga Pathway and Shippingport Lateral projects (expected in-service November 2026)

Line N System Upgrade project expected in-service November 2028

(1) A reconciliation to Capital Expenditures as presented on the Consolidated Statement of Cash Flows is included at the end of this presentation. FY26E capex is presented at mid-point of guidance.

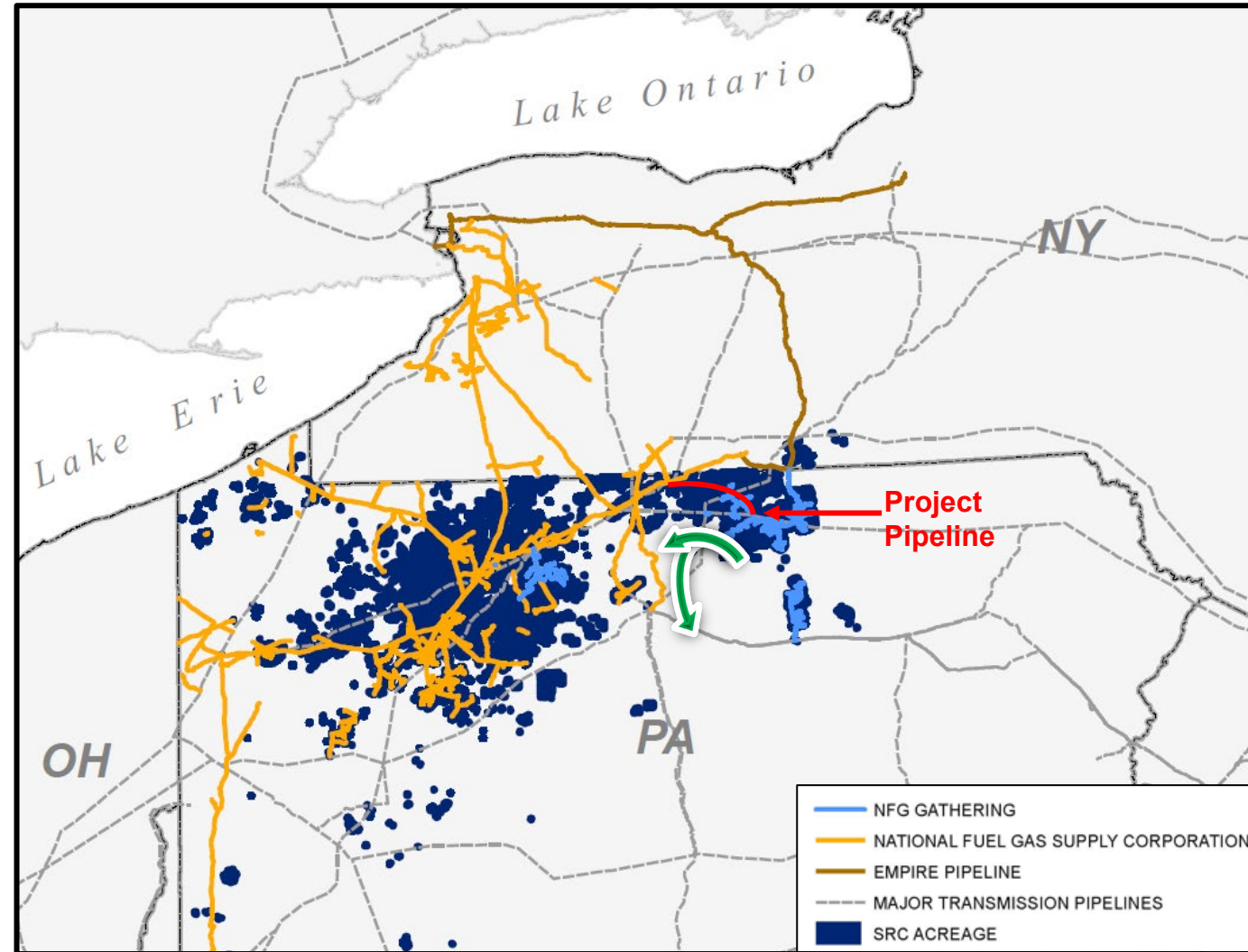
Tioga Pathway Project Creates Organic Growth



National Fuel®

Long-term revenue growth for Supply, while providing an additional outlet for Seneca's EDA production

- ✓ **Capacity:** 190,000 Dth/day
- ✓ **Estimated capital cost:** ~\$100 million
 - ~\$82 million in expansion capital
- ✓ **Estimated annual revenue:** ~\$15 million (underpinned by 15-year agreement with Seneca)
- ✓ **Provides Seneca access to premium markets:**
 - Connectivity into TGP 313 Pool and Transco Leidy Line Pool
 - Access to Transco Z6 Non-NY markets via downstream Leidy South FT capacity
- ✓ **Facilities (all in Pennsylvania) include:**
 - Approximately 20 miles of new pipeline
 - Replacement of ~4 miles of existing pipeline (with new 20" pipeline)
- ✓ **Project Milestones:**
 - Project commenced construction in May 2026
 - On track for targeted in-service date of November 2026





Continued Expansion Opportunities Along Supply's Line N System

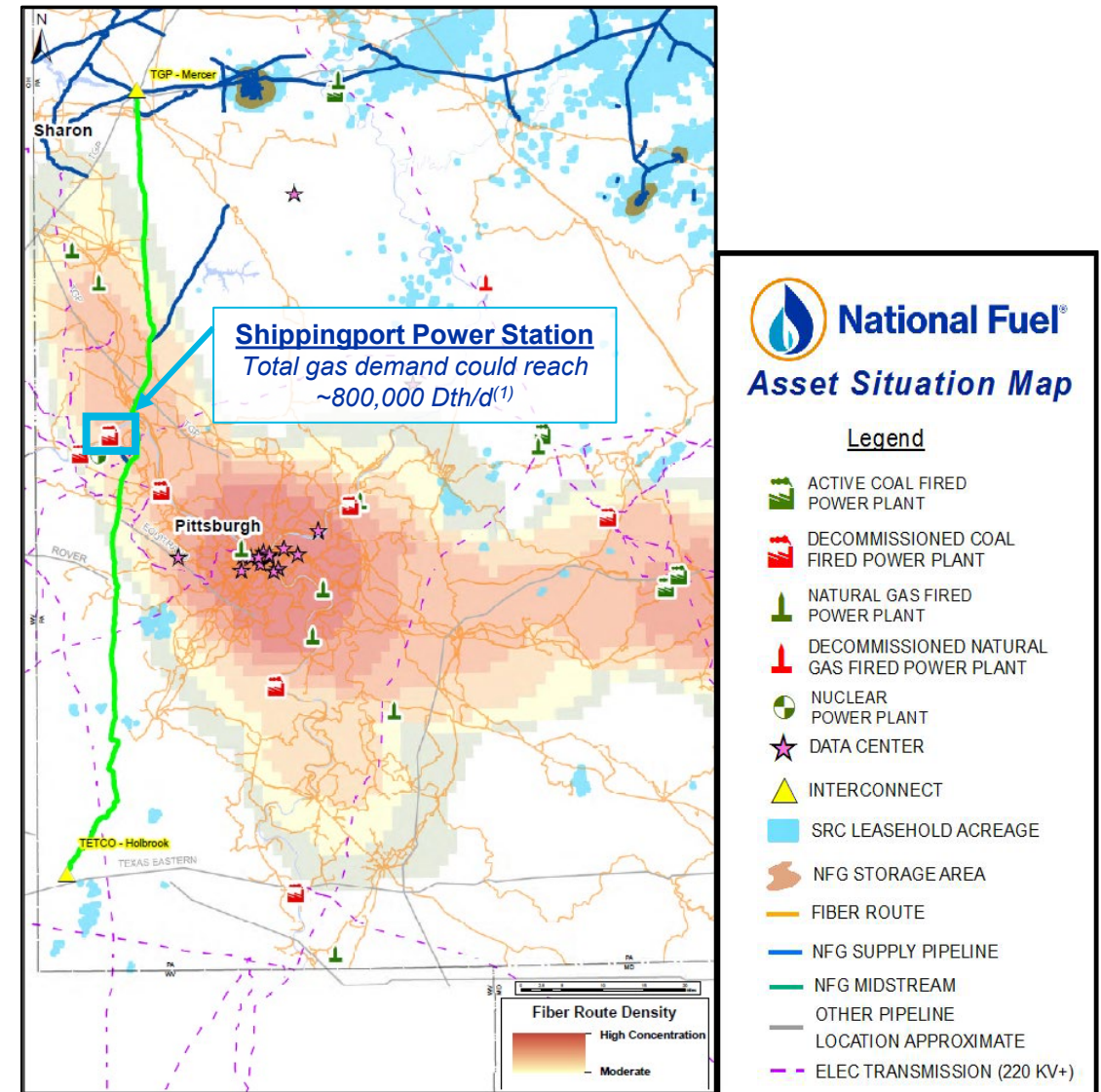
Line N System Upgrade Project

**Added 200,000 Dth/day
of capacity**

- ✓ Newly executed commercial agreement to support the initial phase of the coal-to-gas power plant conversion at Shippingport Industrial Park
- ✓ Replacement of ~7 miles of Line N
- ✓ Total Capex: ~\$100 million (~\$34 million in expansion capital)
- ✓ Expansion Capacity: 294,000 Dth/day with delivery to:
 - TGP – Mercer (94,000 Dth/d)
 - Shippingport Industrial Park (200,000 Dth/d)
- ✓ Target In-Service: November 2028
- ✓ Executed Precedent Agreements in place
- ✓ Foundation Shipper Open Season closed July 2026 with project capacity awarded in full

Shippingport Lateral Project

- ✓ Supports behind the meter data center development along the Line N corridor
- ✓ Total Capex: ~\$57 million
- ✓ Target In-Service: November 2026
- ✓ Capacity: 205,000 Dth/day
- ✓ Estimated annual revenue: ~\$15 million (underpinned by 20-year agreement with an investment-grade developer)



(1) Includes ~205,000 Dth/d supporting the BTM data center and up to 600,000 Dth/d supporting the full coal-to-gas conversion. Projects represent separate facilities and shippers.



Utility Service Territories in New York & Pennsylvania

New York

Last Rate Case: Joint Proposal approved December 19, 2024 (3-year rate plan effective Oct. 1, 2024 through Sept. 30, 2027)

Total Customers⁽¹⁾: ~543,000

Allowed ROE: 9.7% (NYPSC Case 23-G-0627)

Rate Mechanisms:

- Revenue Decoupling
- Weather Normalization
- Low Income Customer Discount Reconciliation
- Merchant Function Charge (Uncollectibles Adj.)
- 90/10 Sharing (Large Customers)
- Uncollectible Expense Tracker

Pennsylvania

*Filed rate case with the PAPUC in January 2026, see next slide

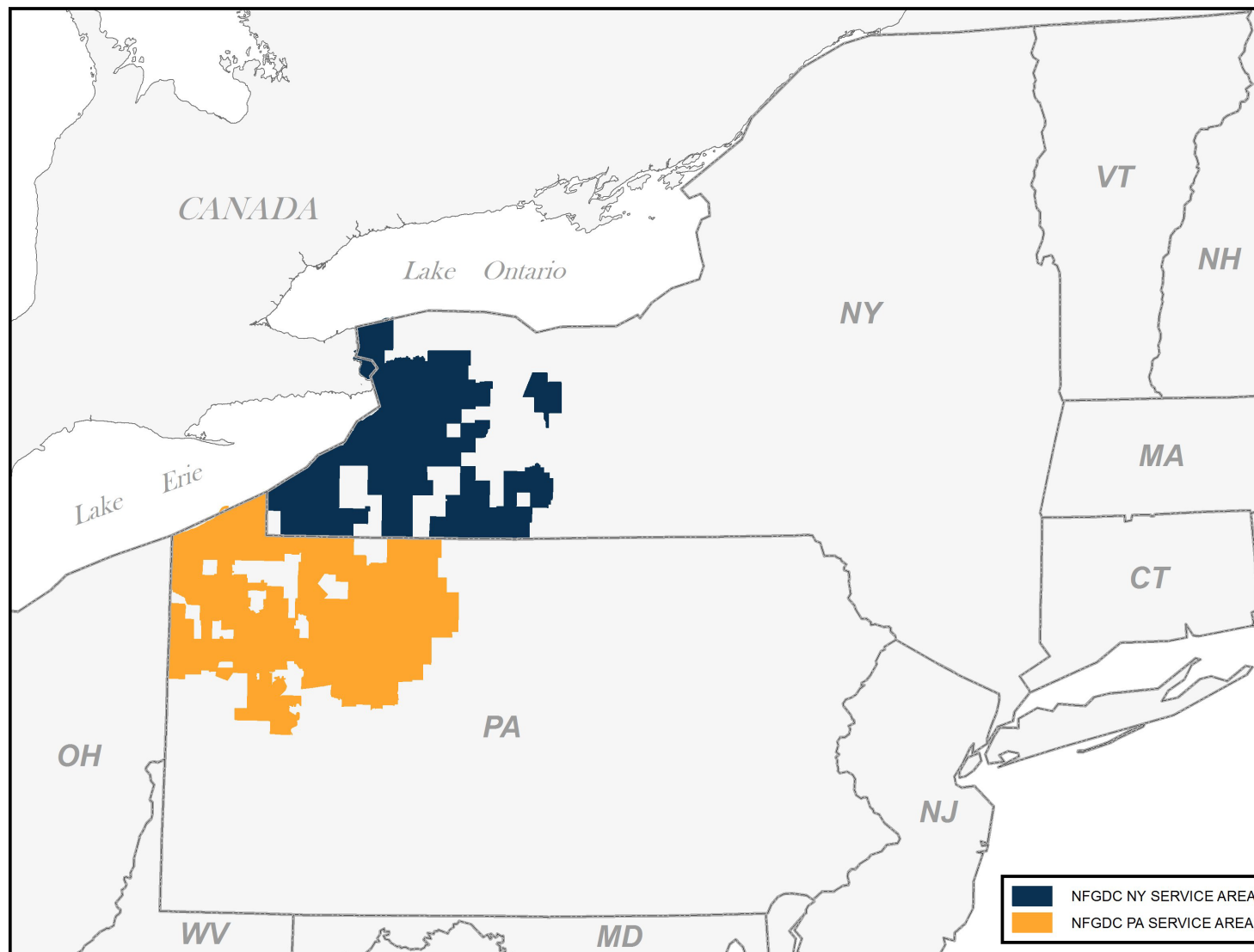
Last Rate Case: 2023 (rates effective August 1, 2023)

Total Customers⁽¹⁾: ~213,000

Allowed ROE: Black-box settlement (2023)

Rate Mechanisms:

- Weather Normalization (added Aug. 1, 2023), subject to 3% deadband
- Low Income Rates
- Merchant Function Charge (Uncollectibles Adj.)
- Distribution System Improvement Charge (DSIC)
 - Initiated recovery of eligible costs on January 1, 2025





Pennsylvania Rate Case Overview

On January 28, 2026, National Fuel Gas Distribution Corporation filed a request with the Pennsylvania Public Utility Commission (PAPUC) to amend its tariff and increase its base rates

Proposed Base Revenue Increase

- ✓ Base Rate Increase = \$19.7 million
 - 7.4% increase in total revenues, or ~2.5% increase per year since last rate case
- ✓ New rates expected to be effective November 1, 2026

Key Drivers

- ✓ Capital Structure and Returns:
 - Capital Structure = 43.6% debt / 56.4% equity
 - Return on Equity = 11.25%
 - Total Rate of Return = 8.78%
- ✓ Increasing rate base and depreciation expense associated with higher plant in-service
 - NFGDC PA plans to accelerate pipeline replacement from 53 miles in 2025 to 57 miles in 2027
- ✓ O&M expense inflation (e.g., labor and benefits)
- ✓ Seeking permanent status for Weather Normalization Adjustment (WNA) mechanism
- ✓ Proposing Residential Energy Efficiency pilot program
- ✓ Proposing to mitigate the rate increase by utilizing \$7 MM set aside in a trust for the future benefit of rate payers (related to previous OPEB over-collections)



NY Utility Rate Activity Supports Growing Earnings Outlook

Three-Year Rate Settlement⁽¹⁾ Approved on December 19, 2024

✓ Rate activity:

- Constructive three-year rate settlement approved and implemented effective January 2025, providing earnings visibility through fiscal 2027

Rate Case Drivers	Old Rates	Approved (New) Rates		
<i>(in millions)</i>	FY24	FY25	FY26	FY27
Revenue Requirement Cumulative Increase (relative to FY24)	n/a	\$57.3	\$73.1	\$85.8
Rate Base	\$858	\$1,044	\$1,104	\$1,163
Authorized ROE	8.7%	9.7%	9.7%	9.7%
Authorized Equity Ratio	43%	48%	48%	48%

✓ System Modernization Tracker (SMT) on file:

- Potentially providing further earnings stability through continued recovery of capital investments and minimizing near-term general rate case filing need

✓ Modernization (pipeline replacement) program maintained at a minimum of 105 miles per year over rate plan

- Recovery of system modernization costs, including higher rate base and depreciation expense, now included in new base rates (revenue requirement)

✓ Ratemaking mechanisms:

- Continuation of: weather normalization; revenue decoupling; industrial 90/10 symmetrical sharing; merchant function charge
- New: uncollectible expense tracker; gas safety and customer service performance metrics; customer bill impact levelization



Utility



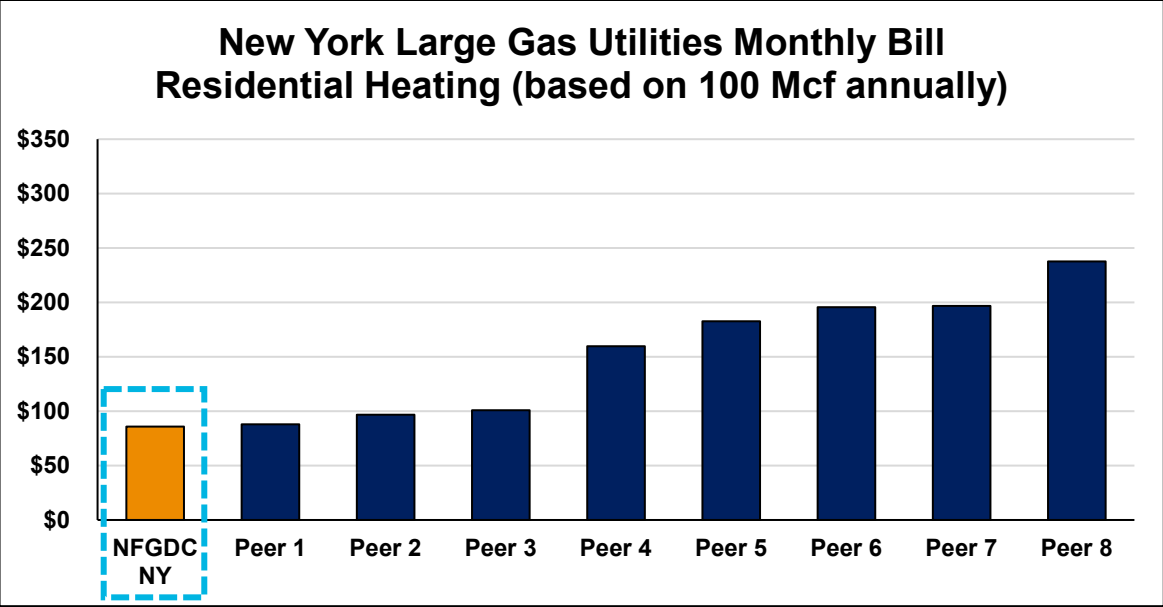
(1) See Case 23-G-0627 on the NY PSC website.

New York



#1

Out of 9 Gas Utilities⁽¹⁾



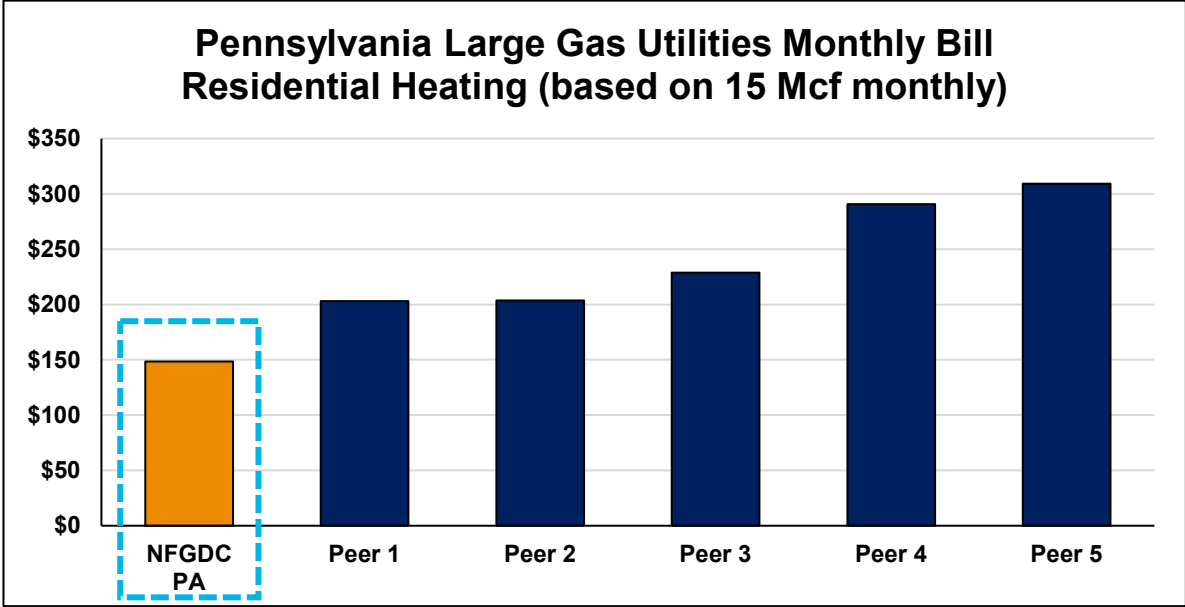
Expect to be among the lowest in calendar 2026 as well, including rate increase

Pennsylvania



#1

Out of 6 Gas Utilities⁽²⁾



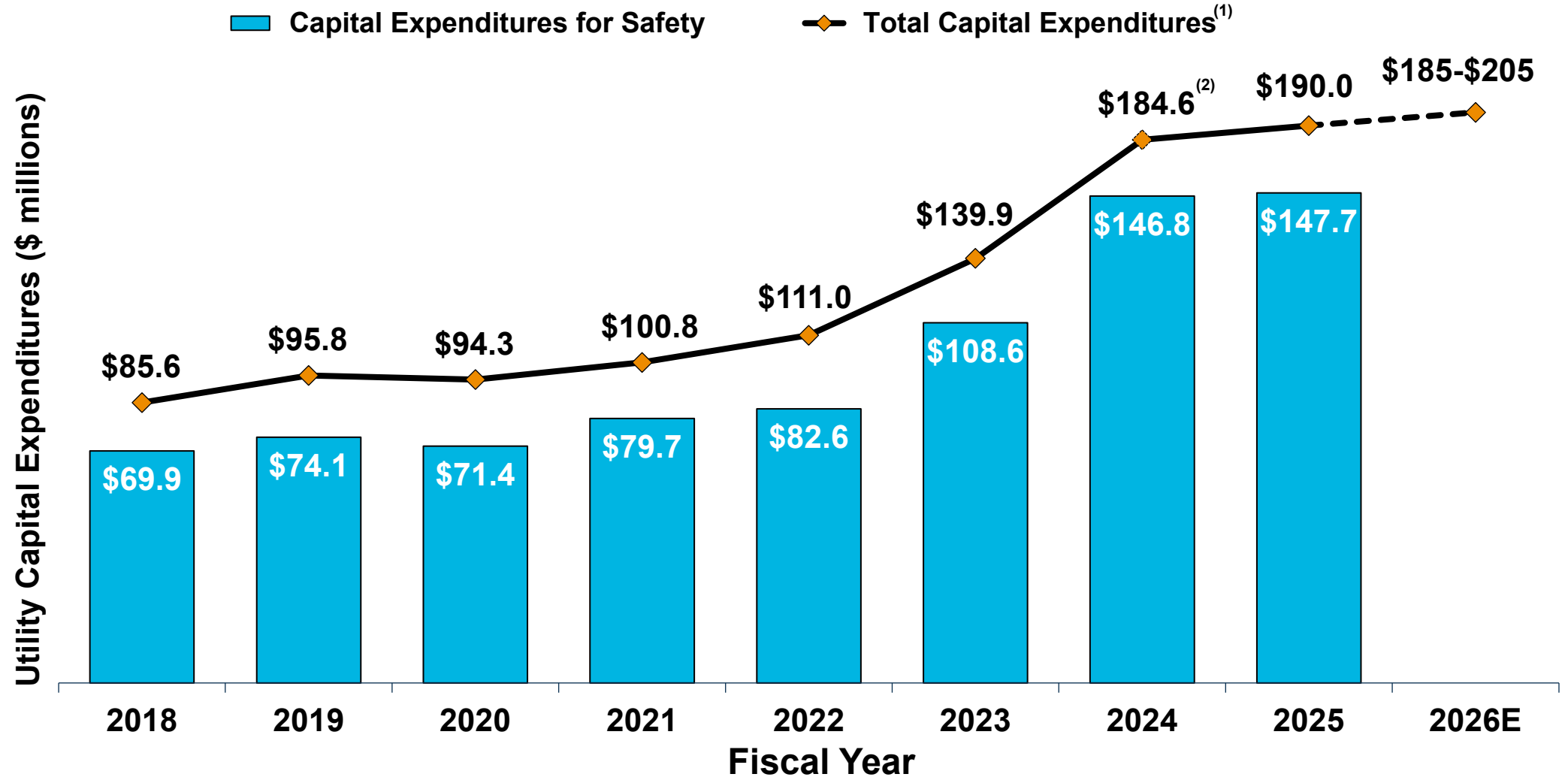
Expect to be among the lowest in calendar 2027 as well, including proposed rate increase

(1) Based on 2025 average monthly residential bill data posted on company websites (required by the NYPSC).
(2) Based on analysis of 2026 PAPUC Annual Rate Comparison Report, which includes data for average monthly residential bills for January 2026.



Utility Continues its Significant Investments in Safety

Long-Standing Focus on Distribution System Safety and Reliability



(1) A reconciliation to Capital Expenditures as presented on the Consolidated Statement of Cash Flows is included at the end of this presentation.

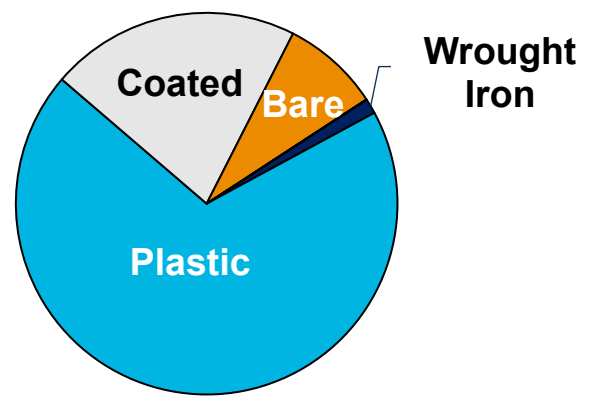
(2) Increase from FY23 to FY24 is partially due to the impact of New York State's Roadway Excavation Quality Assurance Act ("REQAA") which will continue to increase investment costs in future years.



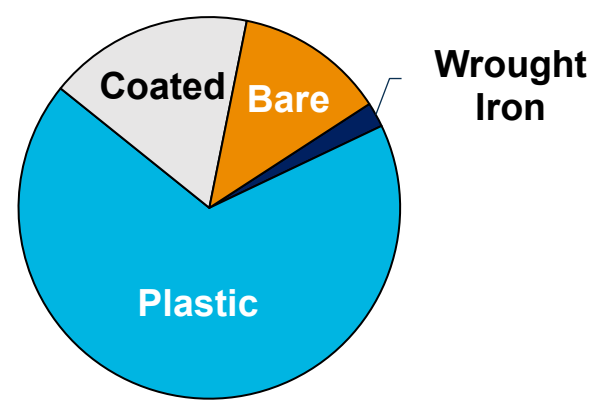
Long-Standing Pipeline Replacement & Modernization

Utility Mains by Material⁽¹⁾

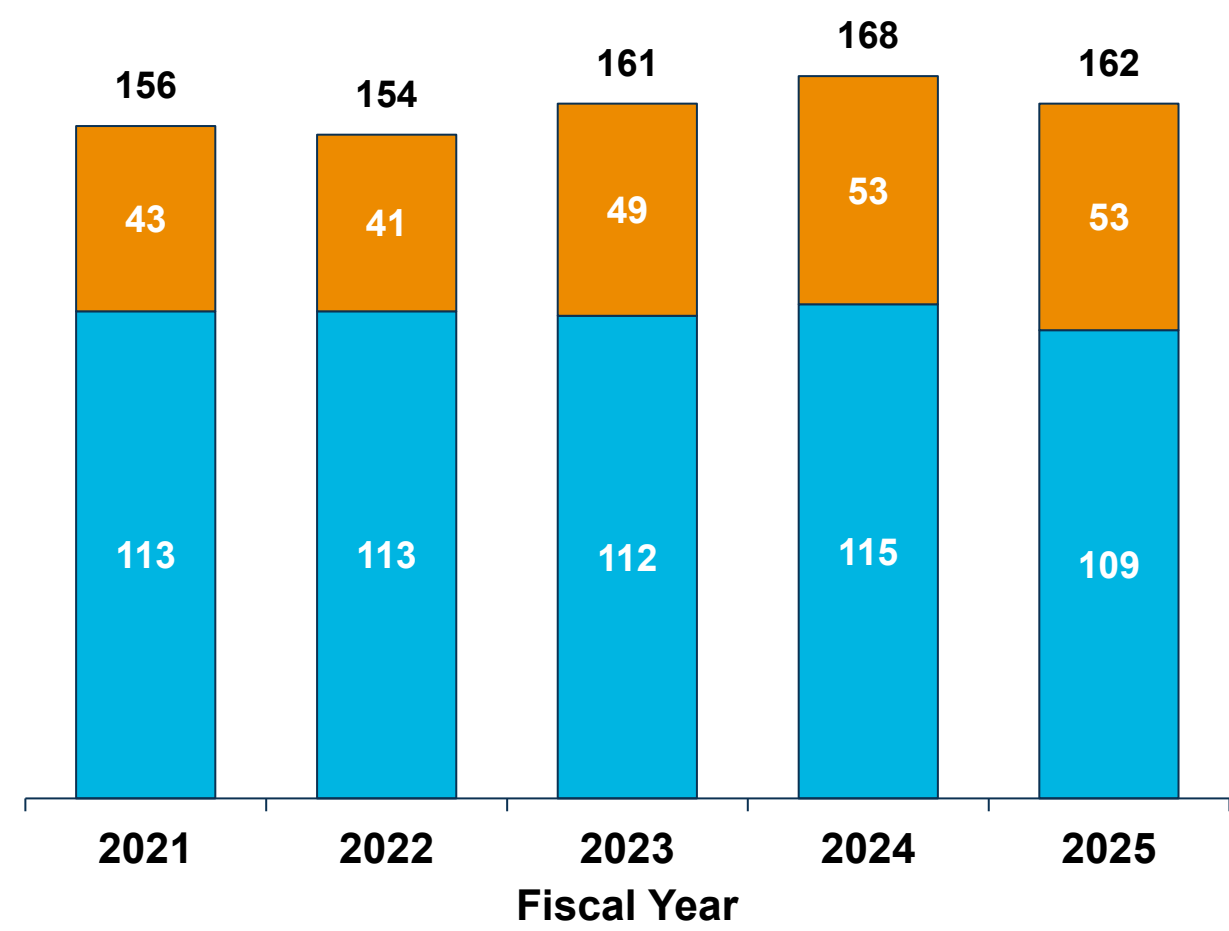
NY
~10,000 miles



PA
~5,000 miles



Miles of Utility Main Pipeline Replaced⁽²⁾

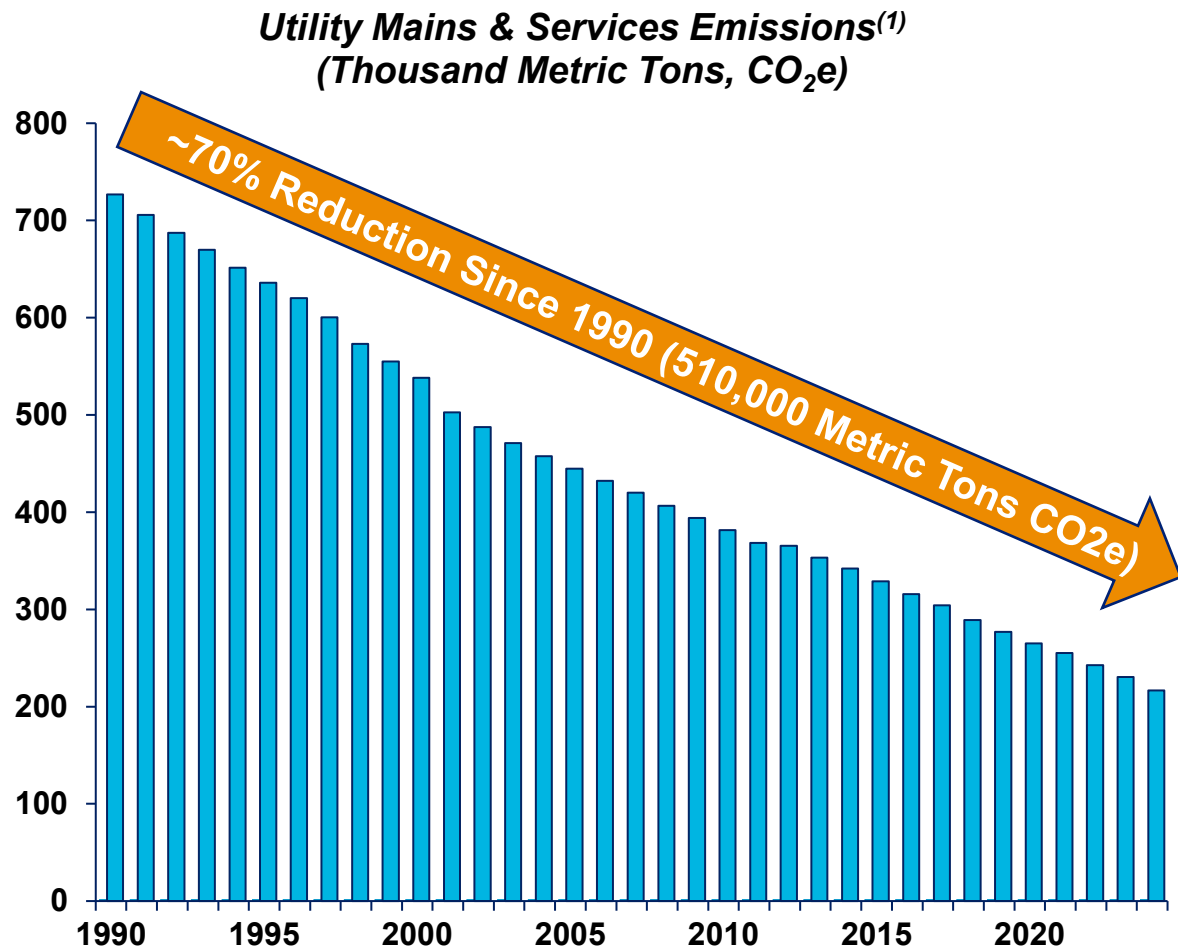


(1) All values are reported on a calendar year basis, as of December 31, 2025, as required by the DOT.
(2) All values are reported on a fiscal year basis, as required by the NYPSC and PAPUC.



Utility Targeting Substantial Emissions Reductions

Significant Reductions in Utility GHG Emissions to Date, Driven by System Modernization Efforts



GHG Reduction Targets, Continuing Focus on Lowering Carbon Footprint

Utility GHG Emissions Reduction Targets⁽¹⁾ (Based on 1990 EPA Subpart W Emissions)



- ✓ **Targets Exceed Those Included in New York State Climate Act (CLCPA)⁽²⁾**
- ✓ **Reductions Primarily Driven by Ongoing Modernization of Mains and Services**

(1) Baseline emissions & emissions reduction targets are calculated pursuant to the reporting methodology under the EPA GHG Reporting Program (current Subpart W, and using AR5), primarily Distribution pipeline mains & services. Revisions of Subpart W emissions factors, effective for 2025 reporting, will change the reported baseline, 2025 emissions profile, and progress against these targets.

(2) New York Climate Leadership and Community Protection Act, enacted in 2019.

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vossler@natfuel.com

Guidance & Other Financial Information

Updated FY26 Adjusted EPS Guidance⁽¹⁾ & Assumptions



National Fuel®

Assuming \$3.00 NYMEX, FY26 Adjusted EPS⁽²⁾ of \$7.40 - \$7.60 (\$7.50 at midpoint) represents 9% increase from FY25

Capital Expenditures (\$MM)	Previous Guidance	Updated Guidance
Integrated Upstream & Gathering	\$560 – \$610	\$580 – \$605 ⁽³⁾
P&S	\$210 – \$250	\$235 – \$265
Utility	\$185 – \$205	\$185 – \$205
Total Company	\$955 – \$1,065	\$1,000 – \$1,075
Consolidated Effective Tax Rate	~25.5%	~25.5%

Integrated Upstream & Gathering	Previous Guidance	Updated Guidance
NYMEX natural gas price (per MMBtu)	\$3.00 <i>Remaining 6 months</i>	\$3.00 <i>Remaining 3 months</i>
Spot Price (per MMBtu)	\$2.20 <i>Remaining 6 months</i>	\$2.15 <i>Remaining 3 months</i>
Production (Bcf)	425 – 440	420 – 430
Integrated Operating Costs (\$/Mcf)		
Upstream G&A	~\$0.18	~\$0.18
LOE	\$0.16 - \$0.17	\$0.15 - \$0.16
Gathering O&M	~\$0.12	~\$0.12
DD&A	\$0.76 - \$0.81	\$0.77 - \$0.80
Pipeline & Storage	Previous Guidance	Updated Guidance
Revenues (\$MM)	\$420 – \$435	\$420 – \$435
O&M Expense	4 – 5% increase	4 – 5% increase
Utility (\$MM)	Previous Guidance	Updated Guidance
Customer Margin ⁽⁴⁾	\$470 – \$490	\$470 – \$490
O&M Expense	\$250 - \$260	\$250 - \$260
Non-Service Pension / OPEB Income	\$23 - \$27	\$23 - \$27

Note: The acquisition of CenterPoint Energy's Ohio natural gas utility business is expected to close on October 1, 2026, and therefore, has no impact on FY26 shown above, including financing and acquisition related costs.

(1) Excludes items impacting comparability. See Comparable GAAP Financial Measure Slides & Reconciliations at the end of this presentation.

(2) Guidance assumes NYMEX pricing of \$3.00/MMBtu and in-basin spot pricing of \$2.15/MMBtu for the remaining 3 months in Fiscal 2026, and reflects the impact of existing financial hedges, firm sales and firm transportation contracts.

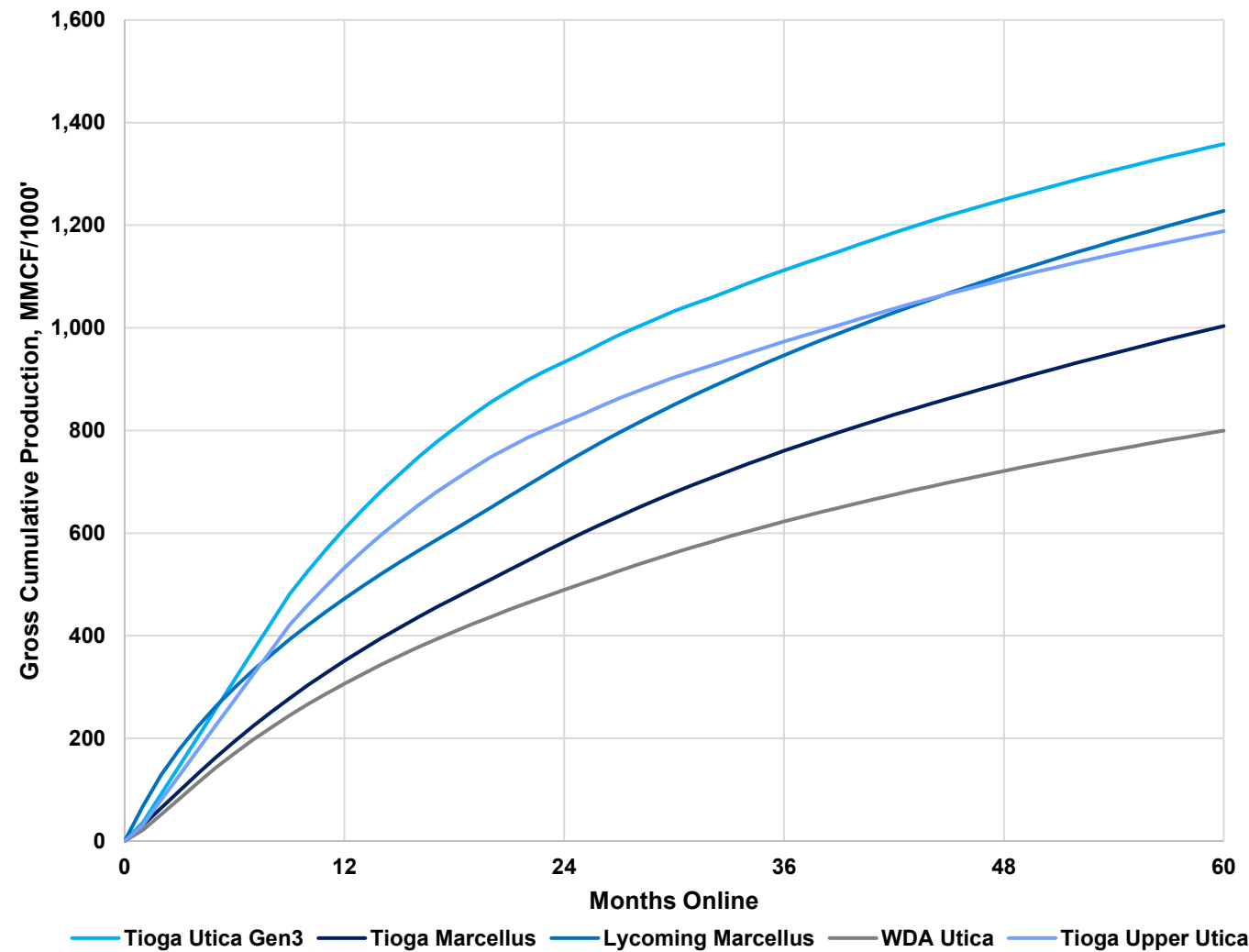
(3) Updated Integrated Upstream & Gathering guidance excludes \$20 - \$40 MM of discretionary land spending.

(4) Customer Margin is defined as Operating Revenues less Purchased Gas Expense.

Type Curves Demonstrate Outstanding Well Results



Type Curve



Operational Data

Estimated	Tioga Utica Lower	Tioga Utica Upper	Tioga Marcellus	Lycoming Marcellus	WDA Utica
Location Count	170	220	56	20	250
Avg. TLL (ft)	13,000'	13,000'	10,000'	8,000'	13,000'
D&C (\$000s/ft)	\$1,250-\$1,300	\$1,250-\$1,300	\$900-\$1,000	\$1,075-\$1,125	\$1,050-\$1,100
Avg. Royalty	15%	15%	15%	16%	2%
EUR (Bcfe/ft)	2.5	2.0 – 2.4	2.0	2.7	1.7

Estimated wells	Fiscal 2026
Drills	25 - 27
TILs*	25 - 27
Avg. TLL	12,500 – 13,000'
Drilling rigs	1.5

*All TILs except for 1 in FY26 are Tioga Utica

Regulated Businesses: Rate Case Overview



National Fuel®

	Pipeline & Storage		Utility	
	Supply	Empire	NY ⁽²⁾	PA
Regulatory Agency (Governed by)	FERC	FERC	NYPSC	PAPUC
Timing / Status	- Filed rate case on April 30, 2026 - Requesting new rates effective November 1, 2026 - Requested an annual cost of service increase of \$95 MM relative to 2024 settlement	- Amendment to 2019 Settlement approved by FERC on March 17, 2025 - New rates went into effect November 1, 2025 - Moratorium period until April 30, 2027 - Comeback required by May 31, 2031	- Joint Proposal approved⁽²⁾ December 2024 with no significant modifications in the settlement 3-year rate plan effective October 1, 2024, with make-whole provision	- Filed rate case on January 28, 2026 requesting new rates effective Nov. 2026 with a \$19M increase in base rates - Last settlement approved in June 2023 - Rates in effect since August 1, 2023
Rate Base ⁽¹⁾ (in billions)	\$1.4	\$0.3	\$1.1	\$0.5
Equity Ratio	Not stated – Black box settlement	Not stated – Black box settlement	Authorized 48%	Not stated – Black box settlement
Authorized ROE	Not Stated – Black box settlement	Not Stated – Black box settlement	Authorized 9.7%	Not Stated – Black box settlement

(1) Estimated as of June 30, 2026.

(2) See Case 23-G-0627 on file with the NY PSC.

Detailed Hedging Information for Modeling



National Fuel®

(All volumes in MMBtu; Prices in \$ / MMBtu)	4Q 26	1Q 27	2Q 27	3Q 27	4Q27	FY 27	FY 28	FY 29
Hedged Volumes	86,105	83,464	72,347	57,805	58,050	271,666	131,385	34,629
Swaps								
Volume	36,810	35,530	29,640	28,440	28,440	122,050	57,730	4,350
Wtd. Avg. Price	\$4.04	\$4.02	\$3.94	\$3.92	\$3.92	\$3.95	\$3.82	\$3.73
Collars								
Volume	25,200	23,800	19,620	7,440	7,440	58,300	17,680	--
Wtd. Avg. Ceiling	\$4.58	\$4.70	\$4.79	\$4.25	\$4.25	\$4.62	\$4.67	--
Wtd. Avg. Floor	\$3.54	\$3.65	\$3.71	\$3.34	\$3.34	\$3.59	\$3.64	--
Fixed Price Physical								
Volume	24,095	24,134	23,087	21,925	22,170	91,316	55,975	30,279
Wtd. Avg. Price	\$2.55	\$2.63	\$2.69	\$2.64	\$2.64	\$2.65	\$2.80	\$2.83
NYMEX Equiv. Price ⁽¹⁾	\$2.74	\$3.39	\$3.81	\$3.64	\$3.45	\$3.57	\$3.73	\$3.71
Capped Firm Sales								
Volume	1,503	1,492	1,462	1,481	1,500	5,919	506	--
NYMEX Cap	\$4.95	\$4.95	\$4.95	\$4.95	\$4.95	\$4.95	\$4.95	--
Volume	--	1,343	1,976	1,993	2,011	7,274	7,926	7,873
NYMEX Cap	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00
Volume	4,017	3,990	3,893	3,986	4,022	15,891	15,852	15,746
NYMEX Cap	\$5.65	\$5.65	\$5.65	\$5.65	\$5.65	\$5.65	\$5.65	\$5.65
Volume	1,832	1,809	1,775	1,808	1,831	7,222	7,296	7,354
NYMEX Cap	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00

(1) Calculated as the weighted average NYMEX forward price for each time period shown based on the Fixed Price Physical firm sale execution date, plus basis differentials and transportation costs.

Comparable GAAP Financial Measure Slides & Reconciliations



National Fuel®

This presentation contains certain non-GAAP financial measures. For pages that contain non-GAAP financial measures, pages containing the most directly comparable GAAP financial measures and reconciliations are provided in the slides that follow.

The Company believes that its non-GAAP financial measures are useful to investors because they provide an alternative method for assessing the Company's ongoing operating results or liquidity and for comparing the Company's financial performance to other companies. The Company's management uses these non-GAAP financial measures for the same purpose, and for planning and forecasting purposes. The presentation of non-GAAP financial measures is not meant to be a substitute for financial measures prepared in accordance with GAAP.

Management defines adjusted earnings and adjusted earnings per share as reported GAAP earnings before items impacting comparability. Management defines adjusted EBITDA as reported GAAP earnings before the following items: interest expense, income taxes, depreciation, depletion and amortization, other income and deductions, impairments, and other items reflected in operating income that impact comparability.

The revised adjusted earnings per share guidance range also excludes certain items that impacted the comparability of adjusted operating results during the six months ended March 31, 2026, including after-tax unrealized losses on other investments, which reduced earnings by \$0.01 per share. While the Company expects to record certain adjustments to unrealized gain or loss on investments during the remaining six months ending September 30, 2026, the amounts of these and other potential adjustments are not reasonably determinable at this time. As such, the Company is unable to provide earnings guidance other than on a non-GAAP basis.

Management defines free cash flow as net cash provided by operating activities, less net cash used in investing activities, adjusted for acquisitions and divestitures. The Company is unable to provide a reconciliation of projected free cash flow as described in this presentation to its respective comparable financial measure calculated in accordance with GAAP without unreasonable efforts. This is due to our inability to reliably predict the comparable GAAP projected metrics, including operating income and total production costs, given the unknown effect, timing, and potential significance of certain income statement items.

Reconciliations of forward-looking non-GAAP financial measures and non-GAAP ratios to comparable GAAP measures are not available due to the challenges and impracticability of estimating certain items, particularly depreciation and depletion expense, interest expense, income tax expense (benefit), other potential adjustments and charges, including ceiling test impairments, and non-cash unrealized derivative fair value gains and losses that are subject to market variability. Because of those challenges, a reconciliation of forward-looking non-GAAP financial measures and non-GAAP ratios is not available without unreasonable effort.

Non-GAAP Reconciliations - Adjusted Operating Results

Reconciliation of Adjusted Operating Results:

(\$ Thousands except per share amounts)

	Three Months Ended June 30,		Fiscal Year Ended September 30,	
	2026	2025	2025	2024
Reported GAAP Earnings	\$ 138,621	\$ 149,818	\$ 518,504	\$ 77,513
Items impacting comparability:				
Impairment of assets	—	—	141,802	519,129
Tax impact of impairment of assets	—	—	(37,169)	(136,271)
Premiums paid on early redemption of debt	413	—	2,385	—
Tax impact of premiums paid on early redemption of debt	(96)	—	(642)	—
Unrealized (gain) loss on derivative asset	—	45	729	6,548
Tax impact of unrealized (gain) loss on derivative asset	—	(12)	3,206	(1,791)
Unrealized (gain) loss on other investments	(1,064)	(820)	1,108	(3,034)
Tax impact of unrealized (gain) loss on other investments	224	172	(233)	637
Pending Ohio acquisition costs	6,192	—	1,061	—
Tax impact of pending Ohio acquisition costs	(1,435)	—	(246)	—
Net interest benefit from equity issuance	(3,566)	—	—	—
Tax impact of net interest benefit from equity issuance	826	—	—	—
Interest expense from LT Debt issuance for pending acquisition	1,129	—	—	—
Tax impact of interest expense from LT Debt issuance for pending acquisition	(262)	—	—	—
Adjusted Operating Results	\$ 140,982	\$ 149,203	\$ 630,505	\$ 462,731
Reported GAAP Earnings Per Share	\$ 1.45	\$ 1.64	\$ 5.68	\$ 0.84
Items impacting comparability:				
Impairment of assets, net of tax	—	—	1.14	4.15
Premiums paid on early redemption of debt, net of tax	—	—	0.02	—
Unrealized (gain) loss on derivative asset, net of tax	—	—	0.04	0.05
Unrealized (gain) loss on other investments, net of tax	(0.01)	(0.01)	0.01	(0.03)
Pending Ohio acquisition costs, net of tax	0.05	—	0.01	—
Equity issuance related to pending acquisition, net of interest benefits	0.04	—	—	—
Interest expense from LT debt issuances for pending acquisition, net of tax	0.01	—	—	—
Rounding	—	0.01	0.01	—
Adjusted Operating Results Per Share	\$1.54	\$1.64	\$6.91	\$5.01

Non-GAAP Reconciliations - Adjusted EBITDA, by Segment



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Reconciliation of Adjusted EBITDA to Net Income, by Segment:

(\$ Thousands)

	FY 2024	FY 2025	12-Months Ended 6/30/26
Integrated Upstream and Gathering Segment			
Reported GAAP Earnings	\$ (57,041)	\$ 324,698	\$ 491,444
Depreciation, Depletion and Amortization	316,762	311,817	330,735
Other (Income) Deductions	1,046	(863)	(927)
Interest Expense	74,005	76,633	61,357
Income Taxes	(20,213)	121,095	177,893
Impairment of Assets	473,054	141,802	-
Adjusted EBITDA	\$ 787,613	\$ 975,182	\$ 1,060,502
Pipeline and Storage Segment			
Reported GAAP Earnings	79,670	120,957	\$ 119,503
Depreciation, Depletion and Amortization	74,530	74,480	77,466
Other (Income) Deductions	(13,828)	(9,915)	(8,164)
Interest Expense	47,428	45,509	46,186
Income Taxes	26,045	39,748	37,536
Impairment of Assets	46,075	-	-
Adjusted EBITDA	259,920	270,779	\$ 272,527
Utility Segment			
Reported GAAP Earnings	57,089	83,249	\$ 87,334
Depreciation, Depletion and Amortization	65,261	69,701	72,964
Other (Income) Deductions	(8,515)	(27,858)	(28,949)
Interest Expense	34,727	42,969	43,876
Income Taxes	3,951	15,653	18,372
Adjusted EBITDA	152,513	183,714	\$ 193,597
Corporate and All Other			
Reported GAAP Earnings	(2,205)	(10,400)	\$ (23,005)
Depreciation, Depletion and Amortization	473	596	786
Gain on Sale of Timber Properties	-	-	-
Other (Income) Deductions	5,071	2,208	(4,002)
Interest Expense	(17,465)	(9,277)	(2,854)
Income Taxes	(41)	(947)	(3,636)
Pending Ohio Acquisition Costs	-	1,061	11,759
Adjusted EBITDA	(14,167)	(16,759)	\$ (20,952)
Consolidated Adjusted EBITDA	1,185,879	1,412,916	\$ 1,505,674

Non-GAAP Reconciliations - Adjusted EBITDA & Net Debt

Reconciliation of Adjusted EBITDA to Consolidated Net Income: (\$ Thousands)

	FY 2024	FY 2025
Total Adjusted EBITDA		
Integrated Upstream & Gathering Adjusted EBITDA	787,613	975,182
Pipeline & Storage Adjusted EBITDA	259,920	270,779
Utility Adjusted EBITDA	152,513	183,714
Corporate & All Other Adjusted EBITDA	(14,167)	(16,759)
Total Adjusted EBITDA	\$ 1,185,879	\$ 1,412,916
Consolidated Net Income	\$ 77,513	\$ 518,504
Plus: Interest Expense	138,695	155,834
Minus: Other Income (Deductions)	(16,226)	(36,428)
Plus: Income Tax Expense	9,742	175,549
Plus: Depreciation, Depletion & Amortization	457,026	456,594
Plus: Impairment of Oil and Gas Properties (E&P)	463,692	141,802
Plus: Impairment of Other E&P Assets	9,362	-
Plus: Impairment of P&S Assets	46,075	-
Plus: Pending Ohio Acquisition Costs	-	1,061
Total Adjusted EBITDA	\$ 1,185,879	\$ 1,412,916
Consolidated Debt to Total Adjusted EBITDA		
Long-Term Debt, Net of Current Portion (End of Period)	\$ 2,200,000	\$ 2,400,000
Current Portion of Long-Term Debt (End of Period)	500,000	300,000
Notes Payable to Banks and Commercial Paper (End of Period)	90,700	150,200
Less: Cash and Temporary Cash Investments (End of Period)	(38,222)	(43,166)
Total Net Debt (End of Period)	\$ 2,752,478	\$ 2,807,034
Long-Term Debt, Net of Current Portion (Start of Period)	2,400,000	2,200,000
Current Portion of Long-Term Debt (Start of Period)	-	500,000
Notes Payable to Banks and Commercial Paper (Start of Period)	287,500	90,700
Less: Cash and Temporary Cash Investments (Start of Period)	(55,447)	(38,222)
Total Net Debt (Start of Period)	\$ 2,632,053	\$ 2,752,478
Average Total Net Debt	\$ 2,692,266	\$ 2,779,756
Average Total Net Debt to Total Adjusted EBITDA	2.27 x	1.97 x

Non-GAAP Reconciliations - Funds From Operations



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Reconciliation of Funds From Operations (FFO) to Net Cash Provided by Operating Activities:

(\$ Thousands)

	FY24	FY25
Net Cash Provided by Operating Activities	\$1,065,961	\$1,100,027
Less:		
Change in Working Capital:		
Receivables and Unbilled Revenue	\$ 34,369	\$ (54,521)
Gas Stored Underground and Materials and Supplies	1,738	(1,378)
Unrecovered Purchased Gas Costs	-	(5,769)
Other Current Assets	8,144	17,629
Accounts Payable	5,616	12,785
Amounts Payable to Customers	(16,299)	(41,752)
Customer Advances	(1,630)	(2,185)
Customer Security Deposits	7,501	(6,412)
Other Accruals and Current Liabilities	2,637	58
Other Assets	(48,183)	(35,348)
Other Liabilities	(25,481)	(68,329)
	\$ (31,588)	\$ (185,222)
Funds From Operations (FFO)	\$ 1,097,549	\$ 1,285,249
Average Total Net Debt (see EBITDA reconciliation)	\$ 2,692,266	\$ 2,779,756
FFO to Average Total Net Debt	41%	46%

Reconciliation – Capital Expenditures



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Reconciliation of Segment Capital Expenditures to Consolidated Capital Expenditures (\$ Thousands)

	FY 2023	FY 2024	FY 2025	FY 2026 Guidance
Capital Expenditures				
Integrated Upstream & Gathering Capital Expenditures ⁽¹⁾	\$ 841,020	\$ 645,600	\$ 605,433	\$580,000 - \$605,000
Pipeline & Storage Capital Expenditures	\$ 141,877	\$ 110,830	\$ 121,798	\$235,000 - \$265,000
Utility Capital Expenditures	\$ 139,922	\$ 184,615	\$ 189,961	\$185,000 - \$205,000
Corporate & All Other Capital Expenditures	\$ 754	\$ 970	\$ 909	
Eliminations				
Total Capital Expenditures from Continuing Operations	\$ 1,123,573	\$ 942,015	\$ 918,101	\$1,000,000 - \$1,075,000
Plus (Minus) Acquisition of Upstream Assets and Midstream Gathering Assets	\$ (124,758)⁽²⁾			
Plus (Minus) Accrued Capital Expenditures				
Integrated Upstream and Gathering FY 2025 Accrued Capital Expenditures			\$ (87,863)	
Integrated Upstream and Gathering FY 2024 Accrued Capital Expenditures		\$ (84,991)	\$ 84,991	
Integrated Upstream and Gathering FY 2023 Accrued Capital Expenditures	\$ (63,785)	\$ 63,785		
Integrated Upstream and Gathering FY 2022 Accrued Capital Expenditures	\$ 93,667			
Pipeline & Storage FY 2025 Accrued Capital Expenditures			\$ (19,418)	
Pipeline & Storage FY 2024 Accrued Capital Expenditures		\$ (14,436)	\$ 14,436	
Pipeline & Storage FY 2023 Accrued Capital Expenditures	\$ (31,813)	\$ 31,813		
Pipeline & Storage FY 2022 Accrued Capital Expenditures	\$ 15,188			
Utility FY 2025 Accrued Capital Expenditures			\$ (17,987)	
Utility FY 2024 Accrued Capital Expenditures		\$ (20,561)	\$ 20,561	
Utility FY 2023 Accrued Capital Expenditures	\$ (13,610)	\$ 13,610		
Utility FY 2022 Accrued Capital Expenditures	\$ 11,407			
Total Accrued Capital Expenditures	\$ 11,053	\$ (10,781)	\$ (5,281)	
Total Capital Expenditures per Statement of Cash Flows	\$ 1,009,868	\$ 931,236	\$ 912,822	\$1,000,000 - \$1,075,000
Plus (Minus) Acquisition of Upstream Assets and Midstream Gathering Assets	\$ (25,000)	\$ (6,187)⁽³⁾		
Capital Expenditures, excluding acquisitions	\$ 984,868	\$ 925,049	\$ 912,822	

(1) FY 2026 Guidance excludes \$20 - \$40 MM of discretionary land spending.

(2) The year ended September 30, 2023 includes \$124.8 million related to the acquisition of upstream assets acquired from SWN, as well as \$25.0 million related to the acquisition of assets from EXCO and UGI. The acquisition cost for the assets acquired from SWN is reported as a component of Acquisition of Upstream Assets on the Consolidated Statement of Cash Flows.

(3) The year ended September 30, 2024 includes \$6.2 million related to the acquisition of assets from UGI. Non-acquisition capex expenditures in the Integrated Upstream and Gathering segment were \$530.1 million in fiscal 2024.

Reconciliation – Free Cash Flow



Reconciliation of Free Cash Flow
(\$ Thousands)

	Nine Months Ended June 30,	
	2026	2025
Net Cash Provided by Operating Activities	<u>\$ 1,037,925</u>	<u>\$ 862,276</u>
Less:		
Net Cash Used in Investing Activities	\$ 757,603	\$ 617,964
Proceeds from Divestitures	<u>—</u>	<u>—</u>
	<u>\$ 280,322</u>	<u>\$ 244,312</u>
Plus:		
Acquisitions	—	—
Free Cash Flow	<u><u>\$280,322</u></u>	<u><u>\$244,312</u></u>

Safe Harbor For Forward Looking Statements



National Fuel®

This presentation may contain “forward-looking statements” as defined by the Private Securities Litigation Reform Act of 1995, including statements regarding future prospects, plans, objectives, goals, projections, estimates of gas quantities, strategies, future events or performance and underlying assumptions, capital structure, anticipated capital expenditures, completion of construction projects, projections for pension and other post-retirement benefit obligations, impacts of the adoption of new accounting rules, and possible outcomes of litigation or regulatory proceedings, as well as statements that are identified by the use of the words “anticipates,” “estimates,” “expects,” “forecasts,” “intends,” “plans,” “predicts,” “projects,” “believes,” “seeks,” “will,” “may,” and similar expressions. Forward-looking statements involve risks and uncertainties which could cause actual results or outcomes to differ materially from those expressed in the forward-looking statements. The Company’s expectations, beliefs and projections are expressed in good faith and are believed by the Company to have a reasonable basis, but there can be no assurance that management’s expectations, beliefs or projections will result or be achieved or accomplished.

In addition to other factors, the following are important factors that could cause actual results to differ materially from those discussed in the forward-looking statements: changes in laws, regulations or judicial interpretations to which the Company is subject, including those involving derivatives, taxes, safety, employment, climate change, other environmental matters, real property, and exploration and production activities such as hydraulic fracturing; governmental/regulatory actions, initiatives and proceedings, including those involving rate cases (which address, among other things, target rates of return, rate design, retained natural gas and system modernization), environmental/safety requirements, affiliate relationships, industry structure, and franchise renewal; changes in economic conditions, including the imposition of additional tariffs on U.S. imports and related retaliatory tariffs, inflationary pressures, supply chain issues, liquidity challenges, and global, national or regional recessions, and their effect on the demand for, and customers’ ability to pay for, the Company’s products and services; the Company’s ability to complete strategic transactions, such as the planned CenterPoint Ohio acquisition, including receipt of required regulatory clearances and satisfaction of other conditions to closing, and to recognize the anticipated benefits of such transactions; governmental/regulatory actions and/or market pressures to reduce or eliminate reliance on natural gas; the Company’s ability to estimate accurately the time and resources necessary to meet emissions targets; changes in the price of natural gas; impairments under the SEC’s full cost ceiling test for natural gas reserves; the creditworthiness or performance of the Company’s key suppliers, customers and counterparties; financial and economic conditions, including the availability of credit, and occurrences affecting the Company’s ability to obtain financing on acceptable terms for working capital, capital expenditures, other investments, and acquisitions, including any downgrades in the Company’s credit ratings and changes in interest rates and other capital market conditions; negotiations with the collective bargaining units representing the Company’s workforce, including potential work stoppages during negotiations; changes in price differentials between similar quantities of natural gas sold at different geographic locations, and the effect of such changes on commodity production, revenues and demand for pipeline transportation capacity to or from such locations; the impact of information technology disruptions, cybersecurity or data security breaches, including the impact of issues that may arise from the use of artificial intelligence technologies; factors affecting the Company’s ability to successfully identify, drill for and produce economically viable natural gas reserves, including among others geology, lease availability and costs, title disputes, weather conditions, water availability and disposal or recycling opportunities of used water, shortages, delays or unavailability of equipment and services required in drilling operations, insufficient gathering, processing and transportation capacity, the need to obtain governmental approvals and permits, and compliance with environmental laws and regulations; increased costs or delays or changes in plans with respect to Company projects or related projects of other companies, as well as difficulties or delays in obtaining necessary governmental approvals, permits or orders or in obtaining the cooperation of interconnecting facility operators; increasing health care costs and the resulting effect on health insurance premiums and on the obligation to provide other post-retirement benefits; other changes in price differentials between similar quantities of natural gas having different quality, heating value, hydrocarbon mix or delivery date; the cost and effects of legal and administrative claims against the Company or activist shareholder campaigns to effect changes at the Company; uncertainty of natural gas reserve estimates; significant differences between the Company’s projected and actual production levels for natural gas; changes in demographic patterns and weather conditions (including those related to climate change); changes in the availability, price or accounting treatment of derivative financial instruments; changes in laws, actuarial assumptions, the interest rate environment and the return on plan/trust assets related to the Company’s pension and other post-retirement benefits, which can affect future funding obligations and costs and plan liabilities; economic disruptions or uninsured losses resulting from major accidents, fires, severe weather, natural disasters, terrorist activities or acts of war, as well as economic and operational disruptions due to third-party outages; significant differences between the Company’s projected and actual capital expenditures and operating expenses; or increasing costs of insurance, changes in coverage and the ability to obtain insurance. The Company disclaims any obligation to update any forward-looking statements to reflect events or circumstances after the date thereof. Forward-looking statements include estimates of gas quantities. Proved gas reserves are those quantities of gas which, by analysis of geoscience and engineering data, can be estimated with reasonable certainty to be economically producible under existing economic conditions, operating methods and government regulations. Other estimates of gas quantities, including estimates of probable reserves, possible reserves, and resource potential, are by their nature more speculative than estimates of proved reserves. Accordingly, estimates other than proved reserves are subject to substantially greater risk of being actually realized. Investors are urged to consider closely the disclosure in our Form 10-K available at www.nationalfuel.com. You can also obtain this form on the SEC’s website at www.sec.gov.

Forward-looking and other statements in this presentation regarding methane and greenhouse gas reduction plans and goals are not an indication that these statements are necessarily material to investor or required to be disclosed in our filings with the SEC. In addition, historical, current and forward-looking statements regarding methane and greenhouse gas emissions may be based on standards for measuring progress that are still developing, internal controls, and processes that continue to evolve and assumptions that are subject to change in the future.

For a discussion of the risks set forth above and other factors that could cause actual results to differ materially from results referred to in the forward-looking statements, see “Risk Factors” in the Company’s Form 10-K for the fiscal year ended September 30, 2025, and the Form 10-Q for the quarters ended December 31, 2025 and March 31, 2026. The Company disclaims any obligation to update any forward-looking statements to reflect events or circumstances after the date thereof or to reflect the occurrence of unanticipated events.