

Investor Presentation

Q3 Fiscal 2020 Update
August 6, 2020

National Fuel is committed to the safe and environmentally conscious development, transportation, storage, and distribution of natural gas and oil resources.

National Fuel's Guiding Principles



Safety

We value the safety of all of our customers, employees, and communities, and work diligently to establish a culture of safety that is embraced throughout the organization.



Innovation

We strive to exceed the standards for safe, clean, and reliable energy development. We invest in the future of our regions' energy resources. We envision a long and healthy future for our company.



Environmental Stewardship

Environmental protection and conservation of resources are high priorities for National Fuel. We utilize procedures, technologies, and best management practices to develop, build, and operate our assets in a manner that respects and protects the environment.



Satisfaction

We work to deliver reliable, high quality service for our customers. We want our shareholders to see a strong return on their investment. We want our employees to work in a positive, safe, and rewarding environment. We want our communities to be proud to call us neighbors.



Community

We are committed to the health and vitality of our local communities. We work where we live and raise our families, and are constantly focuses on the highest standards of corporate responsibility and accountability.



Transparency

We believe that open communication is key to maintaining strong relationships. We see value in educating our customers, shareholders, employees and the larger community about all aspects of our work.

For additional information, please visit our corporate responsibility website at https://responsibility.natfuel.com

A message from David Bauer, President and CEO of National Fuel Gas Company, on NFG's COVID-19 response

"During these unprecedented times, the safety and well-being of our workforce, customers, and communities in which we operate is our top priority. We continue to support our employees through a number of initiatives, including providing a safe work environment, offering flexible work arrangements to meet the child care needs of our employees, and the avoidance of workforce reductions and furloughs. While National Fuel, like so many companies across the globe, has encountered new challenges in connection with the COVID-19 pandemic, I am proud to say that, to date, the Company has not experienced significant operational or financial impacts during this crisis – a testament to the diligence and commitment of our approximately 2,100 employees, who continue to meet and exceed the challenges of this 'new normal'.

Furthermore, with operations that span the entirety of the natural gas value chain, we see firsthand the critical role that our business, and the energy industry, plays in meeting the daily needs of our communities – producing, gathering, transporting, and ultimately delivering critical low-cost energy supplies to the homes that have become our offices, schools, and gyms, and the manufacturing facilities that produce our food, supplies, and personal protective equipment."

NFG: A Diversified, Integrated Natural Gas Company



<u>Upstream</u>

Exploration & Production

42% of NFG EBITDA⁽²⁾ Developing our large, high quality acreage position in Marcellus & Utica shales⁽¹⁾

~1.2 Million

Net acres in Appalachia

~800 MMcf/day

Net Appalachian natural gas production⁽³⁾

Midstream

Gathering
Pipeline & Storage

37% of NFG EBITDA⁽²⁾

Expanding and modernizing pipeline infrastructure to provide outlets for Appalachian natural gas production

\$1.7 Billion

Investments since 2010

3.9 MMDth

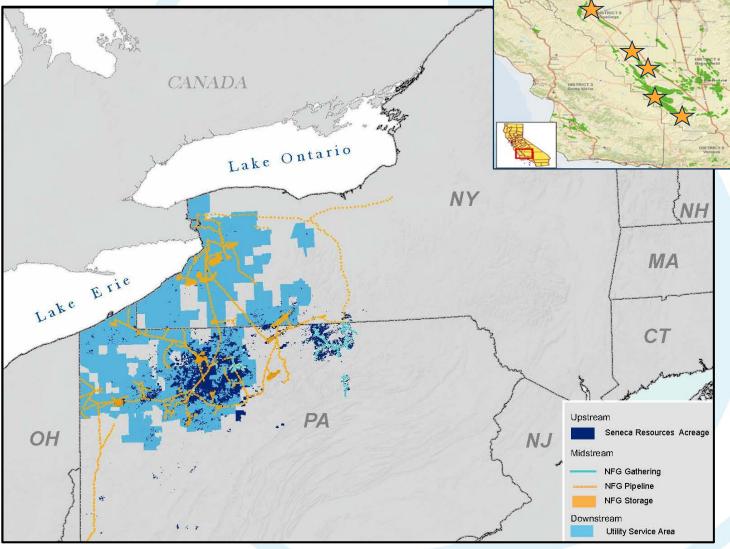
Daily interstate pipeline capacity under contract

Downstream
Utility

21% of NFG EBITDA⁽²⁾ Providing safe, reliable and affordable service to customers in WNY and NW Pa.

743,400 Utility customers \$324 Million

Investments in safety since 2015



⁽¹⁾ This presentation includes forward-looking statements. Please review the safe harbor for forward looking statements at the end of this presentation.

⁽²⁾ Twelve months ending June 30, 2020. A reconciliation of Adjusted EBITDA to Net Income as presented on the Consolidated Statement of Income and Earnings Reinvested in the Business is included at the end of this presentation.

Why National Fuel?



Diversified Assets Provide Stability and Long-Term Growth Opportunities

- 1 Integrated Model Enhances Shareholder Value
- 2 Appalachian Program Expected to Generate Significant Free Cash Flow
- 3 Use of Existing Infrastructure Amplifies Consolidated Appalachian Returns
- 4 Interstate Pipeline Business Drives Significant Regulated Growth
- 5 Long History of Returning Capital to Shareholders

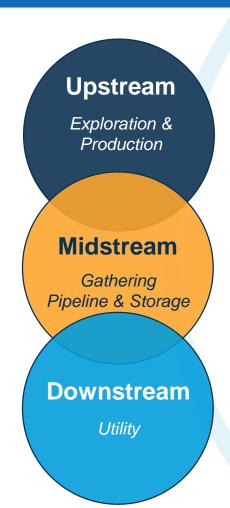


Integrated Model Enhances Shareholder Value



Benefits of National Fuel's Integrated Structure:

- Ability to adjust to changing commodity price environments
- **✓** More efficient capital investment
- ✓ Higher returns on investment
- ✓ Operational scale
- ✓ Lower cost of capital
- ✓ Lower operating costs
- More competitive pipeline infrastructure projects
- ✓ Strong balance sheet
- ✓ Growing, stable dividend



Geographic and Operational Integration Drives Synergies:

Upstream

Midstream

- ✓ Co-Development of Marcellus and Utica
- ✓ Just-in-time gathering facilities
- ✓ Pipeline expansion opportunities

Midstream

Downstream

- Rate-regulated entities share common resources, reducing operating expense
- Utility business is a large Pipeline & Storage customer

Financial Efficiencies:

- Investment grade credit rating
- Shared borrowing capacity
- Consolidated income tax return

... and Continues to Drive Growth Opportunities



Near Term Strategy Leverages Integration Across the Value Chain

Exploration & Production

Gathering

Pipeline & Storage

Utility

- ✓ Acquisition of significant flowing production and contiguous Tioga County acreage, with supporting gathering facilities, furthers focus on integrated Upstream and Midstream Appalachian development
 - ~1.2 million acre position in the Marcellus and Utica shales (inclusive of acquired acreage)
 - NFG's gathering systems move Seneca's natural gas production, driving consolidated returns
 - NFG's interstate pipelines support Appalachian development and provide new firm takeaway capacity
- ✓ Further expansion of interstate pipeline systems to satisfy growing natural gas supply and demand
 - Supply push Appalachian producers
 - Demand pull regional demand-driven projects and utilities
- ✓ Ongoing investment in safety and modernization of pipeline transportation and distribution systems
 - \$500+ million in new investments expected over the next 5 years

Appalachian Acquisition Strengthens Integrated Model



... And is Expected to Deliver Meaningful Free Cash Flow Generation, While Maintaining Significant Contribution from Regulated Businesses



Contiguous upstream assets, with shallow declining PDP reserves, acquired at less than \$0.40 per Mcf



Acquisition of significant flowing production driving expected ~\$50 million gathering revenue increase in fiscal 2021⁽¹⁾



Hedges in place for ~66% of expected fiscal 2021 Appalachian production, including 75+% of acquired fiscal 2021 PDP volumes



Seneca and Gathering expected to generate significant free cash flow in fiscal 2021, and to reduce CapEx by \$100 million+(1)(2)



Increased scale and highly-synergistic acreage footprint expected to lower upstream unit costs by ~\$0.10/Mcfe in fiscal 2021⁽¹⁾

⁽¹⁾ Based on the midpoint of the Company's fiscal 2021 respective guidance ranges versus fiscal 2020 guidance.



Appalachian Program Expected to Generate Free Cash Flow ...



... In Fiscal 2021 at Natural Gas Prices Well Below Current NYMEX Strip...



(1) The Company defines free cash flow on page 64 of this presentation. Assumes current hedges and \$42.50/Bbl WTI oil price.

... While Generating Strong Consolidated Returns Across Seneca's Acreage Footprint

Seneca and Gathering Consolidated Economics (Realized Price is NYMEX less applicable transport charges)

| | | | | Realized | 15% IRR ⁽³⁾ Realized Price | |
|--|-----|----------------------------------|-----------|----------------------------------|---|----------------------------------|
| | | Prospect | Reservoir | \$2.25 IRR (%) ⁽²⁾ | | \$2.00 IRR (%) ⁽²⁾ |
| | EDA | Tract 100 & Gamble Lycoming Co. | Marcellus | 73% | 59% | \$1.11 |
| | | Tioga County | Utica | 57 % | 47% | \$1.34 |
| | WDA | CRV Return Trip | Utica | 30% | 25% | \$1.60 |
| | | CRV Return Trip | Marcellus | 33% | 26% | \$1.57 |

⁽²⁾ Net realized price reflects either (a) price received at the gathering system interconnect or (b) price received at delivery market net of firm transportation charges.

⁽³⁾ Consolidated Seneca and Gathering IRR is pre-tax and includes expected gathering capital expenditures, well costs under current cost structure, and non-gathering LOE.



Leveraging Existing Infrastructure to Enhance Returns



Utilization of Existing Infrastructure for Ongoing Utica Development Amplifies Consolidated Returns

Utica development on Marcellus pads allows use of existing:



- Gathering Pipelines
- ✓ Compression
- ✓ Water Handling Facilities
- ✓ Roadways and Pads

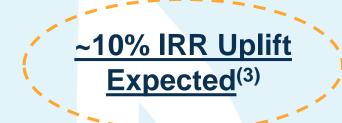




| | Gathering CapEx/Well (\$ thousands) |
|---------------------------------|---|
| Marcellus (pre-2019) | \$1,489 ⁽¹⁾ |
| Utica Return Trips (current) | ~\$430(2) |



Resulting in significant consolidated return uplift for E&P and Gathering



Approximate WDA Marcellus gathering facility costs for 192 wells drilled and completed as of September 30, 2018.

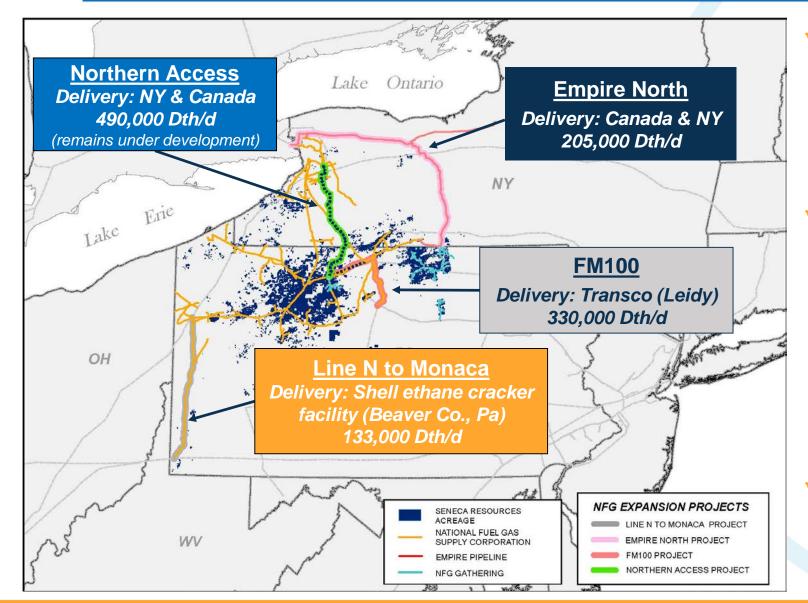
²⁾ Estimated WDA Utica gathering facility costs for remaining return trip locations in the Clermont Rich Valley area of redevelopment.

Internal Rate of Return for Seneca WDA and Gathering includes extimated well costs under current cost structure, and anticipated LOE and Gathering costs. Internal Rate of Return for Seneca WDA and Gathering includes expected gathering capital expenditures for remaining return trip locations, well costs under current cost structure, and non-gathering LOE.



Significant Expected Interstate Pipeline Growth





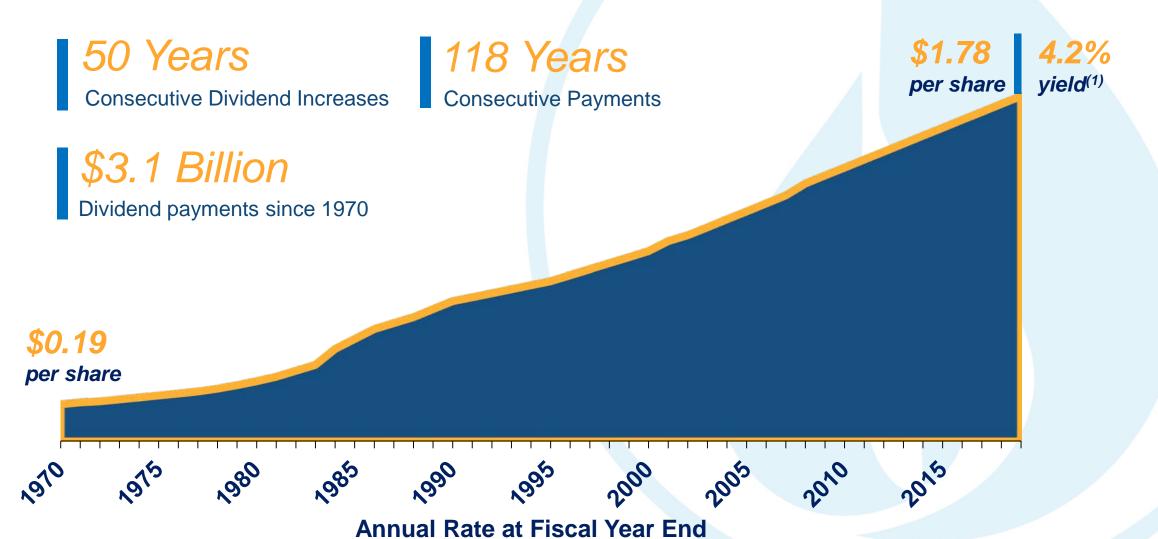
Supply Corp. Rate Case Settlement:

- \$35 million increase in base rates (effective 2/1/20)
- Additional \$15 million step-up (expected April 2022)
- Significant Expected Near-term Expansion Revenues:
 - Line N to Monaca: \$5 MM (placed into service 11/1/19)
 - Empire North: \$25 MM (under construction)
 - FM100: \$35 MM (FERC certificate received)
- Substantial Modernization Opportunities:
 - \$150-\$250 million expected over next 5 years (Supply Corp.)

(5)

Half Century of Dividend Growth





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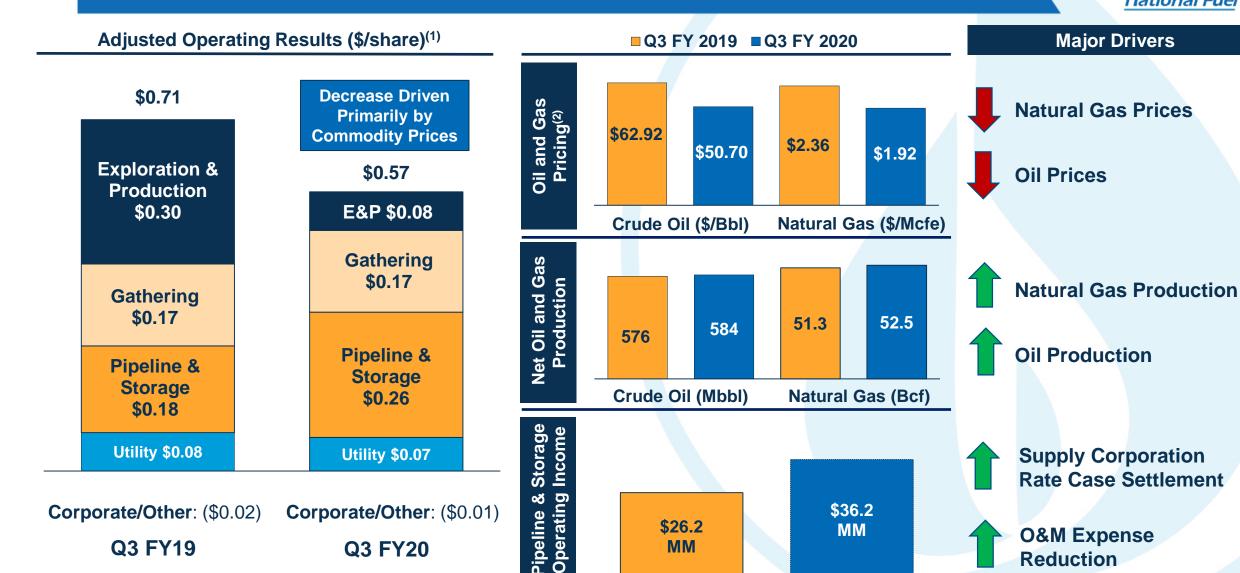
Third Quarter Fiscal 2020

Financial Highlights

Third Quarter Fiscal 2020 Results and Drivers



Reduction



Q3 FY20

Q3 FY19

MM

Adjusted Operating results of \$0.71 for Q3 FY19 and \$0.57 for Q3 FY20 include operating results of Corporate & All Other Segments. A Reconciliation of Adjusted Operating Results to Earnings Per Share is provided at the end of this presentation. 14 Realized price after hedging.

Earnings Guidance



| | FY2020 Adjusted Operating Results | / | FY2021 Earnings Guidance |
|------------------------------------|--|------|--|
| Key Guidance Drivers | \$2.75 to \$2.85/share ⁽¹⁾ | | \$3.40 to \$3.70/share |
| | Production / Gathering Throughput | : | Seneca Net Production: 305-335 Bcfe (up 32% vs. FY20E) Gathering Revenues: \$185-\$200 million (up 35% vs. FY20E) |
| Non-regulated <u>Businesses</u> | Realized natural gas prices (after-hedge | •) • | Natural Gas: ~\$2.15/Mcf ⁽²⁾ (vs. ~\$2.05/Mcf in FY20E) |
| Exploration & Production | Realized oil prices (after-hedge) | • | <u>Crude Oil:</u> ~\$50.00/Bbl ⁽³⁾ (vs. ~\$57.00/Bbl in FY20E) |
| Gathering | G&A Expense | • | Guidance of \$0.21-\$0.23/Mcf (vs. \$0.26-\$0.27 for FY20E) |
| | DD&A Expense | • | Guidance of \$0.65-\$0.70/Mcf (vs. \$0.70-\$0.74 for FY20E) |
| Regulated <u>Businesses</u> | Pipeline & Storage Revenues | • | \$330 - \$340 million (Supply rate case and expansion revenues - Empire North project) |
| Pipeline & | Pipeline & Storage Depreciation Expens | e • | Expected to increase by ~\$8 million from FY20 |
| Storage Utility | Utility Operating Income | • | Guidance assumes normal weather; higher gross margin expected to be partially offset by cost inflation |
| Tax Rate | Effective Tax Rate | • | ~26% (no significant change expected) |

⁽¹⁾ Excludes items impacting comparability. A reconciliation of Adjusted Operating Results is provided at the end of this presentation.

⁽²⁾ Assumes NYMEX natural gas pricing of \$2.65/MMBtu and in-basin spot pricing of \$2.25/MMBtu for winter and \$2.00/MMBtu for summer fiscal 2021, respectively, and reflects the impact of existing financial hedges, firm sales and firm transportation contracts. 15
(3) Assumes NYMEX (WTI) oil pricing of \$42.50/Bbl and California-MWSS pricing differentials of 95% to WTI, and reflects impact of existing financial hedge contracts.

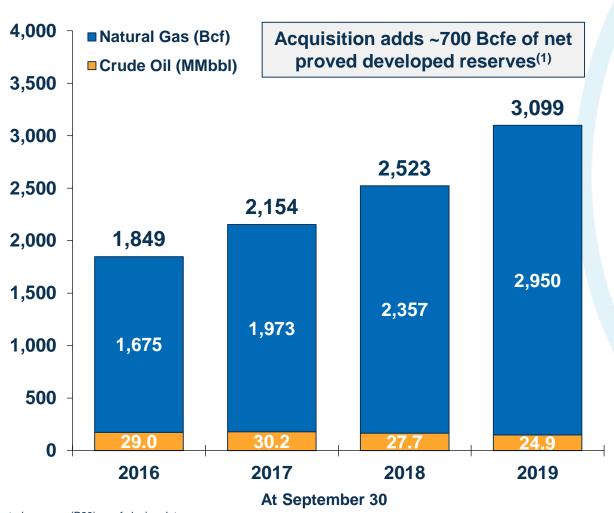
Exploration & Production and Gathering Overview

Seneca Resources Company, LLC ~ National Fuel Gas Midstream Company, LLC

Proved Reserves



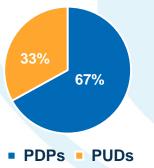
Total Proved Reserves (Bcfe)



3-Year Average F&D Cost (\$/Mcfe)



Fiscal 2019 Proved Reserves Stats

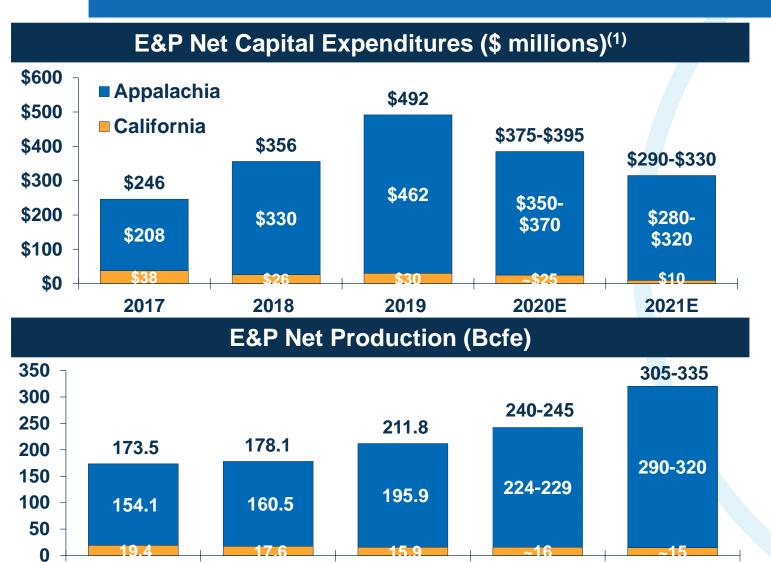


- 372% Reserve Replacement Rate
- Seneca Drill-bit F&D = \$0.67/Mcfe⁽²⁾
- Appalachia Drill-bit F&D = \$0.62/Mcfe⁽²⁾

Estimated reserves (P90) as of closing date.

Growing Production within Disciplined Capital Program





2017

2018

Near-Term Strategy

- Reduced activity to 1-rig development program in June 2020 (moved from 3 to 2 rigs in January 2020)
- Development of WDA-Utica, with EDA activity focused on utilizing valuable firm transportation and sales contracts
 - Gross production growth will benefit NFG's Gathering segment
- Layer in additional firm sales in advance of new firm transportation capacity expected in late 2021 (Leidy South)
- Limited spending in California in light of current oil prices

2020E

2021E

2019

Significant Appalachian Acreage Position

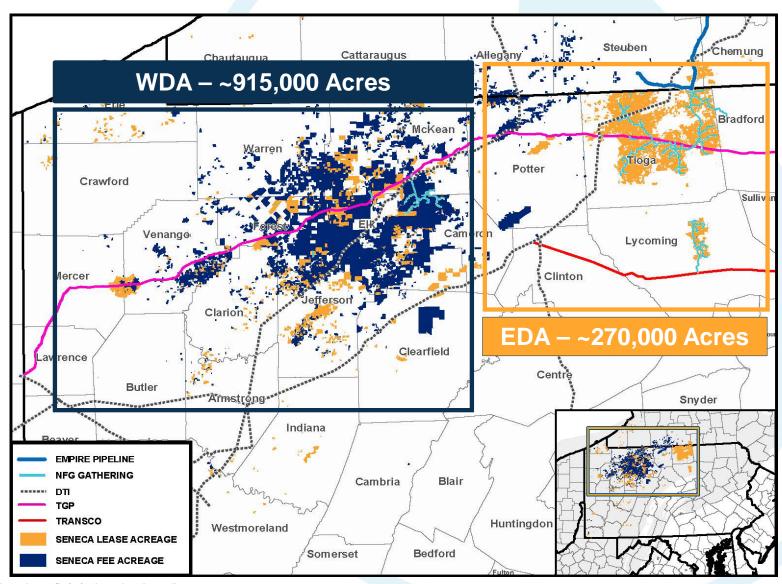


Western Development Area (WDA)

- Average Seneca gross production⁽¹⁾: ~372 MMcf/d
- Over 1,000 potential Marcellus & Utica locations
- ~80 locations where gathering/pad infrastructure in place from prior drilling activities, driving returns:
 - Breakeven (15% IRR) consolidated economics of \$1.60 or less
- Royalty free mineral ownership
- Highly contiguous nature drives efficiencies

Eastern Development Area (EDA)

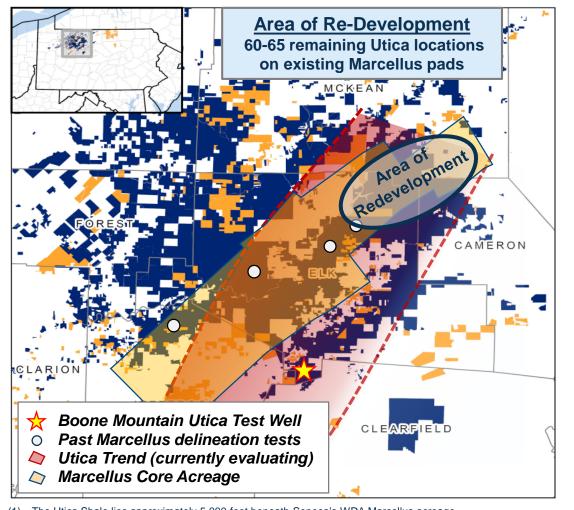
- Average Seneca gross production⁽¹⁾: ~328 MMcf/d
- Acquisition adds 260-270 MMcf/d gross production⁽¹⁾
- Mostly leased (13-18% royalty) with limited near-term lease expirations
- Significant inventory:
 - ~185 Utica and ~90 Marcellus locations in Tioga County (includes acquisition)
 - 30-35 Marcellus locations in Lycoming County



Western Development Area



Marcellus Core Acreage vs. Utica Appraisal Trend⁽¹⁾



WDA Highlights

- ✓ Large well inventory:
 - Marcellus Shale: 600+ well locations remaining / 200,000 acres
 - <u>Utica Shale</u>: 500+ potential locations across Utica trend / evaluating extent of prospective acreage⁽²⁾
- ✓ Fee acreage (no royalty) enhances economics and provides development flexibility
- Use of existing gathering, pad, and water infrastructure for Utica drives increased Appalachian program returns
- Highly contiguous position drives best in class well costs
- Long-term firm contracts support growth
- ✓ Additional appraisal tests planned to delineate Rich Valley to Boone Mountain corridor (~2.3 Bcf / 1,000' appraisal well)

⁽¹⁾ The Utica Shale lies approximately 5,000 feet beneath Seneca's WDA Marcellus acreage

WDA-CRV Results and Type Curves



WDA-CRV Development Update

- Currently producing from both Utica and Marcellus wells in WDA-CRV area
 - Avg. CRV Utica Production: ~132 MMcf/d
 - Avg. CRV Marcellus Production: ~216 MMcf/d
- Drawdown management and produced fluid blend percentage are critical to well productivity

WDA-CRV Utica Development Plan

- Continue Optimizing Utica D&C completion design, focusing on:
 - Proppant loading
 - Stage spacing
 - Produced fluid blend
- Tailor development plan to use existing pad, water and gathering infrastructure

WDA-CRV Types Curves – Normalized to 9,000' 9.0 WDA-CRV Utica Type Curve 8.0 -WDA-CRV Marcellus Type Curve 7.0 Production (BCF) 6.0 5.0 **Cumulative** 4.0 3.0 **Consolidated WDA-CRV Return Trip Economics** 2.0 **EUR IRR% Break-even** (Bcf/1000') \$2.00(1) 15% IRR⁽¹⁾ 1.0 **Utica - CRV** 1.6 - 1.7 25% \$1.60 Marcellus - CRV 1.1 - 1.2 26% \$1.57 0.0 12 24 108 120

Months On

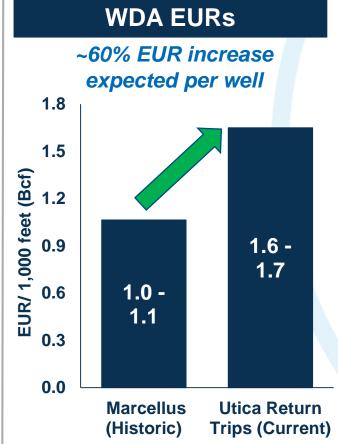
(1) Internal Rate of Return is for consolidated Seneca and Gathering, is pre-tax, and includes expected gathering capital expenditures for remaining return trip locations, well costs under current cost structure, and non-gathering LOE.

Limited New Infrastructure Needed to Support Utica Return Trips



Leveraging Existing Gathering, Water and Pad Infrastructure Enhances Returns





WDA-CRV Consolidated Economics

Coordination between upstream and midstream activities enhances returns, provides economies of scale and significant operational flexibility

~10% IRR Uplift Expected



At a \$2.00 netback price, consolidated Seneca WDA and Gathering IRR is approximately 25%, an uplift of ~10% over standalone Seneca WDA economics⁽²⁾

⁽¹⁾ WDA Marcellus well costs reflect drilling, completion & gathering costs for 192 drilled and completed wells as of 9/30/18. WDA-CRV Utica well costs reflect expected drilling, completion & gathering costs for the remaining locations in area of redevelopment.

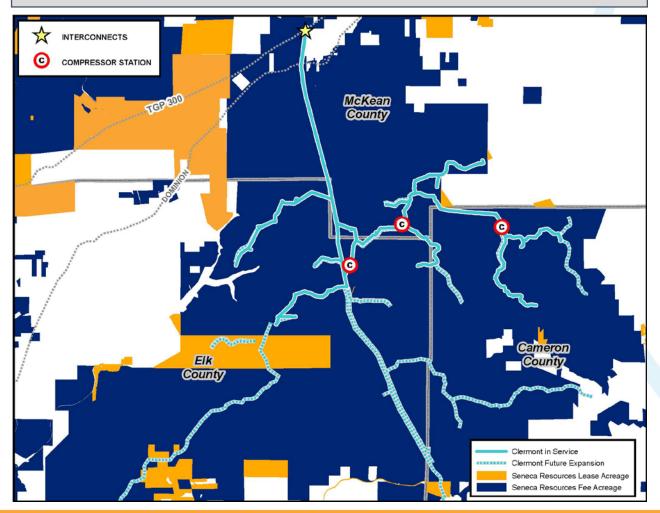
²⁾ Internal Rate of Return for Seneca WDA includes estimated well costs under current cost structure, and anticipated LOE and Gathering costs. Internal Rate of Return for Seneca WDA and Gathering includes expected gathering capital expenditures for remaining return trip locations, well costs under current cost structure, and non-gathering LOE.

Integrated Development – WDA Gathering System



Gathering System Build-Out Tailored to Accommodate Seneca's WDA Development

Clermont Gathering System Map



Current System In-Service

- Capacity: 470 MMcf per day
- Interconnects with TGP 300 and NFG Supply
- Total Investment to Date: \$310 million
- 38,120 HP of compression (3 stations)

Future Build-Out

- Modest gathering pipeline and compression investment required to support Seneca's Utica return-trip development
- Opportunity for 300 miles of pipelines and six compressor stations (+60,000 HP installed) as Seneca's drilling activity continues

WDA Firm Transportation and Sales Capacity

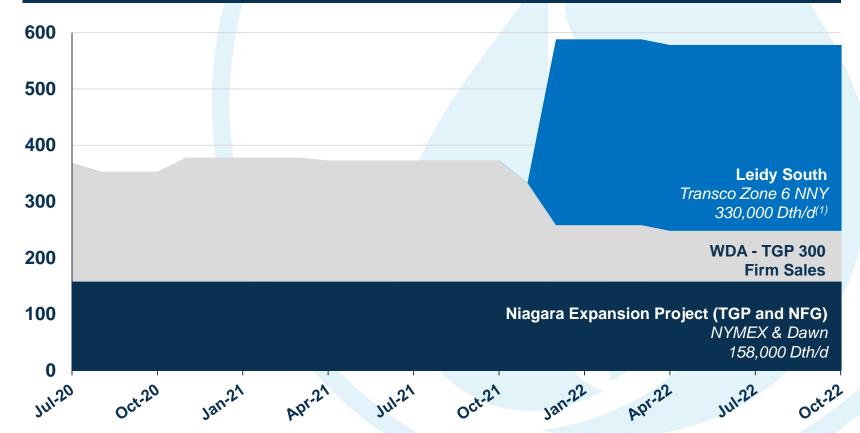


WDA Exit Capacity Supports Production and Enhances Consolidated Returns

WDA Gas Marketing Strategy

- ✓ Will continue to layer-in firm sales deals of short and longer duration on TGP 300 to reduce spot exposure
- ✓ WDA spot realizations track
 TGP Station 313 pricing,
 typically 10¢ 20¢ better than
 TGP Marcellus Zone 4
- Leidy South will provide additional capacity to premium markets (Transco Zone 6 NNY)

WDA Contracted Firm Transport and Gross Sales Volumes (MDth/d)



Eastern Development Area



Seneca EDA Highlights

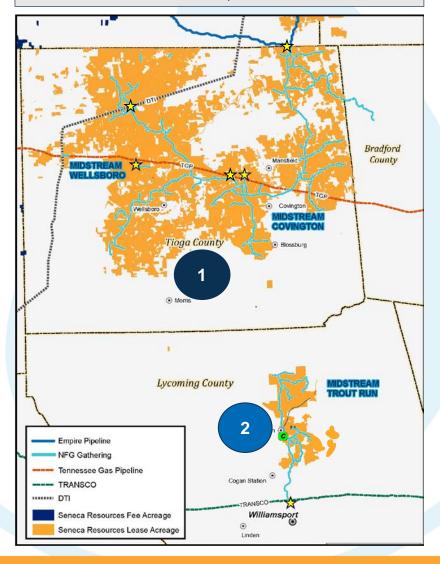
1) Tioga County, PA - DCNR Tract 007, Covington, and Acquisition

- ✓ Seneca's Utica Development resumed in fiscal 2018
- √ ~185 Undeveloped Utica locations (includes acquired acreage)
- ✓ Marcellus Shale expected to provide ~90 locations (includes acquired acreage)
- Gathering infrastructure:
 - NFG Midstream Wellsboro (DCNR Tract 007 Utica)
 - NFG Midstream Covington (Covington/DCNR Tract 595 Marcellus)
 - Acquired Tioga gathering system (Acquired production Marcellus/Utica)

(2) Lycoming County, PA - DCNR Tract 100 & Gamble

- √ 30-35 remaining Marcellus locations
- ✓ Firm transportation capacity: Atlantic Sunrise (189 MDth/d)
- ✓ Gathering infrastructure: NFG Midstream Trout Run
- ✓ Geneseo Shale expected to provide 100 120 additional locations

EDA - ~270,000 Acres



EDA Utica: Tioga County Development

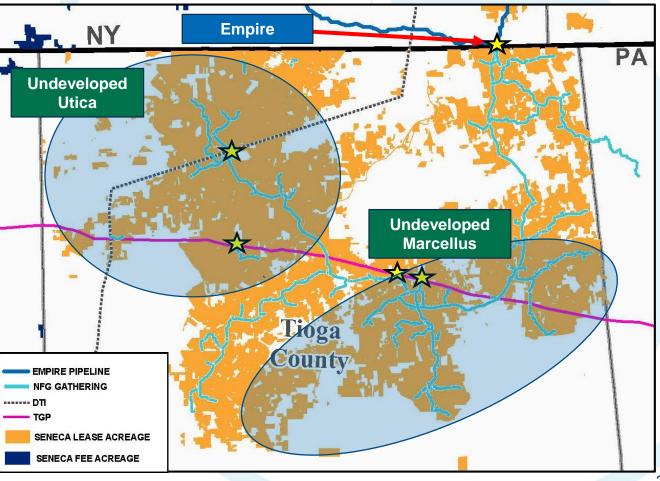


Acquisition Provides Significant Inventory and Drives Synergies with Existing Operations

Tioga County Acquisition Development Benefits

- ✓ Assets contiguous to NFG's existing Tioga county production and gathering operations
- √ ~185 total Utica locations, including ~150 locations
 within acquired acreage footprint
 - Significant inventory of return trip locations
- √ ~90 total Marcellus locations, including ~35 locations within acquired acreage area
- ✓ Gathering assets interconnected with, or adjacent to, existing NFG midstream facilities
 - Empire Pipeline (NFG)
 - Potential to tie into NFG's Covington gathering system
 - Dominion capacity reaches Transco Leidy line, providing optionality for future Leidy South volumes (Transco/NFG)

Significant Tioga County Acreage Position



EDA Utica: Tioga County Development

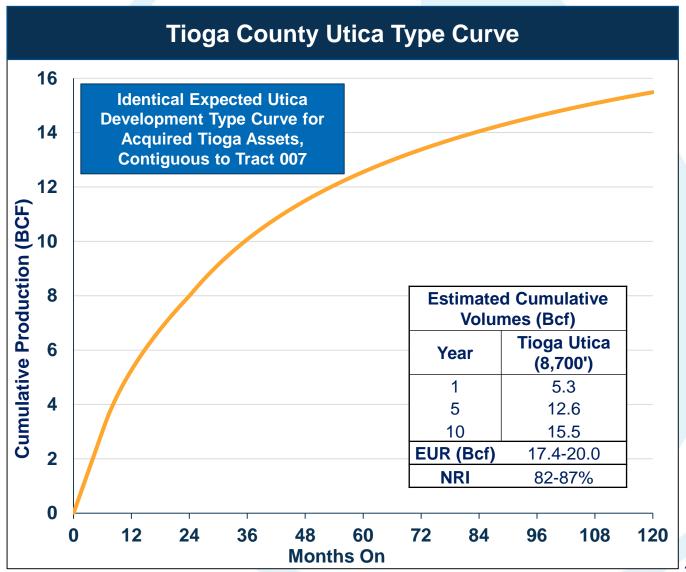


Strong Tioga County Utica Economics

- √ 47% consolidated Seneca/Gathering IRR at \$2.00 realized price
- ✓ Breakeven (15% IRR) consolidated economics at ~\$1.34/Mcf or less
- ✓ High NRI (86-87%) on acquired acreage drives further enhanced returns

Strong Seneca Well Results in Tract 007 (Pad K)

- ✓ 4 well pad brought online in Q2 Fiscal 2019
 - Avg. Lateral Length: 7,582'
 - Avg. IP₃₀ Rate: 13.8 MMcf/day
 - **Avg. IP**₃₆₅ **Rate**: 11.6 MMcf/day
- Early production limited to 10-15 MMcf/d by drawdown management



EDA Utica: Tioga County Development

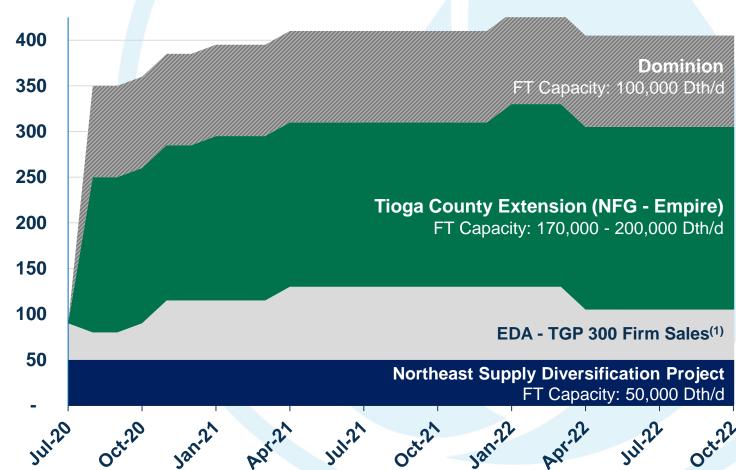


Production Underpinned by Firm Sales and Firm Transportation Contracts

Tioga County Gas Marketing Strategy

- Acquired production supported by firm transportation capacity to premium markets:
 - 200 MDth/d (Empire-NFG) provides access to Dawn/TGP 200 markets
 - 100 MDth/d to Dominion markets, including Station 219 and Leidy Hub, which provides access to Leidy South expansion
- Seneca's existing firm transportation and firm sales support Tract 007 production





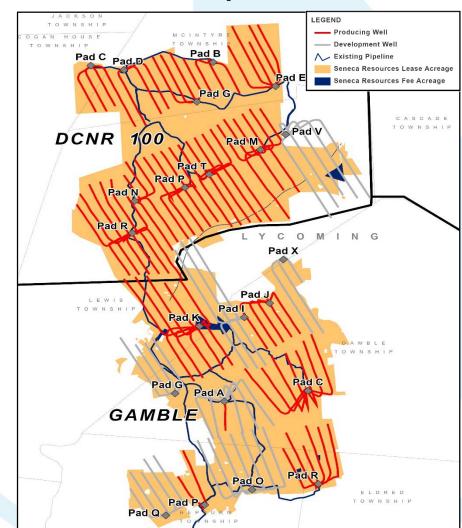
EDA Marcellus: Lycoming County Development



Marcellus Development in Lycoming County Fully Utilizes Firm Transportation

- ✓ Prolific Marcellus acreage with peer-leading well results
- ✓ 30-35 remaining Marcellus locations breakeven (15% IRR) consolidated economics of ~\$1.11
- ✓ Near-term development focused on Atlantic Sunrise capacity





Integrated Development – EDA Gathering Systems



Gathering Segment Supporting Seneca and Third-Party Production, and Future Development

(1) Tioga County Gathering Systems

Wellsboro Gathering System

- ✓ <u>Total Investment</u> (to date): ~\$22 million
- ✓ Capacity: up to 200,000 Dth per day (Interconnect w/ TGP 300)
- Production Source: Seneca Resources (DCNR Tract 007)

Covington Gathering System

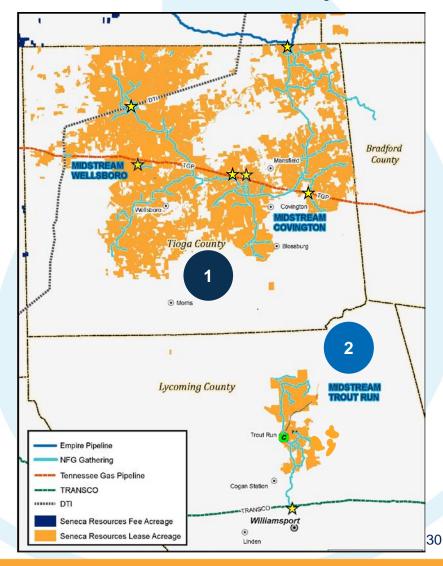
- Total Investment (to date): ~\$48 million
- Capacity: 220,000 Dth per day (Interconnect w/ TGP 300)
- ✓ <u>Production Source</u>: Seneca Resources (Covington & DCNR Tract 595)

Acquired Tioga Gathering System

- ✓ Capacity: up to 550,000 Dth per day (Interconnects with Empire, Dominion, and TGP 300)
- Production Source: Seneca Resources (acquired Tioga acreage)

(2) Lycoming County – Trout Run Gathering System

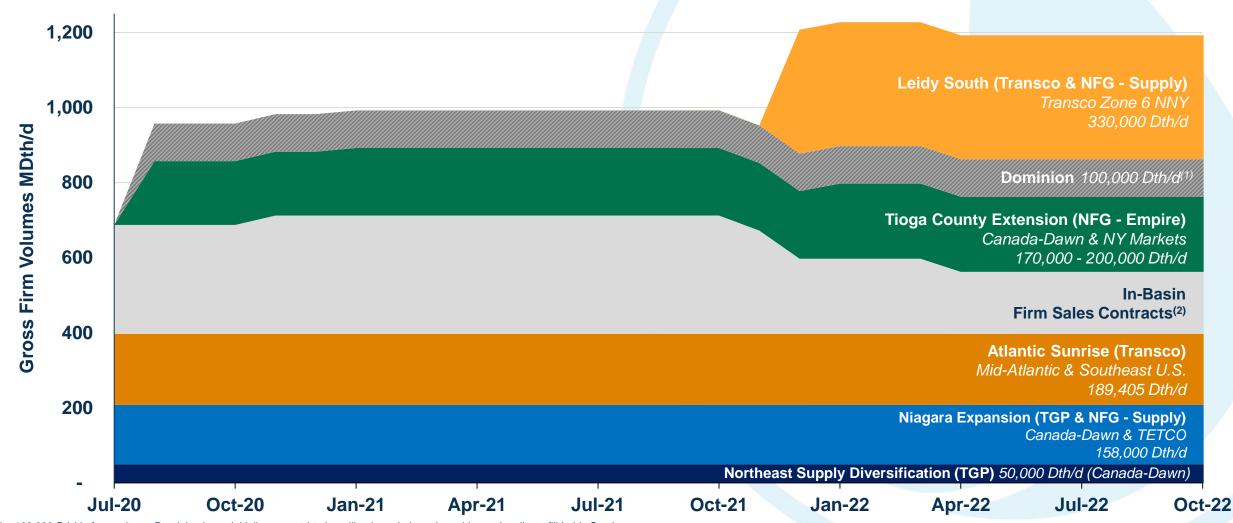
- ✓ Total Investment (to date): ~\$239 million
- ✓ Capacity: 466,000 to 585,000 Dth per day (Interconnect w/ Transco)
- ✓ <u>Production Source</u>: Seneca Resources (DCNR Tract 100 & Gamble)
- √ Third-party volumes under contract and expected to come online in early fiscal 2021



Long-term Contracts Supporting Appalachian Production



Seneca Appalachia Natural Gas Marketing Firm Contract Volumes (MDth/day)

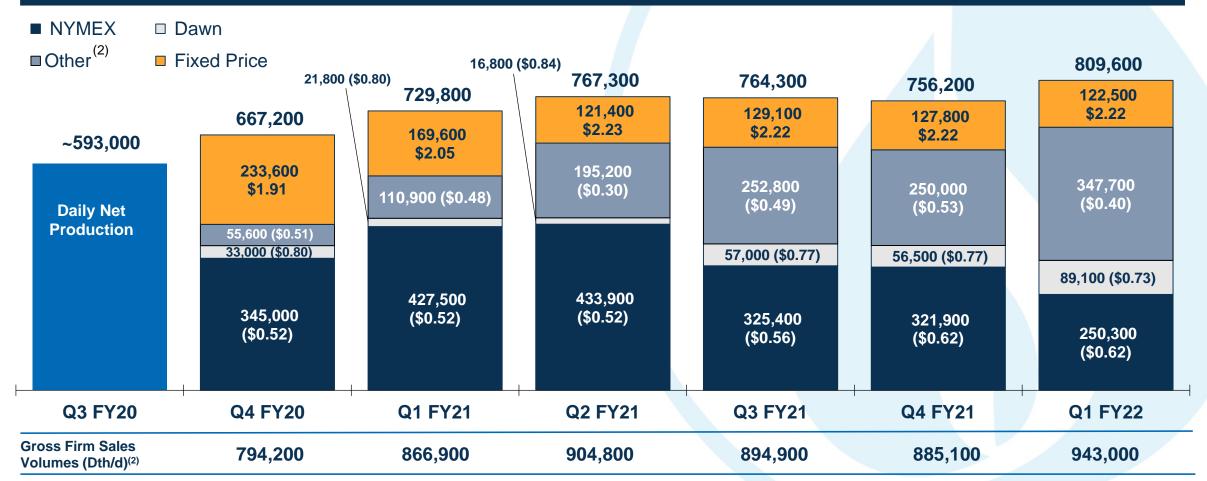


^{1) 100,000} Dth/d of capacity on Dominion is not initially expected to be utilized regularly and provides optionality to fill Leidy South.

Near-term Firm Sales Provide Market & Price Certainty



Net Contracted Firm Sales Volumes (Dth per day) Contracted Index Price Differentials (\$ per Dth)(1)



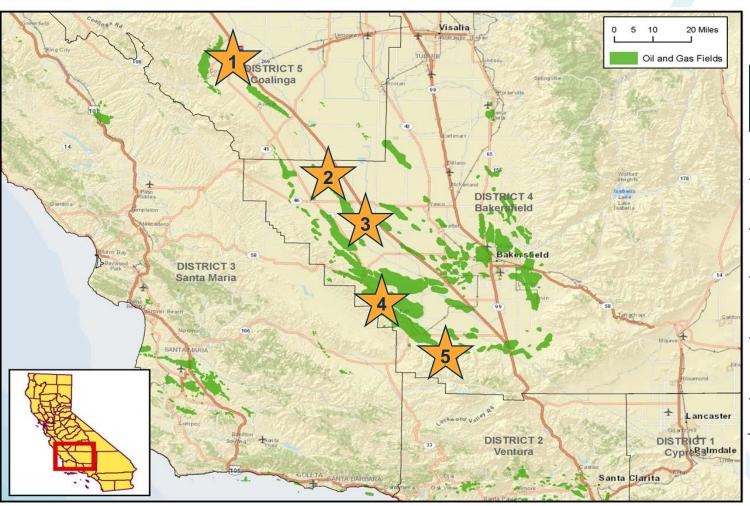
⁽¹⁾ Values shown include acquired contracts, and represent the weighted average fixed price or weighted average differential relative to NYMEX (netback price) less any associated transportation costs. Transportation costs include minor variable components such as the Canadian exchange rate and fuel components. With respect to "Other", the weighted average differential relative to NYMEX (netback price) includes net contracted firm sales at various indices, which are to subject to fluctuations in the market, such as seasonal demand swings, and is calculated using forward basis at various associated locations as specified by the underlying contract.

(2) Excludes 100,000 Dth/d of capacity on Dominion not initially expected to be utilized regularly.

California Oil



Stable Oil Production | Minimal Capital Investment | Steady Free Cash Flow



| | Location | Formation | Production Method | Avg. Daily Production (net Boe/d) ⁽¹⁾ | | | |
|---|-------------------------|--------------------|-------------------------|--|--|--|--|
| 1 | East Coalinga/ Other | Temblor | Primary | 641 | | | |
| 2 | North Lost Hills | Tulare & Etchegoin | Primary/ Steam flood | 812 | | | |
| 3 | South Lost Hills | Monterey Shale | Primary | 1,168 | | | |
| 4 | North Midway Sunset | Tulare & Potter | Steam flood | 2,625 | | | |
| 5 | South Midway Sunset | Antelope | Steam flood | 2,027 | | | |
| TOTAL WEST DIVISION AVG. NET PRODUCTION(1) 7,27 | | | | | | | |

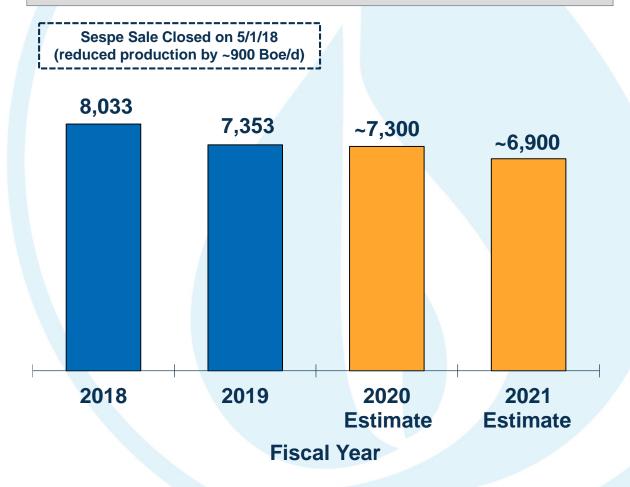
California Capital Expenditures vs. Production





\$30 \$26 ~\$25 Reduced CapEx in Response to **Oil Prices** ~\$10 2018 2019 2020 2021 **Estimate Estimate Fiscal Year**

West Division Average Net Daily Production (Boe)

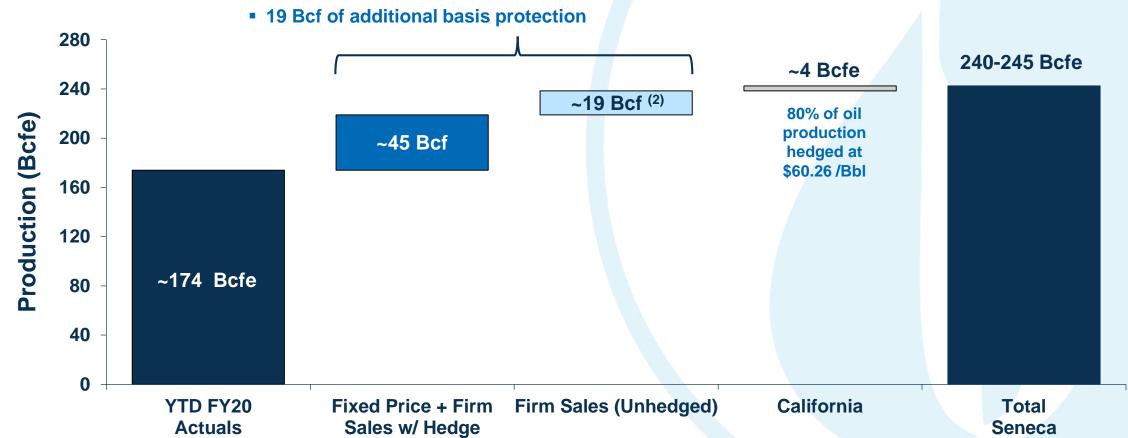


Fiscal 2020 Production and Price Certainty



64 Bcf of Appalachian Production Protected by Firm Sales



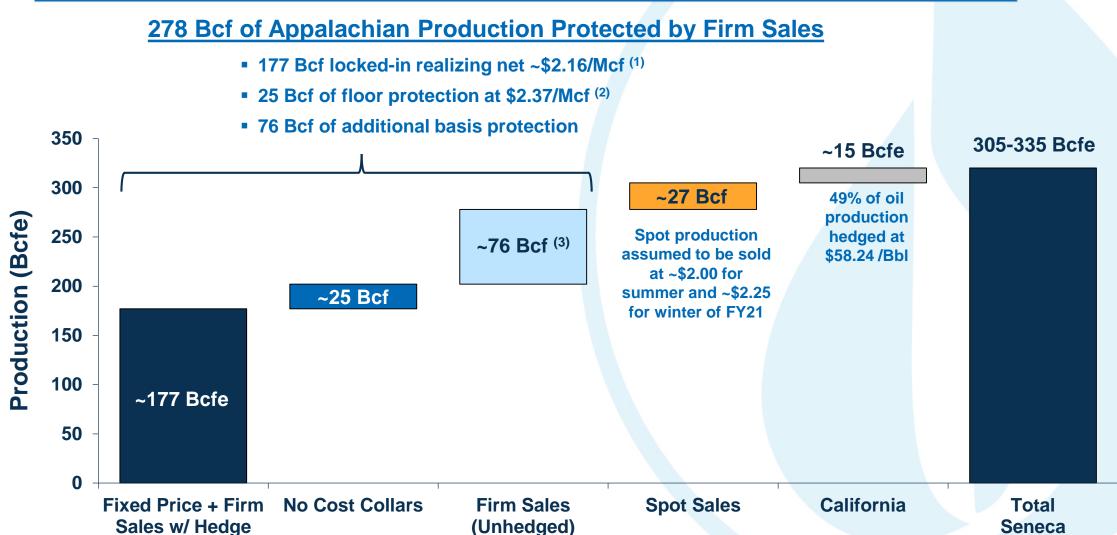


⁽¹⁾ Average realized price reflects uplift from financial hedges less fixed differentials under firm sales contracts and any firm transportation costs.

⁽²⁾ Indicates firm sales contracts with fixed index differentials, as well as production with associated firm transport volumes, but not backed by a matching financial hedge.

Fiscal 2021 Production and Price Certainty





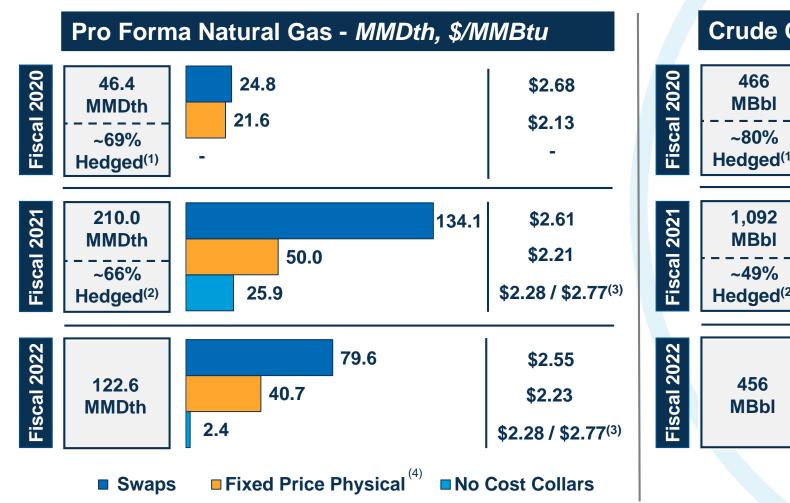
¹⁾ Average realized price reflects uplift from financial hedges less fixed differentials under firm sales contracts and any firm transportation costs.

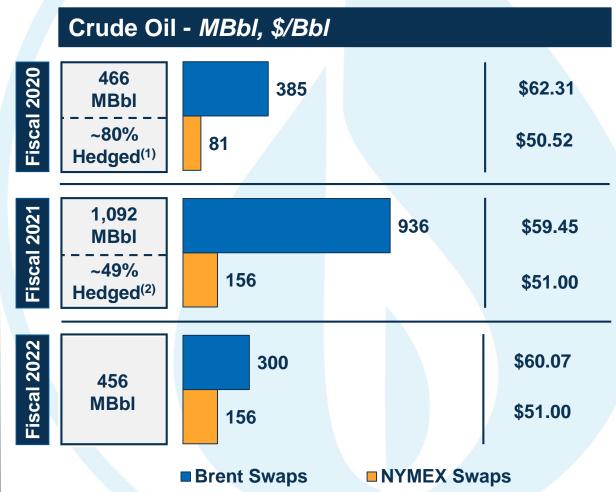
Average weighted floor price.

⁽³⁾ Indicates firm sales contracts with fixed index differentials, as well as production with associated firm transport volumes, but not backed by a matching financial hedge.

Hedge Positions and Prices







⁽¹⁾ Reflects percentage of remaining projected production for FY20 hedged at the midpoint of the production guidance range.

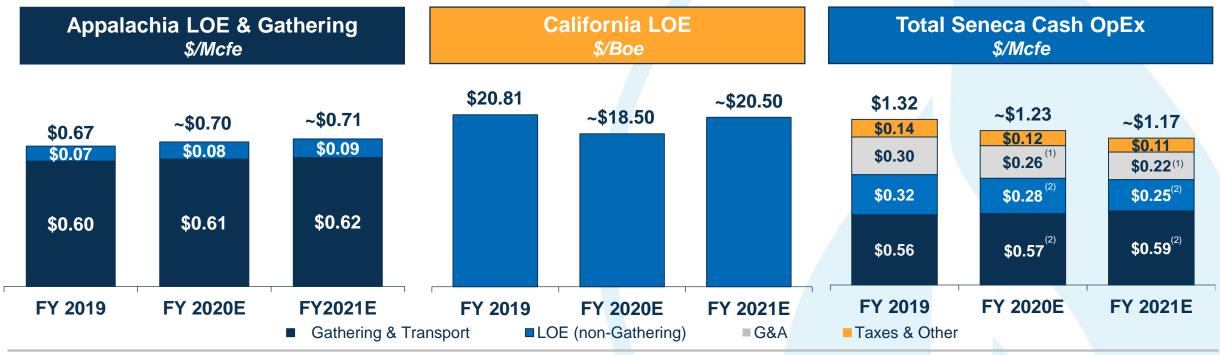
²⁾ Reflects percentage of projected production for FY21 hedged at the midpoint of the production guidance range.

⁽³⁾ Average weighted floor and ceiling prices.

Fixed price physical sales exclude joint development partner's share of fixed price contract WDA volumes as specified under the joint development agreement. Swaps and no cost collar prices do not include cost of transport.

Seneca Operating Costs







- Competitive, low cost structure in Appalachia and California supports strong cash margins
- Gathering fee generates significant revenue stream for affiliated gathering company

⁽¹⁾ G&A estimate represents the midpoint of the G&A guidance ranges for fiscal 2020 and fiscal 2021, respectively

⁽²⁾ The total of the two LOE components represents the midpoint of the LOE guidance ranges for fiscal 2020 and fiscal 2021, respectively.

Pipeline and Storage Overview

National Fuel Gas Supply Corporation ~ Empire Pipeline, Inc.

Pipeline & Storage Segment Overview

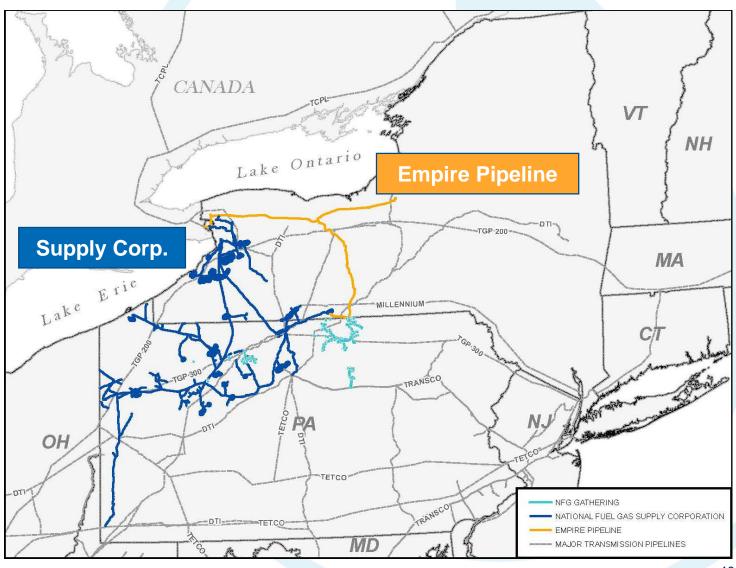


National Fuel Gas Supply Corporation

- ✓ Contracted Capacity⁽¹⁾:
 - Firm Transportation: 3,078 MDth per day
 - Firm Storage: 70,693 Mdth (fully subscribed)
- ✓ Rate Base⁽²⁾: ~\$944 million
- ✓ FERC Rate Proceeding Status:
 - Rate case settlement approved June 2020
 - New rates went into effect on 2/1/2020

Empire Pipeline, Inc.

- ✓ Contracted Capacity⁽¹⁾:
 - Firm Transportation: 853 MDth per day
 - Firm Storage: 3,753 Mdth (fully subscribed)
- ✓ Rate Base⁽²⁾: ~\$247 million
- ✓ FERC Rate Proceeding Status:
 - Rate case settlement approved May 2019
 - New transportation rates went into effect on 1/1/19

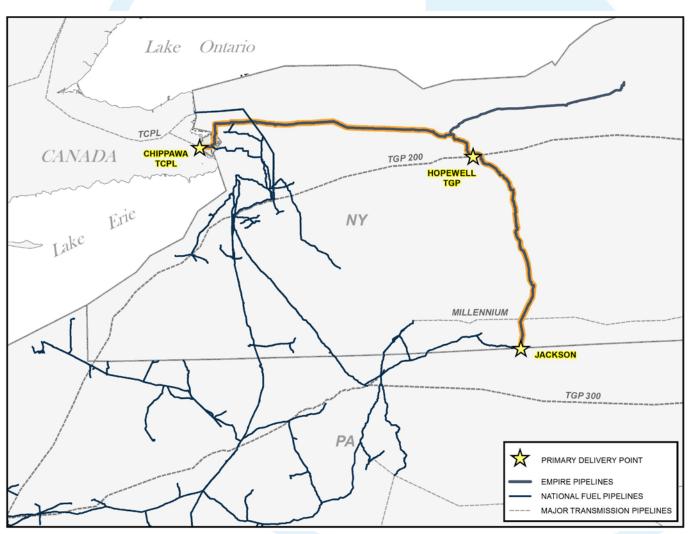


Empire North Project



Fully Subscribed Project will Provide 205,000 Dth/day of Incremental Firm Transportation

- **Target in-service:** late fourth quarter fiscal 2020 (partial in-service as of 7/11/20)
- Est. capital cost: \$135 million
- Est. annual revenues: ~\$25 million
- Receipt point: Jackson (Tioga Co., Pa. production)
- Design capacity and delivery points:
 - √ 175,000 Dth/d to Chippawa (TCPL interconnect)
 - √ 30,000 Dth/d to Hopewell (TGP 200 interconnect)
- Major facilities:
 - ✓ 2 new compressor stations in NY (1) & Pa. (1)
 - No new pipeline construction
- Regulatory process:
 - ✓ FERC Certificate issued 3/7/19
 - ✓ FERC Notice to Proceed issued 5/2/19



FM100 Project - Consolidated Benefit for NFG



Project expected to provide long-term earnings uplift to Seneca, Supply Corp. and Gathering

Supply Corp.

- ✓ Lease to Transco of new capacity: 330,000 Dth/day
- √ Target in-service: late calendar year 2021
- ✓ Estimated annual revenues: ~\$50 million
 - In-service: ~\$35 million (lease revenues)
 - April 2022: ~\$15 million (negotiated revenue step-up)⁽²⁾

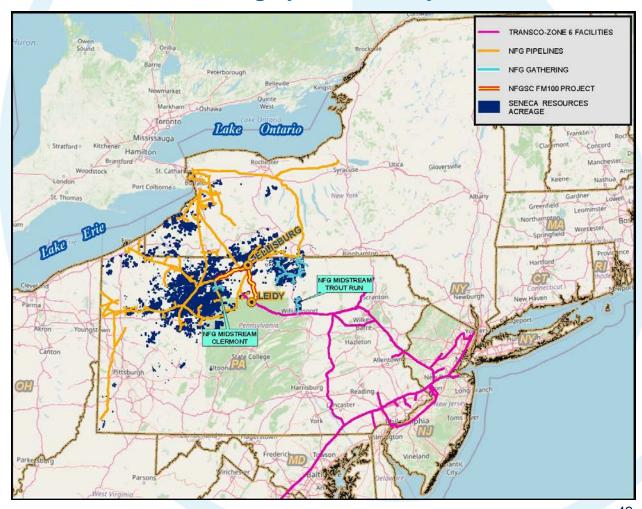
Seneca

- ✓ New Transco capacity (Leidy South): 330,000 Dth/day
- ✓ Rate⁽¹⁾: competitive with other expansion project rates in Seneca's current transportation portfolio
- ✓ Delivery point(s): Transco Zone 6 interconnections

Gathering

✓ All Seneca volumes will flow through wholly-owned NFG gathering facilities

330,000 Dth/d of new transportation capacity from WDA and EDA acreage positions to premium markets

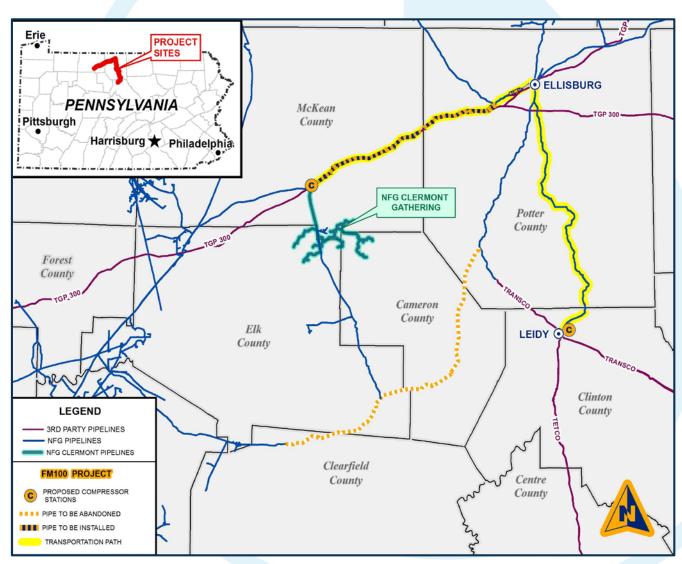


⁽¹⁾ Includes lease of new capacity from Supply Corp. to Transco

FM100 Project – Significant Investment by Supply Corp.



- Estimated capital cost: \$279 million
 - Expansion facilities: ~\$159 million
 - Modernization facilities: ~\$120 million
- Facilities (all in Pennsylvania) include:
 - Approximately 30 miles of new pipeline
 - 2 new compressor stations (totaling approximately 37,000 HP)
 - New interconnection station and modification of existing interconnection station
 - Abandonment of approximately 45 miles of existing pipeline and compressor station
- Regulatory process:
 - FERC certificate application filed July 2019
 - FERC certificate issued 7/17/20



Continued Expansion of the NFG Supply System



Line N to Monaca Project

 Project: Firm transportation service to a new ethane cracker facility being built by Shell Chemical Appalachia, LLC

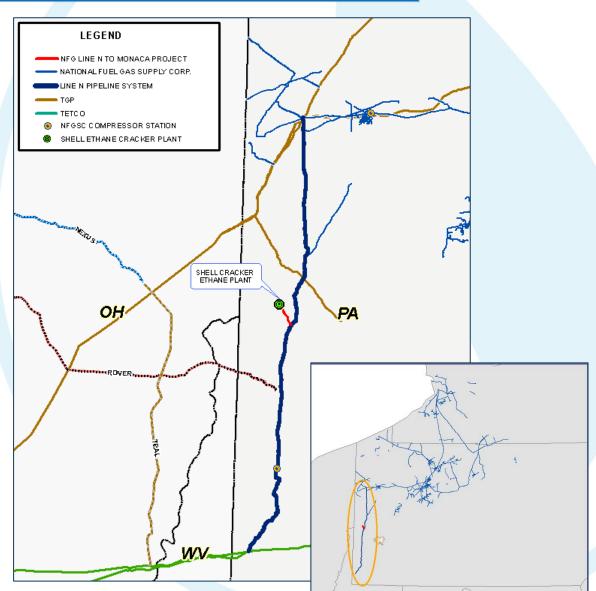
■ In-service date: November 1, 2019

■ Capital cost: ~\$24.5 million

Contracted capacity: 133,000 Dth/day

Additional Line N Expansion Potential (Supply OS 221)

- Project: New firm transportation service for on-system demand
- Open season capacity: Awarded 165,000 Dth/day to foundation shipper. Precedent agreement in negotiations.



Northern Access Project

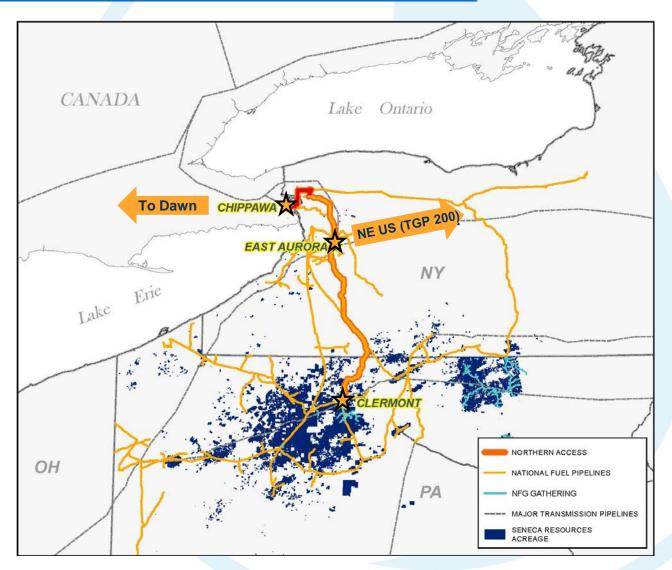


Delivery points:

- √ 350,000 Dth/d to Chippawa (TCPL interconnect)
- √ 140,000 Dth/d to East Aurora (TGP 200 line)

Regulatory/legal status:

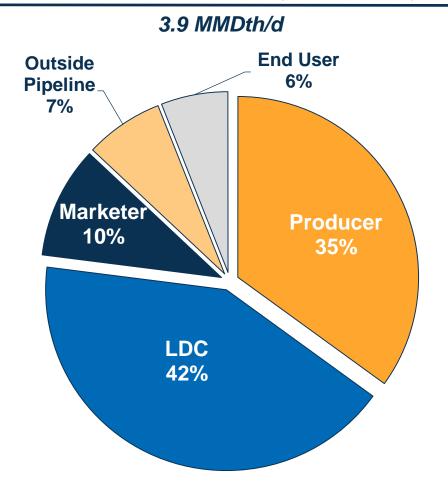
- ✓ Feb. 2017 FERC 7(c) certificate issued
- Aug. 2018 FERC issued Order finding that NY DEC waived water quality certification (WQC)
- ✓ Feb. 2019 U.S. Second Circuit Court of Appeals vacated and remanded NY DEC denial of WQC
- ✓ April 2019 FERC denied rehearing of WQC waiver order (upholding waiver finding)
- ✓ Supply and Empire currently working to finalize remaining federal authorizations



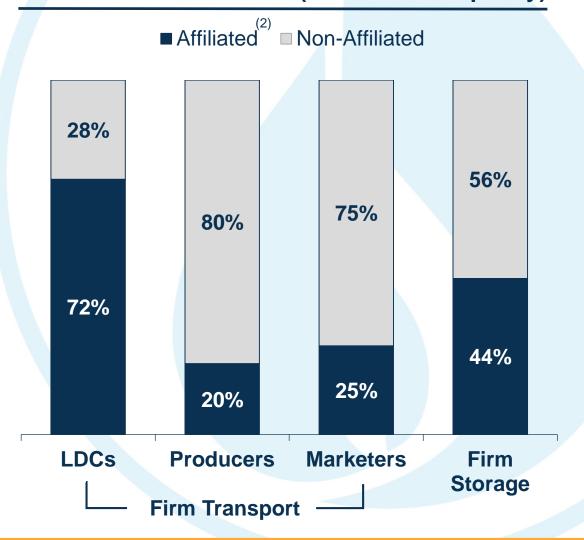
Pipeline & Storage Customer Mix



Customer Transportation by Shipper Type(1)



Affiliated Customer Mix (Contracted Capacity)



Contracted as of 10/31/2019

²⁾ Affiliated includes Seneca's acquired capacity on Empire Pipeline.

Utility Overview

National Fuel Gas Distribution Corporation

New York & Pennsylvania Service Territories



New York

Total Customers(1): 531,400

ROE: 8.7% (NY PSC Rate Case Order, April 2017)

Rate Mechanisms:

Revenue Decoupling

Weather Normalization

Low Income Rates

Merchant Function Charge (Uncollectibles Adj.)

90/10 Sharing (Large Customers)

System Modernization Tracker

Pennsylvania

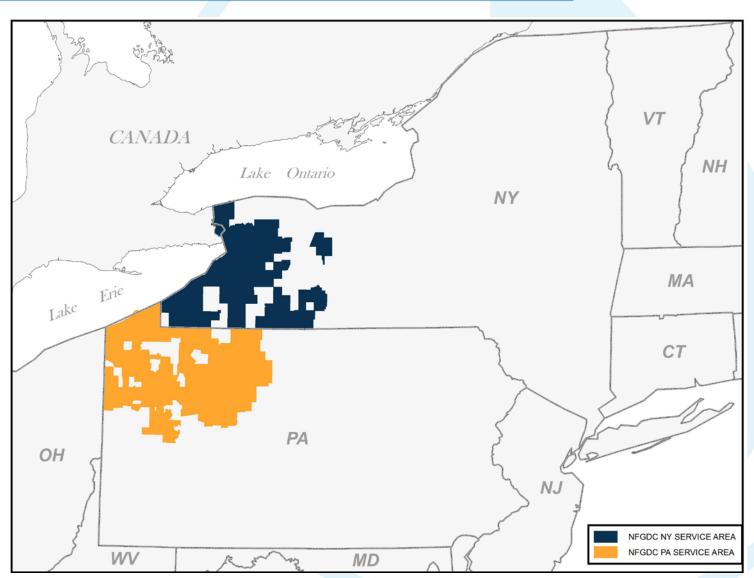
Total Customers(1): 212,000

ROE: Black Box Settlement (2007)

Rate Mechanisms:

Low Income Rates

Merchant Function Charge



New York Rate Case Outcome



On April 20, 2017, the New York Public Service Commission issued a Rate Order relating to NFG Distribution's rate case (No. 16-G-0257) filed in April 2016.

Rate Order Summary:

Revenue Requirement: \$5.9 million

• Rate Base: \$704 million

• Allowed Return on Equity (ROE): 8.7%

■ Capital Structure: 42.9% equity

Other notable items:

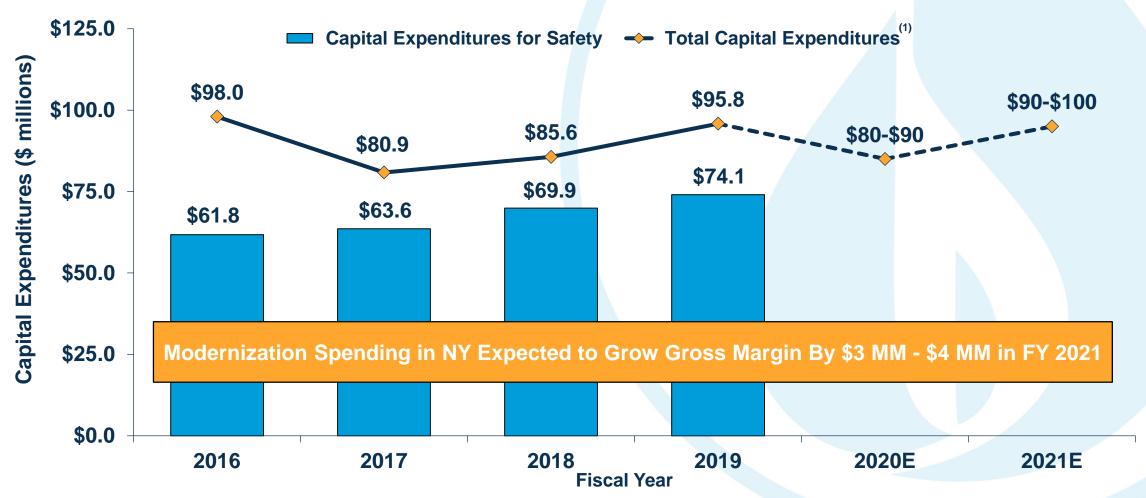
New rates became effective 5/1/17

- Retains rate mechanisms in place under prior order (revenue decoupling, weather normalization, merchant function charge, 90/10 large customer sharing)
- System modernization tracker for Leak Prone Pipe (LPP) (1)
- Earnings sharing started 4/1/18 (50/50 sharing starts at ROE in excess of 9.2%)

national Fuel°

Utility Continues its Significant Investments in Safety

System modernization tracker in NY allows recovery of pipeline replacement costs, which is expected to drive modest gross margin and rate base growth



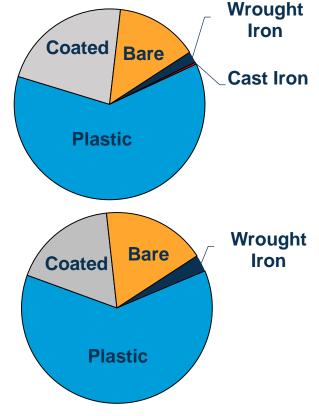
Ongoing Pipeline Replacement & Modernization



Utility Mains by Material⁽¹⁾

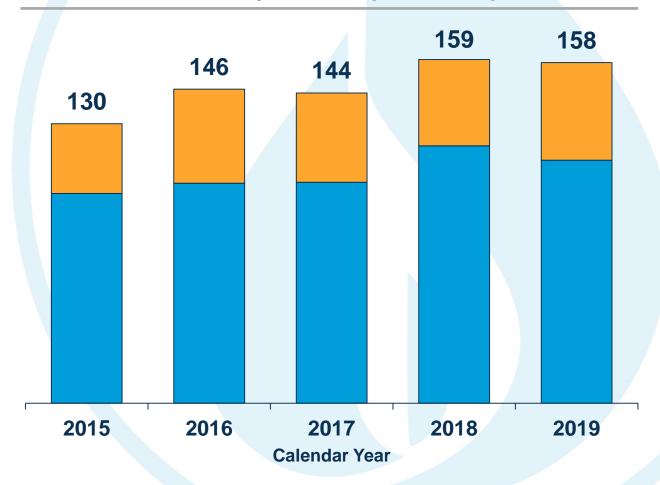
NY 9,738 miles





* No Cast Iron Mains in Pa.*

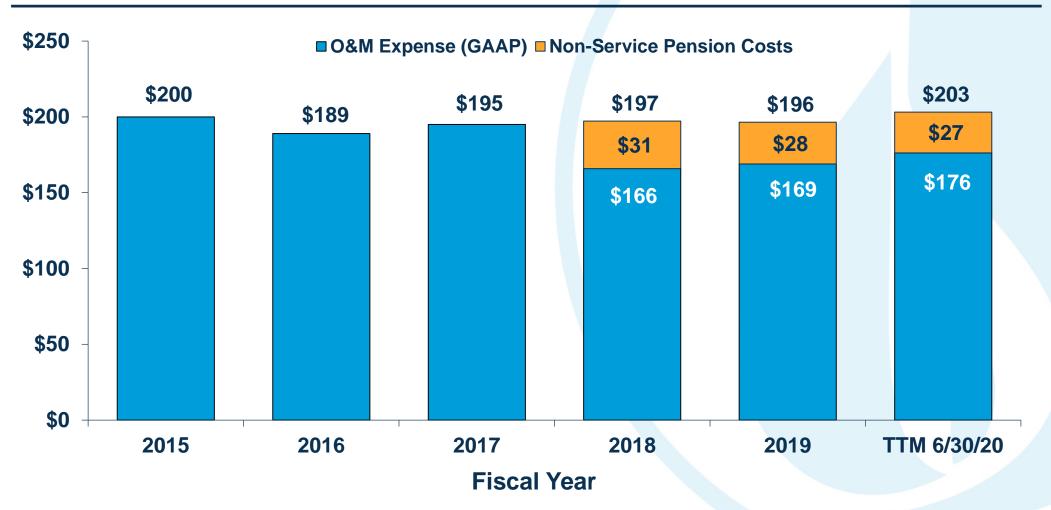
Miles of Utility Main Pipeline Replaced



National Fuel®

A Proven History of Controlling Costs

Utility O&M Expense and Non-Service Pension Costs (\$ millions) (1)

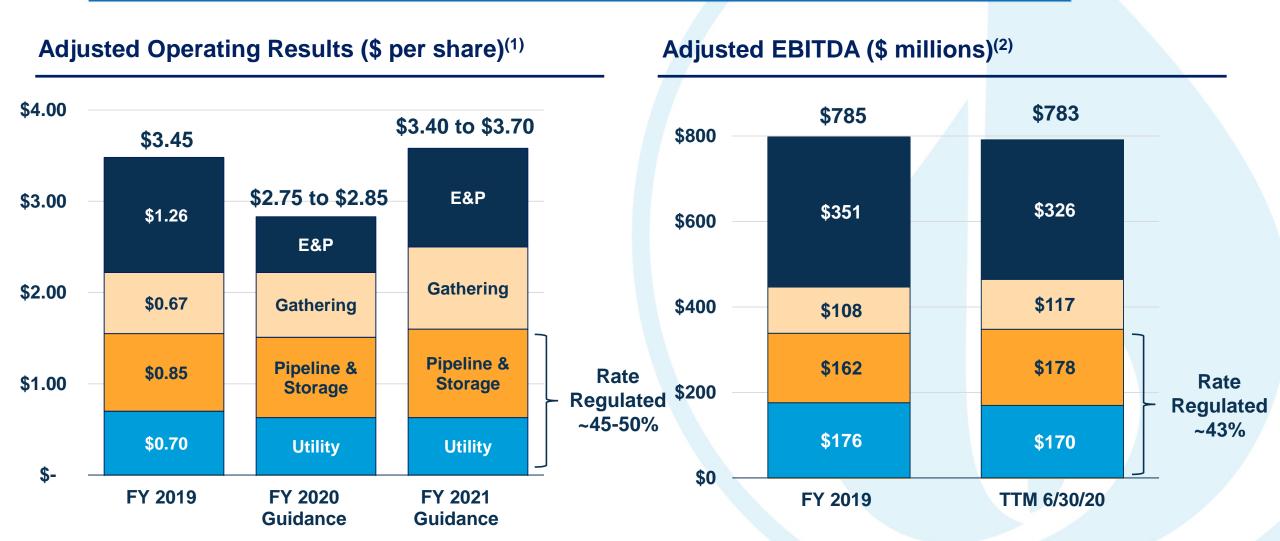


Consolidated Financial Overview

Upstream | Midstream | Downstream

Diversified, Balanced Earnings and Cash Flows





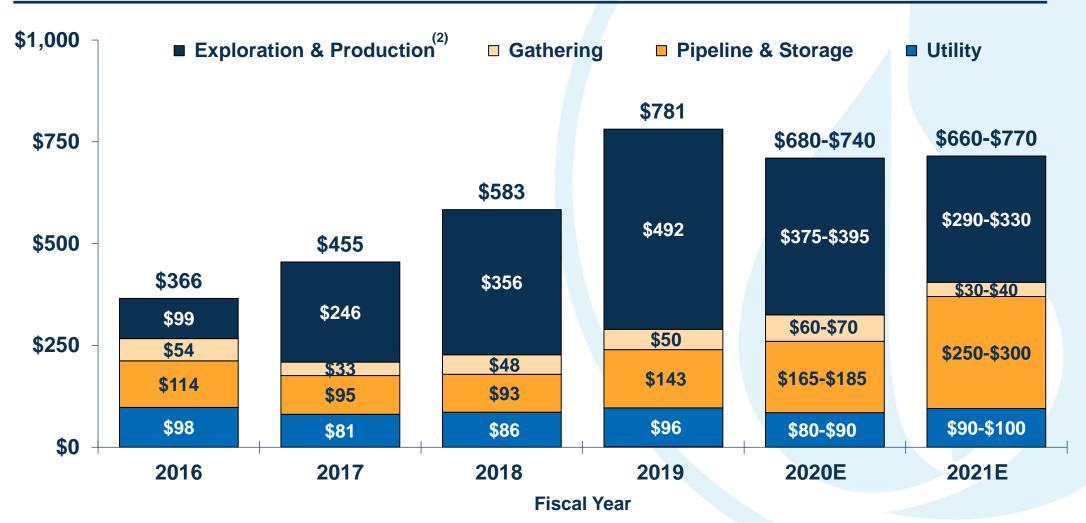
⁽¹⁾ A reconciliation of Adjusted Operating Results to Earnings per Share, by segment, as presented on the Consolidated Statement of Income and Earnings Reinvested in the Business is included at the end of this presentation.

²⁾ Consolidated Adjusted EBITDA includes Corporate & All Other Segments. A reconciliation of Adjusted EBITDA to Net Income, by segment, as presented on the Consolidated Statement of Income and Earnings Reinvested in the Business is included at the end of this presentation.

Disciplined, Flexible Capital Allocation

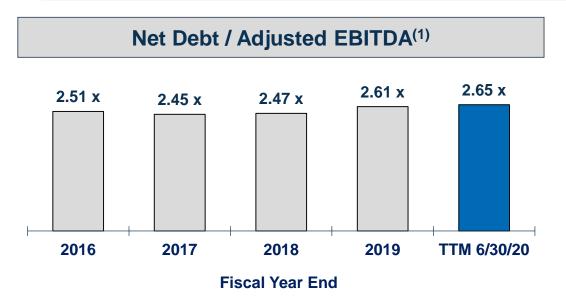


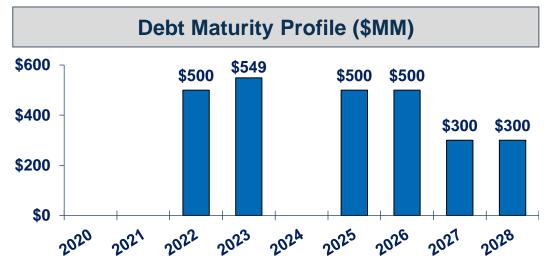
Capital Expenditures by Segment (\$ millions)(1)



Maintaining Strong Balance Sheet & Liquidity









Multi-Year Committed Credit Facility 364-Day Committed Credit Facility 200 MM Short-term Debt Outstanding Available Short-term Credit Facilities 950 MM Cash Balance at 6/30/20 (2) Total Liquidity at 6/30/20 \$1,506 MM

⁽¹⁾ Net Debt is net of cash and temporary cash investments. Reconciliations of Net Debt and Adjusted EBITDA to Net Income are included at the end of this presentation.

Appendix

Safe Harbor For Forward Looking Statements



This presentation may contain "forward-looking statements" as defined by the Private Securities Litigation Reform Act of 1995, including statements regarding future prospects, plans, objectives, goals, projections, estimates of oil and gas quantities, strategies, future events or performance and underlying assumptions, capital structure, anticipated capital expenditures, completion of construction projects, projections for pension and other post-retirement benefit obligations, impacts of the adoption of new accounting rules, and possible outcomes of litigation or regulatory proceedings, as well as statements that are identified by the use of the words "anticipates," "expects," "forecasts," "intends," "predicts," "projects," "believes," "seeks," "will," "may," and similar expressions. Forward-looking statements involve risks and uncertainties which could cause actual results or outcomes to differ materially from those expressed in the forward-looking statements. The Company's expectations, beliefs and projections are expressed in good faith and are believed by the Company to have a reasonable basis, but there can be no assurance that management's expectations, beliefs or projections will result or be achieved or accomplished.

In addition to other factors, the following are important factors that could cause actual results to differ materially from those discussed in the forward-looking statements: the Company's ability to successfully integrate acquired assets, including Shell's upstream assets and midstream gathering assets in Pennsylvania, and achieve expected cost synergies; impairments under the SEC's full cost ceiling test for natural gas and oil reserves; changes in the price of natural gas or oil; the length and severity of the COVID-19 pandemic, including its impacts across our businesses on demand, operations, global supply chains and liquidity; changes in economic conditions, including global, national or regional recessions, and their effect on the demand for, and customers' ability to pay for, the Company's products and services; the creditworthiness or performance of the Company's key suppliers, customers and counterparties; financial and economic conditions, including the availability of credit, and occurrences affecting the Company's ability to obtain financing on acceptable terms for working capital, capital expenditures and other investments, including any downgrades in the Company's credit ratings and changes in interest rates and other capital market conditions; changes in laws, regulations or judicial interpretations to which the Company is subject, including those involving derivatives, taxes, safety, employment, climate change, other environmental matters, real property, and exploration and production activities such as hydraulic fracturing; delays or changes in costs or plans with respect to Company projects or related projects of other companies, including disruptions due to the COVID-19 pandemic, as well as difficulties or delays in obtaining necessary governmental approvals, permits or orders or in obtaining the cooperation of interconnecting facility operators; the Company's ability to complete planned strategic transactions; governmental/regulatory actions, initiatives and proceedings, including those involving rate cases (which address, among other things, target rates of return, rate design and retained natural gas), environmental/safety requirements, affiliate relationships, industry structure, and franchise renewal; changes in price differentials between similar quantities of natural gas or oil sold at different geographic locations, and the effect of such changes on commodity production, revenues and demand for pipeline transportation capacity to or from such locations; the impact of information technology disruptions, cybersecurity or data security breaches; factors affecting the Company's ability to successfully identify, drill for and produce economically viable natural gas and oil reserves, including among others geology, lease availability, title disputes, weather conditions, shortages, delays or unavailability of equipment and services required in drilling operations, insufficient gathering, processing and transportation capacity, the need to obtain governmental approvals and permits, and compliance with environmental laws and regulations; increasing health care costs and the resulting effect on health insurance premiums and on the obligation to provide other post-retirement benefits; other changes in price differentials between similar quantities of natural gas or oil having different quality, heating value, hydrocarbon mix or delivery date; the cost and effects of legal and administrative claims against the Company or activist shareholder campaigns to effect changes at the Company; uncertainty of oil and gas reserve estimates; significant differences between the Company's projected and actual production levels for natural gas or oil; changes in demographic patterns and weather conditions; changes in the availability, price or accounting treatment of derivative financial instruments; changes in laws, actuarial assumptions, the interest rate environment and the return on plan/trust assets related to the Company's pension and other post-retirement benefits, which can affect future funding obligations and costs and plan liabilities; economic disruptions or uninsured losses resulting from major accidents, fires, severe weather, natural disasters, terrorist activities or acts of war; significant differences between the Company's projected and actual capital expenditures and operating expenses; or increasing costs of insurance, changes in coverage and the ability to obtain insurance. Forward-looking statements include estimates of oil and gas quantities. Proved oil and gas reserves are those quantities of oil and gas which, by analysis of geoscience and engineering data, can be estimated with reasonable certainty to be economically producible under existing economic conditions, operating methods and government regulations. Other estimates of oil and gas quantities, including estimates of probable reserves, possible reserves, and resource potential, are by their nature more speculative than estimates of proved reserves. Accordingly, estimates other than proved reserves are subject to substantially greater risk of being actually realized. Investors are urged to consider closely the disclosure in our Form 10-K available at www.nationalfuel.com. You can also obtain this form on the SEC's website at www.sec.gov.

For a discussion of the risks set forth above and other factors that could cause actual results to differ materially from results referred to in the forward-looking statements, see "Risk Factors" in the Company's Form 10-K for the fiscal year ended September 30, 2019 and the Forms 10-Q for the quarters ended December 31, 2019, March 31, 2020, and June 30, 2020. The Company disclaims any obligation to update any forward-looking statements to reflect events or circumstances after the date thereof or to reflect the occurrence of unanticipated events.

National Fuel*

Consolidated Seneca and Gathering Economics

| | | | Locations | Average | | Average | Re | 15% IRR ⁽³⁾ | | |
|------------|----------------------------------|-----------|-------------------------|-------------------------------|--------------------|---------------------|----------------------------------|----------------------------------|----------------------------------|----------------|
| | Prospect | Reservoir | Remaining to Be Drilled | Completed Lateral Length (ft) | EUR (Bcf/1000') | CAPEX (\$M/1000') | \$2.50 IRR (%) ⁽³⁾ | \$2.25 IRR (%) ⁽³⁾ | \$2.00 IRR (%) ⁽³⁾ | Realized Price |
| ∀ C | Tract 100 & Gamble Lycoming Co. | Marcellus | 30-35 | 5,500 - 6,000 | 2.5-2.9 | \$1,050- \$1,100 | 89% | 73% | 59% | \$1.11 |
| FD | Tioga Co | Utica | ~180 | 8,500 - 9,000 | 2.0-2.3 | \$1,250- \$1,300 | 68% | 57% | 47% | \$1.34 |
| DA | CRV Return Trip | Utica | 60-65 | 9,000- 10,000 | 1.6-1.7 | \$900-\$950 | 39% | 30% | 25% | \$1.60 |
| > | CRV Return Trip | Marcellus | 15-20 | 8,500- 9,500 | 1.1-1.2 | \$675-\$725 | 42% | 33% | 26% | \$1.57 |

Over 1,000 Potential Additional Marcellus and Utica Locations Economic on a Stand-Alone Basis at ~\$2.00/MMBtu⁽¹⁾

⁽¹⁾ Stand-alone Seneca breakeven economics (15% pre-tax IRR) by prospect are as follows: Tract 100 & Gamble: \$1.51; Tioga County: \$1.68; CRV Return Trip (Utica): \$2.00; CRV Return Trip (Marcellus): \$1.95. Internal Rate of Return (IRR) for stand-alone Seneca is pre-tax and includes estimated well costs under current cost structure, LOE, and Gathering tariffs anticipated for each prospect.

⁽²⁾ Net realized price reflects either (a) price received at the gathering system interconnect or (b) price received at delivery market net of firm transportation charges.

⁽³⁾ Consolidated Seneca and Gathering IRR is pre-tax and includes expected gathering capital expenditures, well costs under current cost structure, and non-gathering LOE.

Hedge Positions and Prices



Natural Gas Volumes in thousand MMBtu; Prices in \$/MMBtu

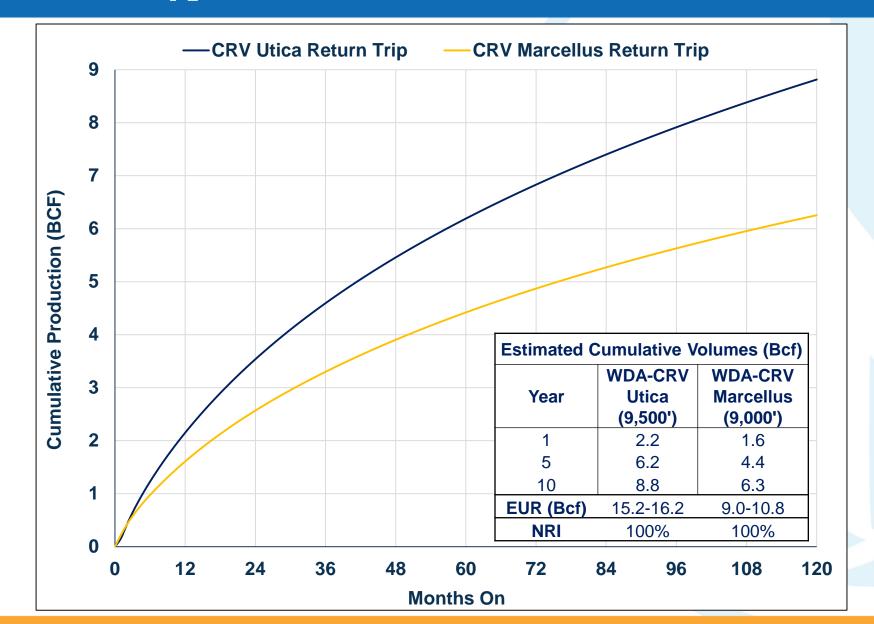
| | Fiscal 2020 | (Remain.) | Fisc | al 2021 | Fiscal 2022 | | | |
|-------------------------------------|-------------|---------------|---------|-----------------|-------------|-----------------|--|--|
| | Volume | Avg. Price | Volume | Avg. Price | Volume | Avg. Price | | |
| NYMEX Swaps | 23,010 | \$2.66 | 133,540 | \$2.61 | 79,590 | \$2.55 | | |
| Dawn Swaps | 1,800 | \$3.00 | 600 | \$3.00 | 1 | - | | |
| 2-Way Collars | 1 | 1 | 25,850 | \$2.28 / \$2.77 | 2,350 | \$2.28 / \$2.77 | | |
| Fixed Price Physical ⁽¹⁾ | 21,572 | \$2.13 | 50,041 | \$2.21 | 40,675 | \$2.23 | | |
| Total | 46,382 | | 210,031 | | 122,615 | | | |

Crude Oil Volumes & Prices in Bbl

| | Fiscal | 2020 | Fisc | al 2021 | Fiscal 2022 | | | |
|-------------|---------|---------------|-----------|---------------|-------------|---------------|--|--|
| | Volume | Avg. Price | Volume | Avg. Price | Volume | Avg. Price | | |
| Brent Swaps | 385,000 | \$62.31 | 936,000 | \$59.45 | 300,000 | \$60.07 | | |
| NYMEX Swaps | 81,000 | \$50.52 | 156,000 | \$51.00 | 156,000 | \$51.00 | | |
| Total | 466,000 | \$60.26 | 1,092,000 | \$58.24 | 456,000 | \$56.97 | | |

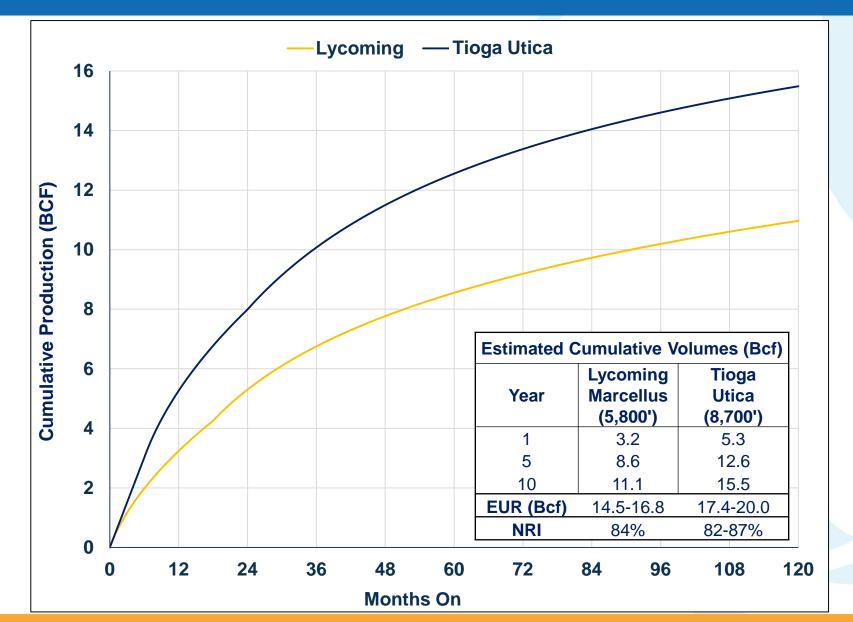
WDA-CRV Type Curves





EDA Type Curves





Firm Transportation Commitments



| | | Production Source | Volume (Dth/d) | Delivery Market | Demand Charges (\$/Dth) | Gas Marketing Strategy |
|--------------------------------|--|-----------------------------|-----------------------|---------------------------------|--|---|
| | Northeast Supply Diversification Tennessee Gas Pipeline | EDA – Tioga | 50,000 | Canada (Dawn) | \$0.50 (3 rd party) | Firm Sales Contracts Dawn/NYMEX+ 10 years |
| e (1) | Niagara Expansion | WDA – CRV | 158,000 | Canada (Dawn) | NFG pipelines = \$0.24 3 rd party = \$0.43 | Firm Sales Contracts Dawn/NYMEX+ |
| ervic | TGP & NFG - Supply | WB/C ORV | 12,000 | TETCO (SE Pa.) | \$0.12 (NFG pipelines) | 8 to 15 years |
| ntly In-Service ⁽¹⁾ | Atlantic Sunrise WMB - Transco | EDA - Lycoming | 189,405 | Mid-Atlantic/ Southeast | \$0.73 (3 rd party) | Firm Sales Contracts NYMEX+ First 5 years |
| Currently | Tioga County Extension NFG - Empire | EDA – Tioga | 200,000 | TGP 200 (NY) / Canada (Dawn) | \$0.23 (NFG pipelines) | Utilize acquired firm sales and pursue additional firm sales as needed |
| | Dominion | EDA Tiogo | 25,000 | Station 219 | \$0.14 (3 rd Party) | Utilize acquired firm sales and |
| | Dominion | EDA – Tioga | 75,000 ⁽¹⁾ | In-Basin | \$0.14 (3 rd Party) | pursue additional firm sales as needed |
| Capacity | Leidy South / FM100 WMB – Transco; NFG - Supply Target in-service: late 2021 | WDA – CRV EDA - Lycoming | 330,000 | Transco Zone 6 | Competitive with other expansion project rates in Seneca's portfolio | Seneca to pursue firm sales contracts as project development progresses |
| Future C | Northern Access | WDA CDV | 350,000 | Canada (Dawn) | NFG pipelines = \$0.50 3 rd party = \$0.21 | Seneca to pursue firm sales |
| Fut | NFG – Supply and Empire | WDA – CRV | 140,000 | TGP 200 (NY) | \$0.38 (NFG pipelines) | contracts as project development progresses |

Comparable GAAP Financial Measure Slides & Reconciliations



This presentation contains certain non-GAAP financial measures. For pages that contain non-GAAP financial measures, pages containing the most directly comparable GAAP financial measures and reconciliations are provided in the slides that follow.

The Company believes that its non-GAAP financial measures are useful to investors because they provide an alternative method for assessing the Company's ongoing operating results and for companing the Company's financial performance to other companies. The Company's management uses these non-GAAP financial measures for the same purpose, and for planning and forecasting purposes. The presentation of non-GAAP financial measures is not meant to be a substitute for financial measures prepared in accordance with GAAP.

Management defines Adjusted Operating Results as reported GAAP earnings before items impacting comparability. Management, defines Adjusted EBITDA as reported GAAP earnings before the following items: interest expense, income taxes, depreciation, depletion and amortization interest and other income, impairments, and other items reflected in operating income that impact comparability.

Management defines Free Cash Flow as Funds from Operations less Capital Expenditures. The Company is unable to provide a reconciliation of projected Free Cash Flow as described in this presentation to their respective comparable financial measure calculated in accordance with GAAP without unreasonable efforts. This is due to our inability to calculate the comparable GAAP projected metrics, including operating income and total production costs, given the unknown effect, timing, and potential significance of certain income statement items.

The Company's fiscal 2020 earnings guidance range does not include the impact of certain items that impacted the comparability of earnings during the nine months ended June 30, 2020. While the Company expects to incur additional ceiling test impairment charges in the last quarter of fiscal 2020, the amount of these charges is not reasonably determinable at this time. The amount of any ceiling test charge is determined at the end of the applicable quarter and will depend on many factors, including additions to or subtractions from proved reserves, fluctuations in oil and gas prices, and income tax effects related to the differences between the book and tax basis of the Company's oil and gas properties. Some or all of these factors are likely to be significant. Because the expected ceiling test impairment charges and other potential items impacting comparability are not reasonably determinable at this time, the Company is unable to provide earnings guidance other than on a non-GAAP basis that excludes these items.

National Fuel*

12-Months

Non-GAAP Reconciliations – Adjusted EBITDA

Reconciliation of Adjusted EBITDA to Consolidated Net Income (\$ Thousands)

| | FY 2016 | | FY 2017 | | | FY 2018 ⁽¹⁾ | FY 2019 ⁽¹⁾ | 12-Months Ended 6/30/20 | | |
|---|---------|-----------|---------|-----------|----|------------------------|------------------------|----------------------------|-----------|--|
| Total Adjusted EBITDA | | | | | | | | | | |
| Exploration & Production Adjusted EBITDA | \$ | 363,830 | \$ | 360,979 | \$ | 317,707 | \$ 351,159 | | 326,236 | |
| Pipeline & Storage Adjusted EBITDA | | 199,446 | | 180,328 | | 183,972 | 162,181 | | 178,303 | |
| Gathering Adjusted EBITDA | | 78,685 | | 94,380 | | 91,937 | 108,292 | | 116,712 | |
| Utility Adjusted EBITDA | | 148,683 | | 151,078 | | 175,554 | 176,134 | | 169,581 | |
| Corporate & All Other Adjusted EBITDA | | (1,583) | | (9,725) | | (7,704) | (12,393) | | (7,640) | |
| Total Adjusted EBITDA | \$ | 789,061 | \$ | 777,040 | \$ | 761,466 | \$ 785,373 | \$ | 783,192 | |
| Total Adjusted EBITDA | \$ | 789,061 | \$ | 777,040 | \$ | 761,466 | \$ 785,373 | \$ | 783,192 | |
| Minus: Interest Expense | | (121,044) | | (119,837) | | (114,522) | (106,756) | | (109,395) | |
| Plus: Other Income (Deductions) | | 14,055 | | 11,156 | | (21,174) | (15,542) | | (16,536) | |
| Minus: Income Tax Expense | | 232,549 | | (160,682) | | 7,494 | (85,221) | | (92,791) | |
| Minus: Depreciation, Depletion & Amortization | | (249,417) | | (224,195) | | (240,961) | (275,660) | | (300,732) | |
| Minus: Impairment of Oil and Gas Properties (E&P) | | (948,307) | | - | | - | - | | (195,997) | |
| Plus: Reversal of Stock-Based Compensation (all segments) | | - | | - | | - | / · - | | - | |
| Minus: Unrealized Gain (Loss) on Hedge Ineffectiveness | | 392 | | (100) | | (782) | 2,096 | | 1,313 | |
| Minus: Joint Development Agreement Professional Fees (E&P) | | (7,855) | | - | | - | - | | - | |
| Rounding | | | | - | | - | | | - | |
| Consolidated Net Income | \$ | (290,566) | \$ | 283,382 | \$ | 391,521 | \$ 304,290 | \$ | 69,054 | |
| Consolidated Debt to Total Adjusted EBITDA | | | | | | | | | | |
| Long-Term Debt, Net of Current Portion (End of Period) | \$ | 2,099,000 | \$ | 2,099,000 | \$ | 2,149,000 | \$ 2,149,000 | \$ | 2,649,000 | |
| Current Portion of Long-Term Debt (End of Period) | | - | | 300,000 | | - | - | | - | |
| Notes Payable to Banks and Commercial Paper (End of Period) | | - | | - | | - | 55,200 | | - | |
| Less: Cash and Temporary Cash Investments (End of Period) | | (129,972) | | (555,530) | | (229,606) | (20,428) | | (556,264) | |
| Total Net Debt (End of Period) | \$ | 1,969,028 | \$ | 1,843,470 | \$ | 1,919,394 | \$ 2,183,772 | \$ | 2,092,736 | |
| Long-Term Debt, Net of Current Portion (Start of Period) | | 2,099,000 | | 2,099,000 | | 2,099,000 | 2,149,000 | | 2,149,000 | |
| Current Portion of Long-Term Debt (Start of Period) | | - | | - | | 300,000 | - | | - | |
| Notes Payable to Banks and Commercial Paper (Start of Period) | | - | | - | | - | - | | - | |
| Less: Cash and Temporary Cash Investments (Start of Period) | | (113,596) | | (129,972) | | (555,530) | (229,606) | | (87,515) | |
| Total Net Debt (Start of Period) | \$ | 1,985,404 | \$ | 1,969,028 | \$ | 1,843,470 | \$ 1,919,394 | \$ | 2,061,485 | |
| Average Total Net Debt | \$ | 1,977,216 | \$ | 1,906,249 | \$ | 1,881,432 | \$ 2,051,583 | \$ | 2,077,111 | |
| Average Total Net Debt to Total Adjusted EBITDA | | 2.51 x | | 2.45 x | | 2.47 x | 2.61 x | | 2.65 x | |
| | | | | | | | | | | |

⁽¹⁾ Total Adjusted EBITDA for FY 2018, FY 2019, 12 months ended June 30, 2020, include the reclassification of non-service pension costs from Operating and Maintenance Expense to Other Income (Deductions) as of October 1, 2018 on the Company's Income Statement. This reclassification is not reflected in Total Adjusted EBITDA for FY 2017.

National Fuel*

Non-GAAP Reconciliations – Adjusted EBITDA, by Segment

| Reconciliation of Adjusted EBITDA to Net Income, by Seg | gment | | | | | | | |
|---|-------------|-----------------|----|---------|----|-------------|----|-------------|
| (\$ Thousands) | | FY20 | | FY19 | 1 | 2-Months | ; | 3-Months |
| | FY 2019 | FYTD | | FYTD | En | ded 6/30/20 | En | ded 6/30/20 |
| Exploration and Production Segment | | | | | | | | |
| Reported GAAP Earnings | \$ 111,807 | \$ (157,733) | \$ | 86,599 | \$ | (132,525) | \$ | (175,275) |
| Depreciation, Depletion and Amortization | 154,784 | 128,656 | | 110,643 | | 172,797 | | 45,136 |
| Other (Income) Deductions | (1,091) | 602 | | (822) | | 333 | | 187 |
| Interest Expense | 54,777 | 42,543 | | 40,561 | | 56,759 | | 14,163 |
| Income Taxes | 32,978 | 26,662 | | 25,452 | | 34,188 | | 17,874 |
| Mark-to-Market Adjustment due to Hedge Ineffectiveness | (2,096) | - | | (783) | | (1,313) | | - |
| Impairment of Oil and Gas Properties | | 195,997 | | - | | 195,997 | | 177,761 |
| Adjusted EBITDA | \$ 351,159 | \$ 236,727 | \$ | 261,650 | \$ | 326,236 | \$ | 79,846 |
| Pipeline and Storage Segment | | | | | | | | |
| Reported GAAP Earnings | \$ 74,011 | \$ 62,815 | \$ | 58,643 | \$ | 78,183 | \$ | 22,087 |
| Depreciation, Depletion and Amortization | 44,947 | 39,313 | | 33,561 | | 50,699 | | 13,356 |
| Other (Income) Deductions | (9,157) | (4,328) | | (6,346) | | (7,139) | | (1,361) |
| Interest Expense | 29,142 | 22,037 | | 22,009 | | 29,170 | | 7,152 |
| Income Taxes | 23,238 | 22,718 | | 18,566 | | 27,390 | | 7,868 |
| Adjusted EBITDA | \$ 162,181 | \$ 142,555 | \$ | 126,433 | \$ | 178,303 | \$ | 49,102 |
| Gathering Segment | | | | | | | | |
| Reported GAAP Earnings | \$ 58,413 | \$ 51,081 | \$ | 41,511 | \$ | 67,983 | \$ | 19,898 |
| Depreciation, Depletion and Amortization | 20,038 | 15,655 | | 14,836 | | 20,857 | | 5,279 |
| Other (Income) Deductions | (460) | 16 | | (404) | | (40) | | (18) |
| Interest Expense | 9,406 | 6,762 | | 7,010 | | 9,158 | | 2,160 |
| Income Taxes | 20,895 | 13,304 | | 15,445 | | 18,754 | | 2,222 |
| Adjusted EBITDA | \$ 108,292 | \$ 86,818 | \$ | 78,398 | \$ | 116,712 | \$ | 29,541 |
| Utility Segment | | | | | | | | |
| Reported GAAP Earnings | \$ 60,871 | \$ 64,335 | \$ | 68,600 | \$ | 56,606 | \$ | 31,499 |
| Depreciation, Depletion and Amortization | 53,832 | 41,241 | | 40,202 | | 54,871 | | 13,751 |
| Other (Income) Deductions | 24,021 | 21,968 | | 22,851 | | 23,138 | | 12,094 |
| Interest Expense | 23,443 | 16,430 | | 17,950 | | 21,923 | | 5,516 |
| Income Taxes | 13,967 | 18,894 | | 19,818 | | 13,043 | | 10,332 |
| Adjusted EBITDA | \$ 176,134 | \$ 162,868 | \$ | 169,421 | \$ | 169,581 | \$ | 73,192 |
| Corporate and All Other | | | | | | | | |
| Reported GAAP Earnings | \$ (812) | \$ 1,275 | \$ | 1,656 | \$ | (1,193) | \$ | (4,277) |
| Depreciation, Depletion and Amortization | 2,059 | 1,197 | | 1,748 | | 1,508 | | 390 |
| Other (Income) Deductions | 2,229 | (287) | | 1,698 | | 244 | | 6,578 |
| Interest Expense | (10,012) | (5,056) | | (7,453) | | (7,615) | | (1,829) |
| Income Taxes | (5,857) | (202) | _ | (5,475) | _ | (584) | _ | (1,450) |
| Adjusted EBITDA | \$ (12,393) | \$ (3,073) | \$ | (7,826) | \$ | (7,640) | \$ | (588) |

National Fuel

Non-GAAP Reconciliations – Adjusted Operating Results

| | Fiscal Year Ended September 30, | | | | | | | |
|---|------------------------------------|---------|----|-----------|--|--|--|--|
| (in thousands except per share amounts) | | 2019 | _ | 2018 | | | | |
| Reported GAAP Earnings | \$ | 304,290 | \$ | 391,521 | | | | |
| Items impacting comparability | | | | | | | | |
| Remeasurement of deferred income taxes under 2017 Tax Reform | | (5,000) | | (103,484) | | | | |
| Mark-to-market adjustments due to hedge ineffectiveness (E&P) | | (2,096) | | 782 | | | | |
| Tax impact of mark-to-market adjustments due to hedge ineffectiveness | | 440 | | (192) | | | | |
| Unrealized (gain) loss on other investments (Corporate / All Other) | | 2,045 | | _ | | | | |
| Tax impact of unrealized (gain) loss on other investments | | (429) | | _ | | | | |
| Premium paid on early redemption of debt (E&P) | | | | 962 | | | | |
| Tax impact of premium paid on early redemption of debt | | | | (235) | | | | |
| Adjusted Operating Results | \$ | 299,250 | \$ | 289,354 | | | | |
| Reported GAAP Earnings per share | \$ | 3.51 | \$ | 4.53 | | | | |
| Items impacting comparability | | | | | | | | |
| Remeasurement of deferred income taxes under 2017 Tax Reform | | (0.06) | | (1.20) | | | | |
| Mark-to-market adjustments due to hedge ineffectiveness, net of tax (E&P) | | (0.02) | | 0.01 | | | | |
| Unrealized (gain) loss on other investments, net of tax (Corporate / All Other) | | 0.02 | | _ | | | | |
| Premium paid on early redemption of debt, net of tax (E&P) | _ | | _ | 0.01 | | | | |
| Adjusted Operating Results per share | \$ | 3.45 | \$ | 3.35 | | | | |

| | | Three Mo | Ended | Nine Months Ended | | | | |
|--|-----|----------|-------|-------------------|----|----------|-------|---------|
| | | Jur | ie 30 |), | | Jur | ie 3(|), |
| (in thousands except per share amounts) | | 2020 | | 2019 | | 2020 | | 2019 |
| Reported GAAP Earnings | \$ | 41,250 | \$ | 63,753 | \$ | 21,773 | \$ | 257,009 |
| Items impacting comparability: | | | | | | | | |
| Impairment of oil and gas properties (E&P) | | 18,236 | | _ | | 195,997 | | _ |
| Tax impact of impairment of oil and gas properties | | (4,986) | | _ | | (53,489) | | _ |
| Deferred tax valuation allowance as of March 31, 2020 | | _ | | _ | | 56,770 | | _ |
| Remeasurement of deferred income taxes under 2017 Tax Reform | | _ | | _ | | _ | | (5,000) |
| Mark-to-market adjustments due to hedge ineffectiveness (E&P) | | _ | | (1,020) | | _ | | (783) |
| Tax impact of mark-to-market adjustments due to hedge ineffectiveness | | _ | | 214 | | _ | | 164 |
| Unrealized (gain) loss on other investments (Corporate / All Other) | | (5,639) | | (1,420) | | 794 | | 1,096 |
| Tax impact of unrealized (gain) loss on other investments | | 1,184 | | 298 | | (167) | | (230) |
| Adjusted Operating Results | \$ | 50,045 | \$ | 61,825 | \$ | 221,678 | \$ | 252,256 |
| | _ | | | | | | _ | |
| Reported GAAP Earnings Per Share | \$ | 0.47 | \$ | 0.73 | \$ | 0.25 | \$ | 2.96 |
| Items impacting comparability: | | | | | | | | |
| Impairment of oil and gas properties, net of tax (E&P) | | 0.15 | | _ | | 1.63 | | _ |
| Deferred tax valuation allowance as of March 31, 2020 | | _ | | _ | | 0.65 | | _ |
| Remeasurement of deferred income taxes under 2017 Tax Reform | | _ | | _ | | _ | | (0.06) |
| Mark-to-market adjustments due to hedge ineffectiveness, net of tax (E& | &P) | _ | | (0.01) | | _ | | (0.01) |
| Unrealized (gain) loss on other investments, net of tax (Corporate / All | | (0.05) | | (0.01) | | 0.01 | | 0.01 |
| Rounding | | _ | | | | _ | | 0.01 |
| Adjusted Operating Results Per Share | \$ | 0.57 | \$ | 0.71 | \$ | 2.54 | \$ | 2.91 |

Non-GAAP Reconciliations – Capital Expenditures



Reconciliation of Segment Capital Expenditures to Consolidated Capital Expenditures (\$ Thousands)

| Consolidated Capital Expenditures (\$ Thousands) | | FY 2016 | FY 2017 FY 2018 | | FY 2019 | FY 2020 Forecast | FY 2021 Forecast | |
|---|----|----------|-----------------|----|----------|---------------------|-----------------------|-----------------------|
| Capital Expenditures | | | | | | | | |
| Exploration & Production Capital Expenditures | \$ | 256,104 | \$ 253,057 | \$ | 380,677 | \$ 491,889 | \$375,000 - \$395,000 | \$290,000 - \$330,000 |
| Pipeline & Storage Capital Expenditures | \$ | 114,250 | \$ 95,336 | \$ | 92,832 | \$ 143,003 | \$165,000 - \$185,000 | \$250,000 - \$300,000 |
| Gathering Segment Capital Expenditures | \$ | 54,293 | \$ 32,645 | \$ | 61,728 | \$ 49,650 | \$60,000 - \$70,000 | \$30,000 - \$40,000 |
| Utility Capital Expenditures | \$ | 98,007 | \$ 80,867 | \$ | 85,648 | \$ 95,847 | \$80,000 - \$90,000 | \$90,000 - \$100,000 |
| Corporate & All Other Capital Expenditures | \$ | 397 | \$ 212 | \$ | 222 | \$ 855 | | |
| Eliminations | \$ | - | \$ - | \$ | (20,505) | | | |
| Total Capital Expenditures from Continuing Operations | \$ | 523,051 | \$ 462,117 | \$ | 600,602 | \$ 781,246 | \$680,000 - \$740,000 | \$660,000 - \$770,000 |
| Plus (Minus) Accrued Capital Expenditures | | | | | | | | |
| Exploration & Production FY 2019 Accrued Capital Expenditures | | | | | | \$ (38,063) | | |
| Exploration & Production FY 2018 Accrued Capital Expenditures | | | | \$ | (51,343) | \$ 51,343 | | |
| Exploration & Production FY 2017 Accrued Capital Expenditures | | | \$ (36,465) | \$ | 36,465 | | | |
| Exploration & Production FY 2016 Accrued Capital Expenditures | \$ | (25,215) | \$ 25,215 | | | | | |
| Exploration & Production FY 2015 Accrued Capital Expenditures | \$ | 46,173 | - | | | | | |
| Pipeline & Storage FY 2019 Accrued Capital Expenditures | | | | | | \$ (23,771) | | |
| Pipeline & Storage FY 2018 Accrued Capital Expenditures | | | | \$ | (21,861) | \$ 21,861 | | |
| Pipeline & Storage FY 2017 Accrued Capital Expenditures | | | \$ (25,077) | \$ | 25,077 | | | |
| Pipeline & Storage FY 2016 Accrued Capital Expenditures | \$ | (18,661) | \$ 18,661 | | | | | |
| Pipeline & Storage FY 2015 Accrued Capital Expenditures | \$ | 33,925 | - | | | | | |
| Gathering FY 2019 Accrued Capital Expenditures | | | | | | \$ (6,595) | | |
| Gathering FY 2018 Accrued Capital Expenditures | | | | \$ | (6,084) | \$ 6,084 | | |
| Gathering FY 2017 Accrued Capital Expenditures | | | \$ (3,925) | \$ | 3,925 | | | |
| Gathering FY 2016 Accrued Capital Expenditures | \$ | (5,355) | \$ 5,355 | | | | | |
| Gathering FY 2015 Accrued Capital Expenditures | \$ | 22,416 | - | | | | | |
| Utility FY 2019 Accrued Capital Expenditures | | | | | | \$ (12,692) | | |
| Utility FY 2018 Accrued Capital Expenditures | | | | \$ | (9,525) | \$ 9,525 | | |
| Utility FY 2017 Accrued Capital Expenditures | | | \$ (6,748) | \$ | 6,748 | | | |
| Utility FY 2016 Accrued Capital Expenditures | \$ | (11,203) | \$ 11,203 | | | | | |
| Utility FY 2015 Accrued Capital Expenditures | \$ | 16,445 | - | | | | | |
| Total Accrued Capital Expenditures | \$ | 58,525 | \$ (11,782) | \$ | (16,597) | \$ 7,692 | | |
| Total Capital Expenditures per Statement of Cash Flows | \$ | 581,576 | \$ 450,335 | \$ | 584,004 | \$ 788,938 | \$680,000 - \$740,000 | \$660,000 - \$770,000 |

Non-GAAP Reconciliations – E&P Operating Expenses



Twelve Months Ended September 30, 2019

Twelve Months Ended September 30, 2018

| | Appalachia | West Coast ⁽²⁾ | Total E&P | Appalachia | West Coast | 2) Total E&P | Appalachia | West Coast ⁽²⁾ | Total E&P | Appalachia | West Coast ⁽²⁾ | Total E&P |
|---|------------|---------------------------|-----------|------------|------------|--------------|------------|---------------------------|-----------|------------|---------------------------|-----------|
| | | | | \$/Mcfe | \$/Boe | \$/Mcfe | | | 1 | \$/Mcfe | \$/Boe | \$/Mcfe |
| Operating Expenses: | | | | | | | | | | | | |
| Gathering & Transportation Expense (1) | \$118,023 | \$0 | \$118,023 | \$0.60 | \$0.0 | 0 \$0.56 | \$95,611 | \$267 | \$95,878 | \$0.60 | \$0.09 | \$0.54 |
| Other Lease Operating Expense | \$13,474 | \$55,129 | \$68,604 | \$0.07 | \$20.8 | 1 \$0.32 | \$14,604 | \$52,240 | \$66,844 | \$0.09 | \$17.82 | \$0.38 |
| Lease Operating and Transportation Expense | \$131,497 | \$55,129 | \$186,626 | \$0.67 | \$20.8 | 1 \$0.88 | \$110,215 | \$52,507 | \$162,721 | \$0.69 | \$17.91 | \$0.91 |
| General & Administrative Expense | | | \$64,003 | | | \$0.30 | | | \$60,596 | | | \$0.34 |
| All Other Operating and Maintenance Expense | | | \$11,130 | | | \$0.05 | | | \$11,077 | | | \$0.06 |
| Property, Franchise and Other Taxes | | | \$17,725 | | | \$0.08 | | | \$14,400 | | | \$0.08 |
| Total Taxes & Other | | | \$28,855 | | | \$0.14 | | | \$25,477 | | | \$0.14 |
| | | | | | | | | | | | | |
| Depreciation, Depletion & Amortization | | | \$154,784 | | | \$0.73 | | | \$124,274 | | | \$0.70 |
| | | | | | | | | | | | | |
| Production: | | | | | | | | | | | | |
| Gas Production (MMcf) | | | | 195,906 | 1,97 | 197,880 | | | | 160,499 | 2,407 | 162,906 |
| Oil Production (MBbI) | | | | 3 | 2,32 | | | | | 4 | 2,531 | 2,535 |
| | | | | | | | | | | | | |
| Total Production (Mmcfe) | | | | 195,926 | 15,89 | 211,819 | | | | 160,523 | 17,592 | 178,114 |
| Total Production (Mboe) | | | | 32,654 | 2,64 | 35,303 | | | | 26,754 | 2,932 | 29,686 |

⁽¹⁾ Gathering and Transportation expense is net of any payments received from JDA partner for the partner's share of gathering cost.

⁽²⁾ Seneca West Coast division includes Seneca corporate and eliminations.