Q2 2025 EARNINGS

"Our team remains focused on our customers, fostering deep relationships, providing exceptional service and driving innovation through differentiated capabilities. Our commitment to our customers remains steadfast, and we're well-positioned to continue creating value for all stakeholders."

D.G. Macpherson Chairman & CEO

Performance Overview

VS. Q2 2024

+5.1%
Company Sales Growth
(Daily, Constant Currency)

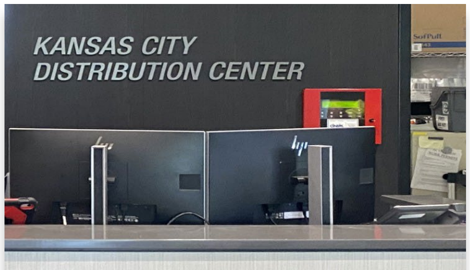
14.9%
Operating Margin
(Adjusted)

$9.97
Diluted Earnings Per Share
(Adjusted)

+2.8%
High-Touch Solutions N.A. Sales Growth
(Daily, Constant Currency)

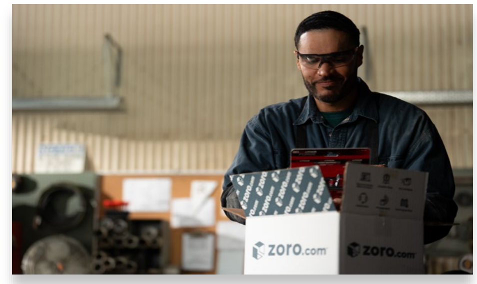
+16.3%
Endless Assortment Sales Growth
(Daily, Constant Currency)

Company Highlights



Commemorated **grand re-opening** of Kansas City Distribution Center

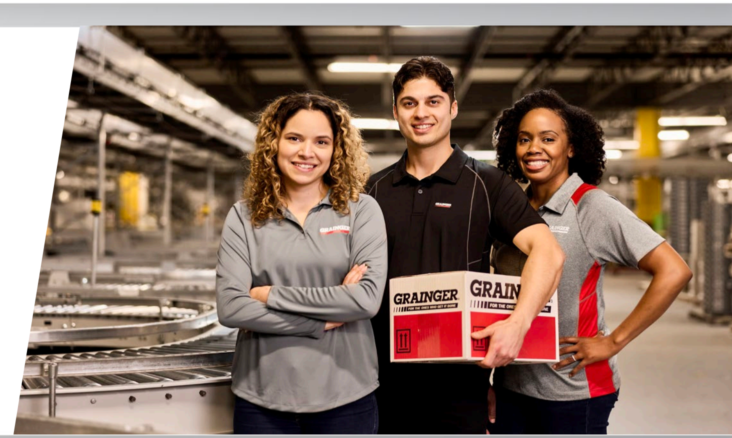
Recognized as a **Modern Distribution Management Industry Titan**



Expanded same-day shipping to more Zoro customers

About Grainger

W.W. Grainger, Inc., is a leading broad line distributor with operations primarily in North America, Japan and the United Kingdom. Known for its commitment to service and purpose-driven culture, the Company reported 2024 revenue of $17.2 billion. For more information, visit www.grainger.com.



For more information on Grainger's Q2 results, including non-GAAP reconciliations, visit Grainger's Investor Relations website.

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