

Veeco Instruments

Investor Presentation

November 2025



Disclaimer

No Offer or Solicitation

This communication is not intended to and shall not constitute an offer to purchase or the solicitation of an offer to buy or sell any securities, or a solicitation of any vote or approval, nor shall there be any sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. No offer of securities shall be made, except by means of a prospectus meeting the requirements of Section 10 of the Securities Act of 1933, as amended.

How to Find Further Information

In connection with a proposed merger (the "proposed transaction") between Axcelis Technologies, Inc. ("Axcelis") and Veeco Instruments Inc. ("Veeco"), Axcelis and Veeco intend to prepare, and Axcelis intends to file with U.S. Securities and Exchange Commission (the "SEC"), a Registration Statement on Form S-4 (the "Registration Statement") containing a joint proxy statement/prospectus and certain other related documents, which will be both (i) the joint proxy statement do be distributed to Axcelis' and Veeco's respective stockholders in connection with Axcelis' and Veeco's respective stockholders in connection with Axcelis and Veeco's solicitation of proxies for the vote by Axcelis and Veeco's respective stockholders with respect to the proposed transaction. When available, Axcelis and Veeco will mail the definitive joint proxy statement/prospectus and other relevant documents to their respective stockholders as of the applicable record date to be established for voting on the proposed transaction. This communication is not a substitute for the Registration Statement, the definitive joint proxy statement/prospectus or any other document that Axcelis and/or Veeco will send to their respective stockholders in connection with the proposed transaction. Investors and security holders are urged to read, when available, the preliminary joint proxy statement/prospectus in connection with Axcelis' and Veeco's solicitation of proxies for their respective special meetings of stockholders to be held to approve the proposed transaction (and related matters) and general amendments thereto and the definitive joint proxy statement/prospectus will contain important information about the proposed transaction and the parties to the parties to the parties to the parties to the proposed transaction and the parties to the parties to the parties to the sec by Axcelis, Veeco and the proposed transaction and the proposed transaction and the parties to the proposed transaction and the parties to the sec by Axcelis, Veeco and the propose

Forward-looking Statements

This presentation contains "forward-looking statements", within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995, as amended, that are based on management's expectations, estimates, projections and assumptions. Words such as "expects." "anticipates." "plans." "believes." "scheduled." "estimates" and variations of these words and similar expressions are intended to identify forward-looking statements. Forward-looking statements include, but are not limited to, those regarding anticipated growth and trends in our businesses and markets, industry outlooks and demand drivers, our investment and growth strategies, our development of new products and technologies, our business outlook for current and future periods, our ongoing transformation initiative and the effects thereof on our operations and financial results, the timing, completion and expected benefits of the proposed transaction and other statements that are not historical facts. These statements and their underlying assumptions are subject to risks and uncertainties and are not quarantees of future performance. Factors that could cause actual results to differ materially from those expressed or implied by such statements include, without limitation: the level of demand for our products; global economic and industry conditions; global trade issues, including the effects of foreign and domestic tariffs and the ongoing trade disputes between the U.S. and China, and changes in trade and export license policies; our dependency on third-party suppliers and outsourcing partners; the timing of customer orders; our ability to develop, deliver and support new products and technologies; our ability to expand our current markets, increase market share and develop new markets; the concentrated nature of our customer base; cybersecurity attacks and our ability to safeguard sensitive information and protect our intellectual property rights in key technologies; the effects of regional or global health epidemics; delays in or failure to complete the proposed transaction, whether due to an inability by either party to satisfy one or more conditions to closing, including an inability to obtain required shareholder approvals or certain regulatory approvals, the occurrence of events or changes in circumstances that give rise to the termination of the applicable merger agreement by either party, or otherwise: risks related to the pendency of the proposed transaction and its effect on our business, financial condition, results of operations, cash flows and stock price; our ability to achieve the objectives of operational and strategic initiatives and attract, motivate and retain key employees, including as a result of the proposed transaction; diversion of management time and attention from ordinary course business operations to the proposed transaction and other potential disruptions to our business relating thereto; the variability of results among products and end-markets, and our ability to accurately forecast future results, market conditions, and customer requirements; the impact of our indebtedness, including our convertible senior notes and our capped call transactions; and other risks and uncertainties described in our SEC filings on Forms 10-K, 10-Q and 8-K, and from time-to-time in our other SEC reports. All forward-looking statements speak only to management's expectations, estimates, projections and assumptions as of the date of this presentation. The Company does not undertake any obligation to update or publicly revise any forward-looking statements to reflect events, circumstances or changes in expectations after the date of this presentation.

Participants in the Solicitation

Axcelis, Veeco and certain of their respective directors and executive officers may be deemed to be participants in the solicitation of proxies in respect of the proposed transaction. Information about the directors and executive officers of Axcelis, including a description of their direct or indirect interests, by security holdings or otherwise, is set forth in Axcelis' proxy statement for its 2025 annual meeting of stockholders, which was filed with the SEC on March 31, 2025. Information about the directors and executive officers of Veeco, including a description of their direct or indirect interests, by security holdings or otherwise, is set forth in Veeco's proxy statement for its 2025 annual meeting of stockholders, which was filed with was filed with was filed with or March 20, 2025. Other information regarding the proxy solicitations and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the joint proxy statement/prospectus and other relevant materials to be filed with or furnished to the SEC regarding the proposed transaction. You may obtain free copies of these documents using the sources indicated above.

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Veeco at a glance



Global provider of semiconductor capital equipment



Financial strength and flexibility



Solving customers high value materials challenges



Differentiated technologies with opportunities to expand SAM



\$717M 2024 Revenue

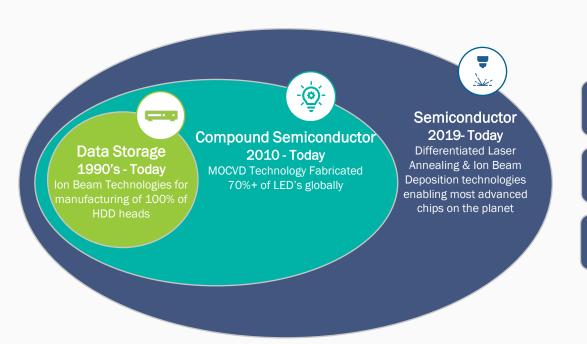


~1200 Employees



~350 Patents

Who is Veeco?



Strong History

Solving materials challenges

Growth Focus

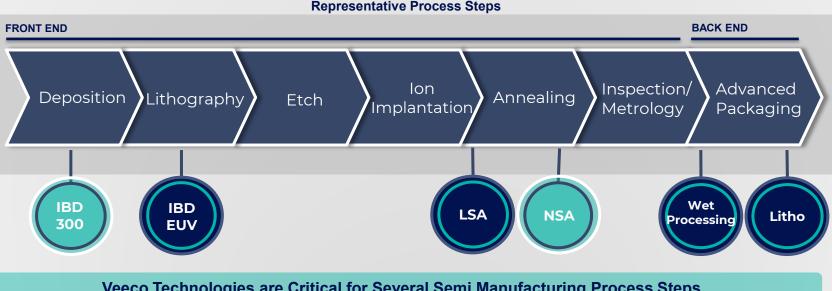
Semiconductor & Compound Semiconductor

Well Positioned

Leading edge customers drive growth

eeco Critical Role in Semi Manufacturing

Representative Process Steps



Veeco Technologies are Critical for Several Semi Manufacturing Process Steps

Driving business today

New products

IBD: Ion Beam Deposition LSA: Laser Spike Annealing EUV: Extreme ultraviolet NSA: Nanosecond Annealing

Strategy & SAM Opportunities



Available Market



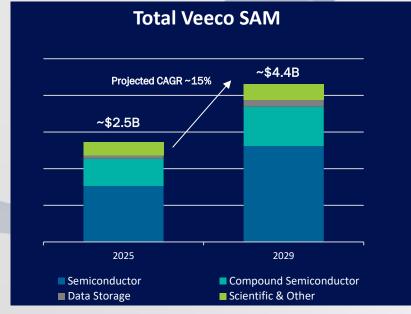
Veeco's Served Available Market projected to grow to ~\$4.4B



Semiconductor opportunity projected to grow to ~\$2.7B driven by Laser Annealing, Ion Beam Deposition, and Advanced Packaging equipment



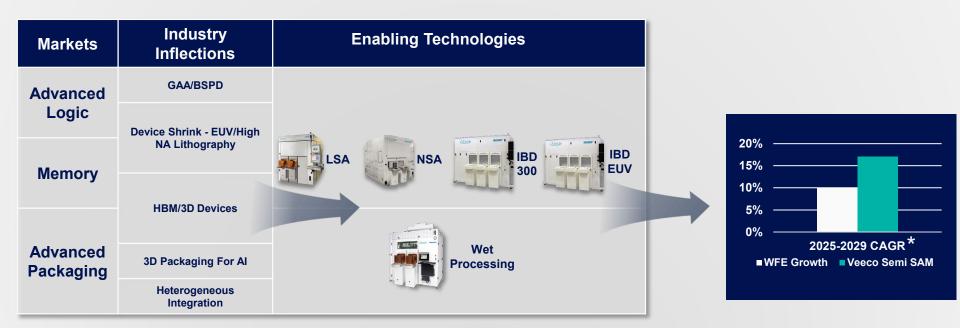
Compound Semiconductor opportunity projected to grow to ~\$1.2B driven by equipment for GaN Power and Photonics



SAM - Served Available Market GaN - Gallium Nitride



Semi SAM Expansion To Drive Outperformance

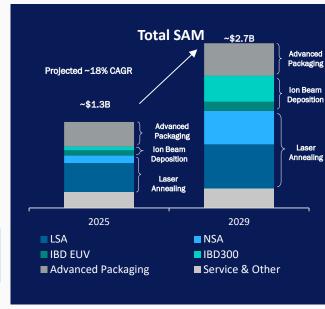


Enabling technologies for industry inflections provide opportunity to outperform WFE growth



Semiconductor SAM Projected Growth

Key Growth Drivers		2025	2029
Laser Spike Annealing (LSA)	 PTOR at 3 Tier 1 logic and 1 HBM DRAM customer Reached agreement with 2nd HBM customer for an LSA system, with planned shipment in 2H 2025 	~\$600M	~\$850M
Nanosecond Annealing (NSA)	 2 evaluation systems at Tier 1 logic customers Strong pull from 3rd Tier 1 logic customer for evaluation tool 	~\$100M	~\$450M
IBD EUV Mask Blanks	PTOR for EUV mask blank deposition	~\$70M	~\$150M
IBD300 Front End Semi	 2 evaluation systems at HBM customers Strong pull from Tier 1 logic customers for evaluations 	~\$50M	~\$350M
Advanced Packaging	 Wet processing system PTOR for 3D Packaging for AI AP Litho system PTOR at Foundry and OSATs 	~\$350M	~\$650M

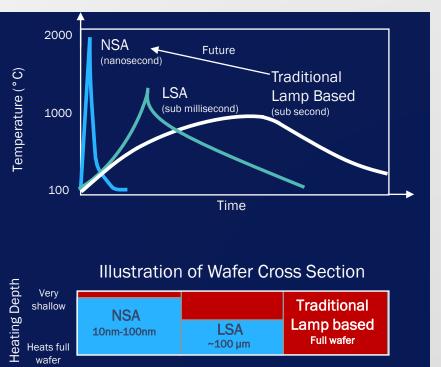


Several substantial growth opportunities in Semiconductor market





Nanosecond Annealing Opportunity



- Scaling challenges driving the need for new annealing capabilities
- NSA broadening Laser Annealing adoption to new leading-edge Logic and Memory applications
 - Shallow anneals enabling 3D devices
 - Material Modification steps to improve performance by changing device structure and properties

NSA - Nanosecond Annealing

LSA - Laser Spike Annealing

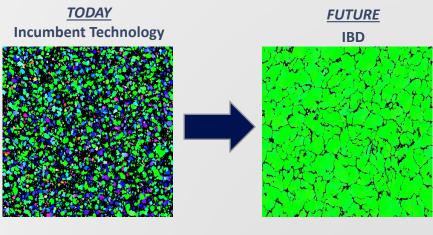
Potential for additional logic HVM orders in 2026

Nanosecond Annealing a substantial opportunity to expand to new leading-edge applications



IBD300-300mm Front End Semi Opportunity

ILLUSTRATION OF GRAIN SIZE AND DISTRIBUTION



Non-uniform, randomly oriented grains of small size = higher resistivity

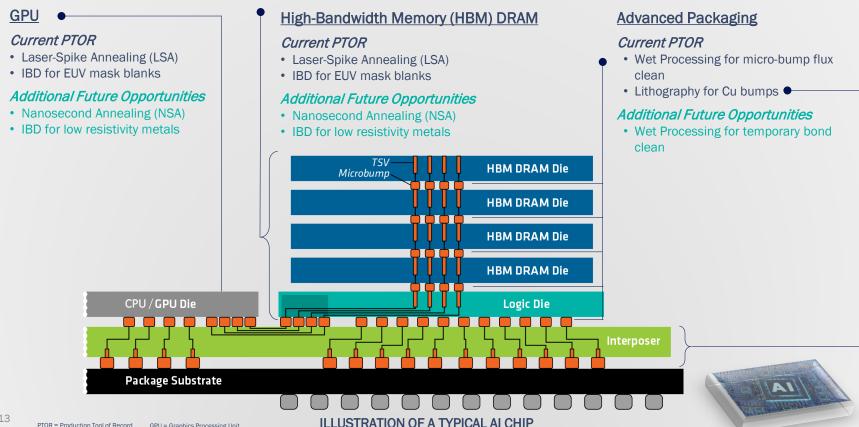
Uniformly oriented large grains = lowest resistivity

- Industry leader in Ion Beam Technology
- Lower resistance metals essential for customer scaling and have direct impact on device performance, speed, and battery life
- IBD achieving superior thin film properties vs incumbent technologies, including lower resistivity
- Ideal for advanced applications where low resistance is most critical

IBD achieving superior thin film properties versus incumbent technologies for advanced node applications



Veeco Technologies for Artificial Intelligence



Semi Evaluations Capture Industry Inflections

System	Tier 1 Customer	Tools at Customer	Forecasted Revenue Per Application Win 100K wspm*
LSA	Logic	2	\$40-50M
LSA	Memory	0	\$40-50M
NSA	Logic	2	\$50-60M
NSA	Memory	0	\$40-50M
IBD300	Logic	0	\$50-60M
100300	Memory	2	\$30-40M

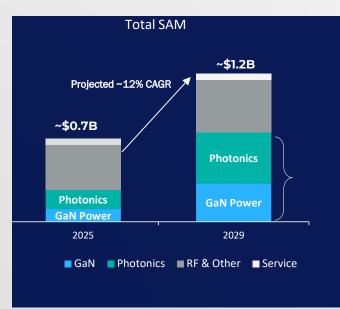
^{*}Evaluations typically compete to win several applications. The number of applications under evaluation will vary by system, customer, and market.

Increase in Evaluations to Enable Penetration of Key SAM Growth Opportunities



Compound Semiconductor Projected SAM Growth

Key Growth Drivers		2025	2029
GaN Power	 Single wafer MOCVD platform for 200 and 300mm GaN wafer sizes Shipped 300mm evaluation for GaN on Si Power to leading Power Device customer 	~\$100M	~\$300M
Photonics	 Batch platform for traditional red MicroLED Single wafer platform for disruptive Red, Green and Blue MicroLEDs on same wafer using GaN on Si Batch platform for solar and other applications 	~\$150M	~\$400M



Growth opportunities in GaN Power & Photonics



Why own Veeco?







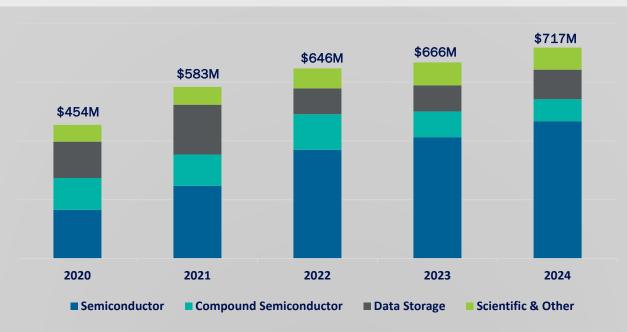
Investment
Strategy to
Drive LongTerm Value



Financials



Revenue by End-Market



Semiconductor CAGR of ~30% drives increase from 37% of total 2020 revenue to >60% in 2024



Historical Financials (Non-GAAP)

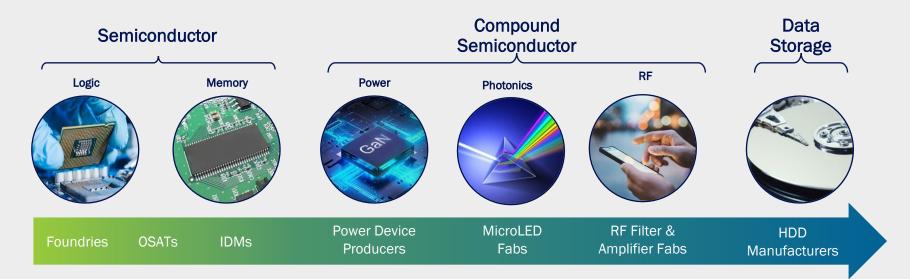




Customers, Resource Alignment, Veeco Team & ESG



Serving a Diverse Customer Base





Resources Aligned for Growth



In 2022 we completed our capacity build-out of a new leased facility in San Jose to support manufacturing our Semiconductor products.



Manufacturing

 Increasing investments in customer facing infrastructure
 Semi experienced leaders
 Service logistics
 Quality team
Investing ahead of revenue
 Supporting evaluation systems
Training department & curriculum

Evaluations				
E	vals	Historically 1 to 2	2021 ~10	2024+ Similar*
Ma	rkets	Compound Semi	Semi & Compound Semi	Semi & Compound Semi

Strong Management with Deep Semi Experience



Bill Miller CEO



John Kiernan CFO



Susan WilkersonGlobal Customer
Operations



Adrian Devasahayam
Product Organization



Peter Porshnev Engineering



Global Operations

Jean-Charles Bossert





Veeco United Team is Committed to Making a Material Difference



Sustainability Goals: Commitment to Corporate Responsibility



Environment

- Renewable Energy
- · Emissions Reduction
- Hazardous Chemical Management



Social

- Representation of women and underrepresented employees
- Veeco STEM Scholarships
- Outreach & volunteerism



Governance

• Expand ESG Reporting and Alignment

"Making a material difference as a sustainable and transparent company is at the core of the Veeco United team"

-Bill Miller, CEO

Vecco
Veco Instruments Inc.
Corporate Sustainability Report

The Lamp Inc.
The L

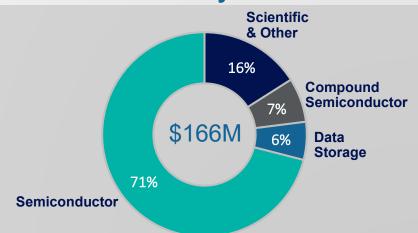


Backup and Financial Tables



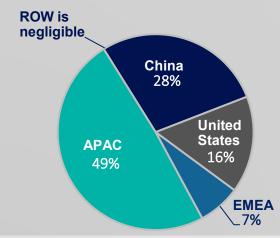
Q3 Revenue by Market & Region

Revenue by Market



Revenue Trend (\$M)	Q3 24	Q2 25	Q3 25
Semiconductor	124	124	118
Compound Semi	16	14	11
Data Storage	33	12	10
Scientific & Other	12	16	27
Total	185	166	166

Revenue by Region



Revenue Trend (\$M)	Q3 24	Q2 25	Q3 25
APAC	61	98	82
China	55	27	46
USA	59	22	27
EMEA & ROW	10	18	12
Total	185	166	166



Q3 Operating Results

	GAAP	
In millions (except per share amounts)	Q2 25	Q3 25
Revenue	\$166.1	\$165.9
Gross Profit	68.7	67.7
Gross Margin	41.4%	40.8%
Operating Expenses	56.4	57.1
Operating Income	12.4	10.6
Net Income	11.7	10.6
Diluted Earnings Per Share	0.20	0.17
Diluted Shares	60.2	60.9

Noi	Non-GAAP		
Q2 25	Q3 25		
\$166.	\$165.9		
70.7	69.5		
42.6%	41.9%		
47.6	46.3		
23.1	23.1		
21.5	21.8		
0.36	0.36		
60.0	60.9		

Non-GAAP
Q3 25 Guidance (as of Aug 7 th , 2025)
\$150M - \$170M
40% - 42%
\$48M - \$49M
\$12M - \$21M
\$0.20 - \$0.35



Balance Sheet and Cash Flow Highlights

\$ millions	Q2 25	Q3 25
Cash & Short-Term Investments	355	369
Accounts Receivable	107	116
Inventories	259	263
Accounts Payable	50	44
Long-Term Debt	225	226
Cash Flow from Operations	9	16
Capital Expenditures	3	3
DSO (days)	58	63
DIO (days)	237	239
DPO (days)	46	41



Q4 2025 Guidance

	GAAP	Non-GAAP
Revenue	\$155M - \$175M	\$155M - \$175M
Gross Margin	36% - 38%	37% - 39%
Operating Expenses	\$62M - \$64M	~\$48M
Net Income (Loss)	(\$4M) - \$3M	\$10M - \$19M
Diluted Earnings Per Share (Loss)	(\$0.07) - \$0.05	\$0.16 - \$0.32





Historical Revenue by End-Market

\$M			2022					2023					2024				2025	
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Semi	77.6	97.5	100.4	93.8	369.4	93.1	106.3	98.2	115.2	412.7	120.4	109.9	124.1	112.1	466.6	123.8	123.9	118.3
Compound Semi	37.1	31.1	28.1	24.9	121.2	21.2	24.1	25.7	16.3	87.3	21.0	18.2	15.6	22.8	77.6	14.4	14.2	10.9
Data Storage	21.6	21.5	27.7	16.7	87.5	21.5	13.9	34.0	19.1	88.5	18.0	34.0	32.8	14.1	98.9	6.7	12.4	10.0
Scientific & Other	20.1	13.8	15.7	18.4	68.0	17.7	17.4	19.6	23.4	78.0	15.1	13.8	12.4	33.0	74.2	22.4	15.7	26.7
Total	156.4	164.0	171.9	153.8	646.1	153.5	161.6	177.4	173.9	666.4	174.5	175.9	184.8	182.1	717.3	167.3	166.1	165.9



Convertible Notes – Outstanding

As of September 30, 2025

Convertible Notes	Principal Amount	Carrying Value	Coupon	Annual Cash Interest	Annual Non- Cash Interest	Initial Conversion Price
Convertible Notes Due June 2029	230M	226M	2.875%	6.6M	1.1M	29.22



Effect of Convertible Notes on Diluted EPS

(Effective Q3 2025)

2029 Convertible Notes (GAAP and Non-GAAP)*

•	•
Average Stock Price per Common Share	Incremental Dilutive Shares (in thousands)
\$29.00	-
\$30.00	205
\$31.00	452
\$32.00	684
\$33.00	902
\$34.00	1,106
\$35.00	1,300
\$36.00	1,482
\$37.00	1,655
\$38.00	1,818
\$39.00	1,974
\$40.00	2,121
\$41.00	2,261
\$42.00	2,395
\$43.00	2,522
\$44.00	2,644
\$45.00	2,760

^{*} The Company is required to settle the principal amount of the 2029 Convertible Notes in cash, and has the option to settle the excess above principal in any combination of cash or shares. As such, only "in-the-money" shares above the implied conversion price of \$29.22 are added to the diluted share count, and there is no interest expense add-back to the numerator for purposes of calculating diluted EPS.



Note on Reconciliation Tables

These tables include financial measures adjusted for the impact of certain items; these financial measures are therefore not calculated in accordance with U.S. generally accepted accounting principles ("GAAP"). These Non-GAAP financial measures exclude items such as: share-based compensation expense; charges relating to restructuring initiatives; non-cash asset impairments; certain other non-operating gains and losses; and acquisition-related items such as transaction costs, non-cash amortization of acquired intangible assets, incremental transaction-related compensation, and certain integration costs.

These Non-GAAP financial measures may be different from Non-GAAP financial measures used by other companies. Non-GAAP financial measures should not be considered a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP. By excluding these items, Non-GAAP financial measures are intended to facilitate meaningful comparisons to historical operating results, competitors' operating results, and estimates made by securities analysts. Management is evaluated on key performance metrics including Non-GAAP Operating Income, which is used to determine management incentive compensation as well as to forecast future periods.

These Non-GAAP financial measures may be useful to investors in allowing for greater transparency of supplemental information used by management in its financial and operational decision-making. In addition, similar Non-GAAP financial measures have historically been reported to investors; the inclusion of comparable numbers provides consistency in financial reporting. Investors are encouraged to review the reconciliation of the Non-GAAP financial measures used in this news release to their most directly comparable GAAP financial measures.



Supplemental Information—GAAP to Non-GAAP Reconciliation

7 7					
\$ millions	2024	2023	2022	2021	2020
Net sales	\$717.3	\$666.4	\$646.1	\$583.3	\$454.2
GAAP gross profit	304.0	285.1	263.1	242.3	194.3
GAAP gross margin	42.4%	42.8%	40.7%	41.5%	42.8%
Add: Share-based comp	6.3	4.9	4.6	2.4	1.9
Add: Other	0.2	0.2	3.3	0.4	0.3
Non-GAAP gross profit	310.4	\$290.2	\$271.0	\$245.1	\$196.5
Non-GAAP gross margin	43.4%	43.5%	41.9%	42.0%	43.3%
In millions	2024	2023	2022	2021	2020
GAAP Net income (loss)	\$73.7	(\$30.4)	\$166.9	\$26.0	(\$8.4)
Add: Share-based comp	35.9	28.6	23.0	15.2	12.7
Add: Amortization	7.0	8.5	10.0	12.3	15.3
Add: Asset impairment	28.1	-	-	-	0.3
Add: Transition expenses related to San Jose expansion project	-	0.8	6.2	2.0	-
Add: Depreciation of PP&E fair value step- up for purchase accounting	-	-	0.3	0.3	0.2
Add; Changes in contingent consideration	(21.2)	0.7	-	-	-
Add: Acquisition related	-	1.1	-	-	-
Add: Sale of productive assets	(2.0)	-	-	-	-
Add: Other	1.4	-	-	-	1.4
Add: Interest expense (income), net	(1.9)	1.2	9.3	26.0	23.2
Add: Other (income) expense, net	-	97.1	-	5.0	7.8
Add: Tax expense (benefit)	(4.9)	2.0	(116.0)	(0.4)	(0.1)
Non-GAAP operating income (loss)	\$116.1	\$109.6	\$99.8	\$86.6	\$52.5

In millions, except per share amounts	2024	2023	2022	2021	2020
GAAP Basic weighted average shares	56.4	53.8	49.9	49.1	48.4
GAAP Diluted weighted average shares	61.6	53.8	65.6	53.6	48.4
GAAP Basic EPS	\$1.31	(\$0.56)	\$3.35	\$0.53	(\$0.17)
GAAP Diluted EPS	\$1.23	(\$0.56)	\$2.71	\$0.49	(\$0.17)
GAAP Net income (loss)	\$73.7	(\$30.4)	\$166.9	\$26.0	(\$8.4)
Add: Share-based comp	35.9	28.6	23.0	15.2	12.7
Add: Amortization	7.0	8.5	10.0	12.3	15.3
Add: Asset Impairment	28.1	-	-	-	0.3
Add: Changes in contingent consideration	(21.2)	0.7	-	-	-
Add: Transition expenses related to San Jose expansion project	-	0.8	6.2	2.0	-
Add: Depreciation of PP&E fair value step-up for purchase accounting	-	-	0.3	0.3	0.2
Add: Sale of productive assets	(2.0)	-	-	-	-
Add: Acquisition related	-	1.1	-	-	-
Add: Other	1.4	-	-	-	1.4
Add: Non-cash interest expense	1.3	1.1	0.9	13.8	13.8
Add: Other (income) expense, net	-	97.1	-	5.0	7.8
Add: Release of valuation allowance on DTA	-	-	(105.0)	-	-
Add: Tax benefit associated with asset impairments	(12.2)	-	-	-	-
Add: Tax adjustment from GAAP to Non-GAAP	(7.5)	(9.1)	(12.9)	(1.1)	(8.0)
Non-GAAP net income	104.3	\$98.3	\$89.6	\$73.6	\$42.3
Non-GAAP basic EPS	\$1.85	\$1.83	\$1.79	\$1.50	\$0.88
Non-GAAP diluted EPS	\$1.74	\$1.69	\$1.57	\$1.43	\$0.86
Non-GAAP basic weighted average shares	56.4	53.8	49.9	49.1	48.4
Non-GAAP diluted weighted average shares In millions	61.2 2024	60.8 2023	63.4 2022	51.5 2021	49.3 2020
GAAP operating expenses	\$237.0	\$215.1	\$202.9	\$185.6	\$171.7
Share-based compensation	(29.6)	(23.6)	(18.4)	(12.9)	(10.8)
Amortization	(7.0)	(8.5)	(10.0)	(12.3)	(15.3)
Other	(6.1)	(2.4)	(3.2)	(1.9)	(1.5)
Non-GAAP operating expenses	\$194.4	\$180.6	\$171.2	\$158.5	\$144.0



Supplemental Information—GAAP to Non-GAAP Reconciliation

Non-GAAP operating expenses

\$ millions	Q2 25	Q3 25
Net sales	\$166.1	\$165.9
GAAP gross profit	68.7	67.7
GAAP gross margin	41.4%	40.8%
Add: Share-based comp	2.0	1.8
Non-GAAP gross profit	\$70.7	\$69.5
Non-GAAP gross margin	42.6%	41.9%
\$ millions	Q2 25	Q3 25
ų	QL LU	~ ·
V	Q1 20	Q0 20
GAAP Net income	\$11.7	\$10.6
<u> </u>		
GAAP Net income	\$11.7	\$10.6
GAAP Net income Add: Share-based comp	\$11.7 9.7	\$10.6 9.1
GAAP Net income Add: Share-based comp Add: Amortization	\$11.7 9.7 0.8	\$10.6 9.1 0.8
GAAP Net income Add: Share-based comp Add: Amortization Add: Merger related expenses	\$11.7 9.7 0.8	\$10.6 9.1 0.8 2.6
GAAP Net income Add: Share-based comp Add: Amortization Add: Merger related expenses Add: Other	\$11.7 9.7 0.8 -	\$10.6 9.1 0.8 2.6 0.1
GAAP Net income Add: Share-based comp Add: Amortization Add: Merger related expenses Add: Other Add: Interest expense (income)	\$11.7 9.7 0.8 - 0.9 (0.9)	\$10.6 9.1 0.8 2.6 0.1 (1.3)

\$ millions, except per share amounts	Q2 25	Q3 25
GAAP Basic weighted average shares	59.1	60.1
GAAP Diluted weighted average shares	60.2	61.0
GAAP Basic EPS	\$0.20	\$0.18
GAAP Diluted EPS	\$0.20	\$0.17
GAAP Net income	\$11.7	\$10.6
Add: Share-based comp	9.7	9.1
Add: Amortization	8.0	8.0
Add: Merger related expenses	-	2.6
Add: Other	0.9	0.1
Add: Non-cash interest expense	0.3	0.3
Add: Tax adjustment from GAAP to Non-GAAP	(1.9)	(1.7)
Non-GAAP net income	21.5	21.8
Non-GAAP basic EPS	\$0.36	\$0.36
Non-GAAP diluted EPS	\$0.36	\$0.36
Non-GAAP basic weighted average shares	59.1	60.1
Non-GAAP diluted weighted average shares	60.0	61.0
\$ millions	Q2 25	Q3 25
GAAP operating expenses	\$56.4	\$57.1
Share-based compensation	(7.7)	
Amortization	(0.8)	(7.4)
	` '	(0.8)
Merger related expenses Other	- (0.2)	(2.6)
Other	(0.3)	(0.1)

\$47.6

\$46.3



Amounts may not calculate precisely due to rounding.

Q3 2025 Actual: GAAP to Non-GAAP Reconciliation

\$ millions		I	Non-GAAP Adjustments				
	GAAP	Share-Based Compensation	Amortization	Other	Non-GAAP		
Net Sales	\$165.9				\$165.9		
Gross Profit	67.7	1.8	_	_	69.5		
Gross Margin	40.8%				41.9%		
Operating Expenses	\$57.1	(7.4)	(8.0)	(2.7)	\$46.3		
Operating Income	\$10.6	9.1	0.8	2.7	\$23.1		
Net Income	\$10.6	9.1	0.8	1.3	\$21.8		

Other Non-GAAP Adjustments	
Merger related expenses	2.6
Other	0.1
Subtotal	2.7
Non-cash Interest Expense	0.3
Non-GAAP tax adjustment	(1.7)
Total Other	\$1.3

Income per Diluted Common Share					
	GAAP	Non-GAAP			
Net Income available to common shareholders	\$10.6	\$21.8			
Basic weighted average common shares	60.1	60.1			
Add: Dilutive effect of share-based awards	0.9	0.9			
Diluted weighted average common shares	61.0	61.0			
Basic income per common share	\$0.18	\$0.36			
Diluted income per common share	\$0.17	\$0.36			



Q4 2025 Guidance

(\$ millions, except per share amounts)

	Reconcilia	tion of GAAP to non-GA	AP Financial Data			
		Non-GAAP Adjustments				
	GAAP	Share-Based Compensation	Amortization	Other	Non-GAAP	
Net Sales	\$155–\$175				\$155–\$175	
Gross Profit	57–68	2	_	_	58–69	
Gross Margin	36%–38%				37%-39%	
Operating Expenses	\$62–\$64	(7)	(1)	(6) - (8)	\$48–\$48	
Operating Income	(\$5)–\$4	9	1	6 – 8	\$11–\$22	
Net Income	(\$4)–\$3	9	1	4 - 6	\$10–\$19	
Income per Diluted Share	(\$0.07)–\$0.05				\$0.16-\$0.32	

Reconciliation of GAAP Net Income to non-GAAP Operating Income						
GAAP Net Income	(\$4)–\$3					
Share-Based Compensation	9					
Amortization	1					
Merger related expenses	6-8					
Interest expense (income)	(1)					
Income tax expense (benefit)	0-2					
Non-GAAP Operating Income	\$11–\$22					

Income per Diluted Common Share		
	GAAP	Non-GAAP
Net income (loss) available to common shareholders	(\$4)–\$3	\$10–\$19
Basic weighted average common shares	60-60	60
Add: Dilutive effect of share-based awards	0-2	2
Diluted weighted average common shares	60-62	62
Income per diluted common share	(\$0.07)-\$0.05	\$0.16-\$0.32

