2015 Annual Meeting of Stockholders

Bob Lumpkins, Chairman of the Board of Directors

Jim Prokopanko, President and Chief Executive Officer

Mark Isaacson, Vice President, General Counsel and Corporate Secretary

Safe Harbor

This document contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements include, but are not limited to, statements about the Wa'ad Al Shamal Phosphate Company (also known as the Ma'aden joint venture), the acquisition and assumption of certain related liabilities of the Florida phosphate assets of CF Industries, Inc. ("CF") and Mosaic's ammonia supply agreements with CF; repurchases of stock; other proposed or pending future transactions or strategic plans and other statements about future financial and operating results. Such statements are based upon the current beliefs and expectations of The Mosaic Company's management and are subject to significant risks and uncertainties. These risks and uncertainties include but are not limited to risks and uncertainties arising from the ability of the Ma'aden joint venture to obtain additional planned funding in acceptable amounts and upon acceptable terms, the timely development and commencement of operations of production facilities in the Kingdom of Saudi Arabia, the future success of current plans for the Ma'aden joint venture and any future changes in those plans; difficulties with realization of the benefits of the transactions with CF, including the risk that the cost or capital savings from the transactions may not be fully realized or may take longer to realize than expected, or the price of natural gas or ammonia changes to a level at which the natural gas based pricing under one of the long term ammonia supply agreements with CF becomes disadvantageous to Mosaic; customer defaults; the effects of Mosaic's decisions to exit business operations or locations; the predictability and volatility of, and customer expectations about, agriculture, fertilizer, raw material, energy and transportation markets that are subject to competitive and other pressures and economic and credit market conditions; the level of inventories in the distribution channels for crop nutrients; changes in foreign currency and exchange rates; international trade risks and other risks associated with Mosaic's international operations and those of joint ventures in which Mosaic participates, including the risk that protests against natural resource companies in Peru extend to or impact the Miski Mayo mine; changes in government policy; changes in environmental and other governmental regulation, including greenhouse gas regulation, implementation of numeric water quality standards for the discharge of nutrients into Florida waterways or efforts to reduce the flow of excess nutrients into the Mississippi River basin, the Gulf of Mexico or elsewhere; further developments in judicial or administrative proceedings, or complaints that Mosaic's operations are adversely impacting nearby farms, business operations or properties; difficulties or delays in receiving, increased costs of or challenges to necessary governmental permits or approvals or increased financial assurance requirements; resolution of global tax audit activity; the effectiveness of Mosaic's processes for managing its strategic priorities; adverse weather conditions affecting operations in Central Florida, the Mississippi River basin, the Gulf Coast of the United States or Canada, and including potential hurricanes, excess heat, cold, snow, rainfall or drought; actual costs of various items differing from management's current estimates, including, among others, asset retirement, environmental remediation, reclamation or other environmental regulation, Canadian resources taxes and royalties, the liabilities Mosaic assumed in the Florida phosphate assets acquisition, or the costs of the Ma'aden joint venture, its existing or future funding and Mosaic's commitments in support of such funding; reduction of Mosaic's available cash and liquidity, and increased leverage, due to its use of cash and/or available debt capacity to fund share repurchases, financial assurance requirements and strategic investments; brine inflows at Mosaic's Esterhazy, Saskatchewan, potash mine or other potash shaft mines; other accidents and disruptions involving Mosaic's operations, including potential mine fires, floods, explosions, seismic events or releases of hazardous or volatile chemicals; and risks associated with cyber security, including reputational loss, as well as other risks and uncertainties reported from time to time in The Mosaic Company's reports filed with the Securities and Exchange Commission. Actual results may differ from those set forth in the forward-looking statements.

Mosaic

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2014: A Transformative Year
Mosaic

2014: A Transformative Year

$2.8B

SHARES REPURCHASED

in 2014



Mosaic

2014: A Transformative Year

CF Industries phosphate business acquisition





2014: A Transformative Year

ADM distribution acquisition in Brazil and Paraguay

REUTERS EDITION: U.S.

HOME BUSINESS MARKETS WORLD POLITICS TECH OPINION

Mosaic Co to acquire Archer Daniels Midland Company's Brazil And Paraguay Fertilizer Distribution Business

Recommend Sign Up to see what your friends recommend.

Tuesday, 15 Apr 2014 12:28pm EDT

Mosaic Co:Signs definitive agreements with Archer Daniels Midland Company to acquire fertilizer distribution business in Brazil and Paraguay for $350 mln.Purchase price assumes delivery of $150 mln in working capital at closing.Mosaic would acquire four blending and warehousing facilities in Brazil, one in Paraguay and additional warehousing and logistics service capabilities.Mosaic will fund acquisition with cash from operations.

ADM Day 1



2014: A Transformative Year

Rebalanced portfolio, exited underperforming businesses

Bloomberg

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Mosaic Seeks Bidders for Operations in Argentina and Chile

By Pablo Gonzalez - Oct 30, 2013 1:26 PM CT

0 COMMENTS

Mosaic Co. (MOS), the world's largest

Chile operations, a company spokesma

REUTERS

EDITION: U.S.

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Mosaic to close Michigan potash mine, sell salt operation

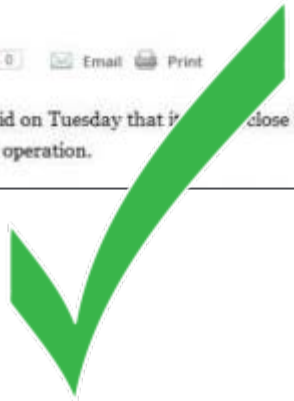
Tue Nov 5, 2013 7:21am EST

0 COMMENTS | Tweet 1 | Share | Share this | 0 | Email | Print

lizer company Mosaic Co said on Tuesday that it close its

y, Michigan, and sell its salt operation.

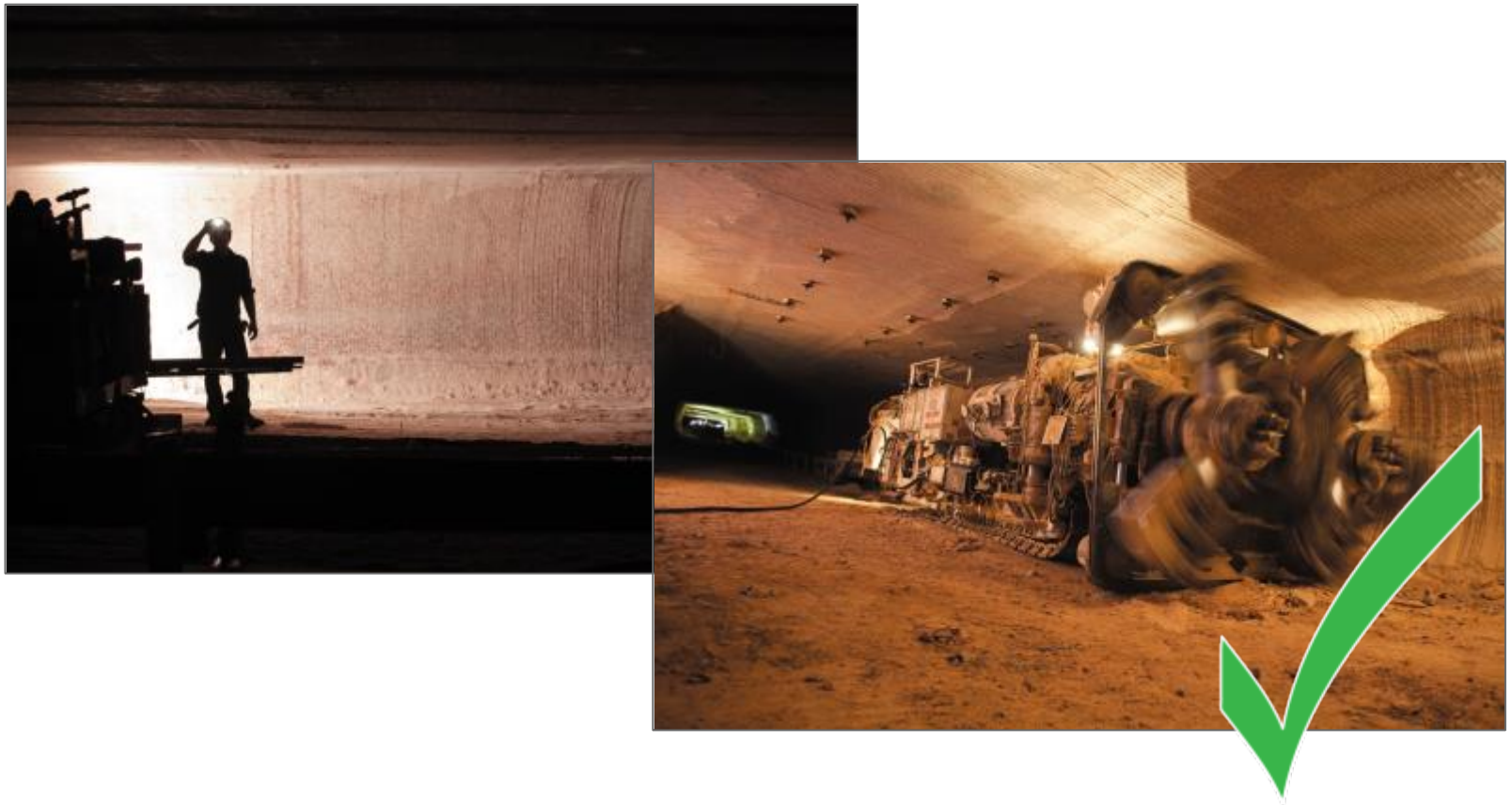




Mosaic

2014: A Transformative Year

Successful proving runs at Colonsay and Esterhazy K2



2014: A Transformative Year

Continued new product innovation





Mosaic

2014: A Transformative Year

MicroEssentials® capacity expansion on schedule and on budget



2014: A Transformative Year

Ma’aden joint venture advancing rapidly





2014: A Transformative Year

Committed to low-cost operation; cost-saving initiatives ahead of schedule



2014: A Transformative Year

Asset optimization: Faustina debottlenecking, sulfur melter, transportation assets







Leading with Purpose



Record Safety Performance

3 CONSECUTIVE YEARS

CR's 100 Best Corporate Citizens 2015

Newsweek GREEN RANKINGS 2014

2020 Environmental Sustainability Targets

CO_2e

CDP Score 99 / A

CDP
DRIVING SUSTAINABLE ECONOMIES

Named to CDP's Climate Disclosure Leadership Index and Global Climate Performance Leaders A List with the highest score in the materials sector

2014 Financial Highlights

	2014	2013
Net sales	$9.1 billion	$9.0 billion
Net earnings	$1.0 billion	$1.1 billion
Operating cash flows	$2.3 billion	$2.0 billion
Earnings per share	$2.68	$2.49

First Quarter 2015 Financial Highlights

	Q1 2015	Q1 2014
Net sales	$2.1 billion	$2.0 billion
Net earnings	$295 million	$218 million
Operating cash flows	$656 million	$627 million
Earnings per share	$0.80	$0.54

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